



**Supplemental Financial Information  
For the Quarter Ended March 31, 2023**



The Company's supplemental financial information and other data presented herein speaks only as of the date or period indicated (or as of the date posted, as the case may be), and the Company does not undertake any obligation, and disclaims any duty, to update any of this information. The Company's future financial performance is subject to various risks and uncertainties that could cause actual results to differ materially from expectations. The factors that could affect the Company's future financial results are discussed more fully in our reports filed with the SEC. Readers are advised to refer to these reports for additional information concerning the Company. Readers are also advised that the Company's historical performance may not be indicative of future results. In addition, the information contained herein does not constitute an offer to sell or a solicitation to buy any of the Company's securities.

# CoreCivic, Inc.

## Supplemental Financial Information For the Quarter Ended March 31, 2023

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**FINANCIAL HIGHLIGHTS**  
(Unaudited and amounts in thousands, except per share amounts)

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	For the Three Months Ended March 31,		For the Twelve Months Ended December 31,	
	2023	2022	2022	
<b>Diluted EPS</b>	\$ 0.11	\$ 0.16	\$ 1.03	
<b>Adjusted Diluted EPS</b>	\$ 0.13	\$ 0.14	\$ 0.57	
<b>Normalized FFO Per Share</b>	\$ 0.34	\$ 0.34	\$ 1.39	
<b>AFFO Per Share</b>	\$ 0.37	\$ 0.37	\$ 1.33	
<b>TTM Debt Leverage</b>	3.1x	2.7x	3.2x	
<b>Fixed Charge Coverage Ratio</b>	3.5x	2.7x	3.2x	

**GUIDANCE SUMMARY**

(Unaudited and amounts in thousands, except per share amounts)

	Full Year 2023	
	Low-End	High-End
Net income	\$ 51,192	\$ 63,192
Income tax expense associated with change in corporate tax structure	2,308	2,308
<b>Adjusted Net Income</b>	<b>\$ 53,500</b>	<b>\$ 65,500</b>
Net income	\$ 51,192	\$ 63,192
Depreciation and amortization of real estate assets	97,500	98,000
<b>Funds From Operations</b>	<b>\$ 148,692</b>	<b>\$ 161,192</b>
Income tax expense associated with change in corporate tax structure	2,308	2,308
<b>Normalized Funds From Operations</b>	<b>\$ 151,000</b>	<b>\$ 163,500</b>
Maintenance capital expenditures on real estate assets	(37,000)	(36,000)
Stock-based compensation and non-cash interest	25,250	25,250
Other non-cash revenue and expenses	4,750	4,750
<b>Adjusted Funds From Operations</b>	<b>\$ 144,000</b>	<b>\$ 157,500</b>
Diluted EPS	\$ 0.44	\$ 0.55
Adjusted diluted EPS	\$ 0.46	\$ 0.57
FFO per diluted share	\$ 1.29	\$ 1.40
Normalized FFO per diluted share	\$ 1.31	\$ 1.42
AFFO per diluted share	\$ 1.25	\$ 1.37
Net income	\$ 51,192	\$ 63,192
Interest expense	85,750	84,750
Depreciation and amortization	128,750	128,750
Income tax expense	25,559	24,559
<b>EBITDA</b>	<b>\$ 291,251</b>	<b>\$ 301,251</b>
Income tax expense associated with change in corporate tax structure	2,308	2,308
<b>Adjusted EBITDA</b>	<b>\$ 293,559</b>	<b>\$ 303,559</b>
<b>Capital Expenditures</b>		
Maintenance on real estate assets	\$ 36,000	\$ 37,000
Information technology and other assets	25,000	26,000
Other capital investments	3,000	4,000
<b>Total capital expenditures</b>	<b>\$ 64,000</b>	<b>\$ 67,000</b>

**CONSOLIDATED BALANCE SHEETS**  
(Unaudited and amounts in thousands, except per share amounts)

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	March 31, 2023	December 31, 2022	September 30, 2022	June 30, 2022	March 31, 2022
<b>ASSETS</b>					
Cash and cash equivalents	\$ 51,463	\$ 149,401	\$ 185,328	\$ 115,611	\$ 378,204
Restricted cash	13,713	12,764	13,833	11,794	12,330
Accounts receivable, net of credit loss reserve	256,175	312,435	293,395	273,839	262,467
Prepaid expenses and other current assets	27,685	32,134	30,748	42,413	27,759
Assets held for sale	6,936	6,936	6,659	61,587	-
Total current assets	<u>355,972</u>	<u>513,670</u>	<u>529,963</u>	<u>505,244</u>	<u>680,760</u>
Real estate and related assets:					
Property and equipment, net	2,153,252	2,176,098	2,176,050	2,197,463	2,269,913
Other real estate assets	206,736	208,181	210,242	213,164	216,161
Goodwill	4,844	4,844	4,844	4,844	4,844
Other assets	<u>334,598</u>	<u>341,976</u>	<u>349,827</u>	<u>355,815</u>	<u>357,874</u>
<b>Total assets</b>	<b><u>\$ 3,055,402</u></b>	<b><u>\$ 3,244,769</u></b>	<b><u>\$ 3,270,926</u></b>	<b><u>\$ 3,276,530</u></b>	<b><u>\$ 3,529,552</u></b>
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>					
Accounts payable and accrued expenses	\$ 259,432	\$ 285,226	\$ 295,671	\$ 294,435	\$ 326,003
Current portion of long-term debt, net	12,506	165,525	177,556	180,378	37,072
Total current liabilities	<u>271,938</u>	<u>450,751</u>	<u>473,227</u>	<u>474,813</u>	<u>363,075</u>
Long-term debt, net	1,092,623	1,084,858	1,113,938	1,148,679	1,483,948
Deferred revenue	21,350	22,590	23,830	25,070	26,311
Non-current deferred tax liabilities	101,183	99,618	97,689	91,828	90,836
Other liabilities	148,576	154,544	160,067	167,200	173,865
Total liabilities	<u>1,635,670</u>	<u>1,812,361</u>	<u>1,868,751</u>	<u>1,907,590</u>	<u>2,138,035</u>
Commitments and contingencies					
Common stock - \$0.01 par value	1,137	1,150	1,150	1,186	1,216
Additional paid-in capital	1,782,632	1,807,689	1,801,867	1,836,949	1,870,065
Accumulated deficit	(364,037)	(376,431)	(400,842)	(469,195)	(479,764)
Total stockholders' equity	<u>1,419,732</u>	<u>1,432,408</u>	<u>1,402,175</u>	<u>1,368,940</u>	<u>1,391,517</u>
<b>Total liabilities and equity</b>	<b><u>\$ 3,055,402</u></b>	<b><u>\$ 3,244,769</u></b>	<b><u>\$ 3,270,926</u></b>	<b><u>\$ 3,276,530</u></b>	<b><u>\$ 3,529,552</u></b>

## CONSOLIDATED STATEMENTS OF OPERATIONS

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(Unaudited and amounts in thousands, except per share amounts)

	For the Three Months Ended March 31,		For the Twelve Months Ended December 31,
	2023	2022	2022
<b>REVENUE:</b>			
Safety	\$ 417,650	\$ 414,248	\$ 1,684,035
Community	26,414	24,115	103,263
Properties	13,837	14,591	57,873
Other	101	34	158
Total revenue	458,002	452,988	1,845,329
<b>EXPENSES:</b>			
Operating:			
Safety	328,398	321,021	1,313,567
Community	22,715	20,227	86,016
Properties	3,361	3,282	13,682
Other	63	99	527
Total operating expenses	354,537	344,629	1,413,792
General and administrative	32,679	31,101	127,700
Depreciation and amortization	31,042	32,028	127,906
Shareholder litigation expense	-	-	1,900
Asset impairments	-	-	4,392
	418,258	407,758	1,675,690
<b>OTHER INCOME (EXPENSE):</b>			
Interest expense, net	(19,151)	(22,920)	(84,974)
Expenses associated with debt repayments and refinancing transactions	-	-	(8,077)
Gain on sale of real estate assets, net	-	2,261	87,728
Other income (expense)	(47)	1,042	986
<b>INCOME BEFORE INCOME TAXES</b>	<b>20,546</b>	<b>25,613</b>	<b>165,302</b>
Income tax expense	(8,146)	(6,610)	(42,982)
<b>NET INCOME</b>	<b>12,400</b>	<b>19,003</b>	<b>122,320</b>
<b>BASIC EARNINGS PER SHARE</b>	<b>\$ 0.11</b>	<b>\$ 0.16</b>	<b>\$ 1.03</b>
<b>DILUTED EARNINGS PER SHARE</b>	<b>\$ 0.11</b>	<b>\$ 0.16</b>	<b>\$ 1.03</b>

## RECONCILIATION OF BASIC TO DILUTED EARNINGS PER SHARE

(Unaudited and amounts in thousands, except per share amounts)

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	For the Three Months Ended March 31,		For the Twelve Months Ended December 31,
	2023	2022	2022
Basic:			
Net income	\$ 12,400	\$ 19,003	\$ 122,320
Diluted:			
Net income	\$ 12,400	\$ 19,003	\$ 122,320
Basic:			
Weighted average common shares outstanding-basic	114,533	120,796	118,199
Diluted:			
Weighted average common shares outstanding-basic	114,533	120,796	118,199
Effect of dilutive securities:			
Restricted stock-based awards	937	624	899
Weighted average shares and assumed conversions-diluted	115,470	121,420	119,098
<b>Basic earnings per share</b>	<b>\$ 0.11</b>	<b>\$ 0.16</b>	<b>\$ 1.03</b>
<b>Diluted earnings per share</b>	<b>\$ 0.11</b>	<b>\$ 0.16</b>	<b>\$ 1.03</b>

**CALCULATION OF ADJUSTED DILUTED EARNINGS PER SHARE**

(Unaudited and amounts in thousands, except per share amounts)

	For the Three Months Ended March 31,		For the Twelve Months Ended
	2023	2022	December 31, 2022
Net income	\$ 12,400	\$ 19,003	\$ 122,320
Special items:			
Expenses associated with debt repayments and refinancing transactions	-	-	8,077
Income tax expense associated with change in corporate tax structure	2,308	-	-
Gain on sale of real estate assets, net	-	(2,261)	(87,728)
Shareholder litigation expense	-	-	1,900
Asset impairments	-	-	4,392
Income tax expense for special items	-	625	19,338
Adjusted net income	<u>\$ 14,708</u>	<u>\$ 17,367</u>	<u>\$ 68,299</u>
Weighted average common shares outstanding - basic	114,533	120,796	118,199
Effect of dilutive securities:			
Restricted stock-based awards	937	624	899
Weighted average shares and assumed conversions - diluted	<u>115,470</u>	<u>121,420</u>	<u>119,098</u>
<b>Adjusted Earnings Per Basic Share</b>	<u>\$ 0.13</u>	<u>\$ 0.14</u>	<u>\$ 0.58</u>
<b>Adjusted Earnings Per Diluted Share</b>	<u>\$ 0.13</u>	<u>\$ 0.14</u>	<u>\$ 0.57</u>

**FUNDS FROM OPERATIONS**  
(Unaudited and amounts in thousands, except per share amounts)

	For the Three Months Ended March 31,		For the Twelve Months Ended December 31,	
	2023	2022	2022	2022
<b>FUNDS FROM OPERATIONS:</b>				
Net income	\$ 12,400	\$ 19,003	\$ 122,320	
Depreciation and amortization of real estate assets	24,171	24,166	96,917	
Impairment of real estate assets	-	-	4,392	
Gain on sale of real estate assets, net	-	(2,261)	(87,728)	
Income tax expense for special items	-	625	21,995	
<b>Funds From Operations</b>	<b>\$ 36,571</b>	<b>\$ 41,533</b>	<b>\$ 157,896</b>	
Expenses associated with debt repayments and refinancing transactions	-	-	8,077	
Income tax expense associated with change in corporate tax structure	2,308	-	-	
Start-up expenses	-	-	-	
Shareholder litigation expense	-	-	1,900	
Income tax benefit for special items	-	-	(2,657)	
<b>Normalized Funds From Operations</b>	<b>\$ 38,879</b>	<b>\$ 41,533</b>	<b>\$ 165,216</b>	
Maintenance capital expenditures on real estate assets	(3,123)	(3,287)	(31,557)	
Stock-based compensation	4,884	5,267	17,568	
Amortization of debt costs	1,198	1,730	5,643	
Other non-cash revenue and expenses	1,190	(372)	1,588	
<b>Adjusted Funds From Operations</b>	<b>\$ 43,028</b>	<b>\$ 44,871</b>	<b>\$ 158,458</b>	
<b>FUNDS FROM OPERATIONS PER DILUTED SHARE</b>	<b>\$ 0.32</b>	<b>\$ 0.34</b>	<b>\$ 1.33</b>	
<b>NORMALIZED FUNDS FROM OPERATIONS PER DILUTED SHARE</b>	<b>\$ 0.34</b>	<b>\$ 0.34</b>	<b>\$ 1.39</b>	
<b>ADJUSTED FUNDS FROM OPERATIONS PER DILUTED SHARE</b>	<b>\$ 0.37</b>	<b>\$ 0.37</b>	<b>\$ 1.33</b>	

FFO and AFFO are widely accepted supplemental non-GAAP measures utilized to evaluate the performance of real estate companies following the standards established by the National Association of Real Estate Investment Trusts (NAREIT). The Company believes that FFO and AFFO are important operating measures that supplement discussion and analysis of the Company's results of operations and are used to review and assess operating performance of the Company and its properties and their management teams. NAREIT defines FFO as net income computed in accordance with generally accepted accounting principles, excluding gains (or losses) from sales of property and extraordinary items, plus depreciation and amortization of real estate and impairment of depreciable real estate and after adjustments for unconsolidated partnerships and joint ventures calculated to reflect FFO on the same basis. As a company with extensive real estate holdings, we believe FFO and FFO per share are important supplemental measures of our operating performance and believe they are frequently used by securities analysts, investors and other interested parties in the evaluation of REITs and other real estate operating companies many of which present FFO and FFO per share when reporting results. Because the historical cost accounting convention used for real estate assets requires depreciation (except on land), this accounting presentation assumes that the value of real estate assets diminishes at a level rate over time. Because of the unique structure, design and use of the Company's properties, management believes that assessing performance of the Company's properties without the impact of depreciation or amortization is useful. The Company may make adjustments to FFO from time to time for certain other income and expenses that it considers non-recurring, infrequent or unusual, even though such items may require cash settlement, because such items do not reflect a necessary or ordinary component of the ongoing operations of the Company. Normalized FFO excludes the effects of such items. The Company calculates AFFO by adding to Normalized FFO non-cash expenses such as the amortization of deferred financing costs and stock-based compensation, and by subtracting from Normalized FFO recurring real estate expenditures that are capitalized and then amortized, but which are necessary to maintain a real estate operating company's properties and its revenue stream. Some of these capital expenditures contain a discretionary element with respect to when they are incurred, while others may be more urgent. Therefore, these capital expenditures may fluctuate from quarter to quarter, depending on the nature of the expenditures required, seasonal factors such as weather, and budgetary conditions. Other companies may calculate FFO, Normalized FFO, and AFFO differently than the Company does, or adjust for other items, and therefore comparability may be limited. FFO, Normalized FFO, and AFFO and their corresponding per share measures are not measures of performance under GAAP, and should not be considered as an alternative to cash flows from operating activities, a measure of liquidity or an alternative to net income as indicators of the Company's operating performance or any other measure of performance derived in accordance with GAAP. This data should be read in conjunction with the Company's consolidated financial statements and related notes included in its filings with the Securities and Exchange Commission.



**EBITDA, ADJUSTED EBITDA, AND RECONCILIATION TO AFFO**  
(Unaudited and amounts in thousands)

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	For the Three Months Ended March 31,		For the Twelve Months Ended December 31,
	2023	2022	2022
<b>EBITDA CALCULATION:</b>			
Net income	\$ 12,400	\$ 19,003	\$ 122,320
Interest expense	22,089	25,392	95,851
Depreciation and amortization	31,042	32,028	127,906
Income tax expense	8,146	6,610	42,982
<b>EBITDA</b>	<b>73,677</b>	<b>83,033</b>	<b>389,059</b>
Expenses associated with debt repayments and refinancing transactions	-	-	8,077
Gain on sale of real estate assets, net	-	(2,261)	(87,728)
Shareholder litigation expense	-	-	1,900
Asset impairments	-	-	4,392
<b>ADJUSTED EBITDA</b>	<b>\$ 73,677</b>	<b>\$ 80,772</b>	<b>\$ 315,700</b>
Adjusted EBITDA	\$ 73,677	\$ 80,772	\$ 315,700
EBITDA from unrestricted subsidiaries	(2,480)	(2,558)	(9,993)
<b>RESTRICTED ADJUSTED EBITDA</b>	<b>\$ 71,197</b>	<b>\$ 78,214</b>	<b>\$ 305,707</b>

**EBITDA TO AFFO RECONCILIATION:**

Adjusted EBITDA	\$ 73,677	\$ 80,772	\$ 315,700
Maintenance capital expenditures on real estate assets	(3,123)	(3,287)	(31,557)
Depreciation and amortization of non-real estate assets	(6,871)	(7,862)	(30,989)
Interest expense	(22,089)	(25,392)	(95,851)
Income tax expense	(8,146)	(6,610)	(42,982)
Income tax expense associated with change in corporate tax structure	2,308	-	-
Income tax expense (benefit) for special items	-	625	19,338
Stock-based compensation	4,884	5,267	17,568
Amortization of debt costs	1,198	1,730	5,643
Other non-cash revenue and expenses	1,190	(372)	1,588
<b>Adjusted Funds From Operations</b>	<b>\$ 43,028</b>	<b>\$ 44,871</b>	<b>\$ 158,458</b>

**SELECTED FINANCIAL INFORMATION**  
(Unaudited and amounts in thousands, except per share amounts)

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	March 31, 2023	December 31, 2022	September 30, 2022	June 30, 2022	March 31, 2022
<b>BALANCE SHEET:</b>					
Property and equipment	\$ 3,897,035	\$ 3,892,381	\$ 3,864,440	\$ 3,868,551	\$ 3,955,469
Accumulated depreciation and amortization	<u>(1,743,783)</u>	<u>(1,716,283)</u>	<u>(1,688,390)</u>	<u>(1,671,088)</u>	<u>(1,685,556)</u>
Property and equipment, net	\$ 2,153,252	\$ 2,176,098	\$ 2,176,050	\$ 2,197,463	\$ 2,269,913
Assets held for sale	\$ 6,936	\$ 6,936	\$ 6,659	\$ 61,587	\$ -
Total assets	\$ 3,055,402	\$ 3,244,769	\$ 3,270,926	\$ 3,276,530	\$ 3,529,552
Maintenance & technology capital expenditures for the quarter ended	\$ 6,223	\$ 24,926	\$ 13,594	\$ 11,049	\$ 9,004
Growth capital expenditures for the quarter ended	\$ -	\$ 6,371	\$ 4,460	\$ 7,429	\$ 6,611
Total debt	\$ 1,118,356	\$ 1,264,522	\$ 1,307,109	\$ 1,346,515	\$ 1,544,029
Equity book value	\$ 1,419,732	\$ 1,432,408	\$ 1,402,175	\$ 1,368,940	\$ 1,391,517
<b>LIQUIDITY:</b>					
Cash and cash equivalents	\$ 51,463	\$ 149,401	\$ 185,328	\$ 115,611	\$ 378,204
Availability under revolving credit facility	\$ 222,574	\$ 233,236	\$ 233,236	\$ 233,236	\$ 785,277
<b>CAPITALIZATION:</b>					
Common shares outstanding	113,685	114,988	114,981	118,620	121,586
Common share price at end of period	\$ 9.20	\$ 11.56	\$ 8.84	\$ 11.11	\$ 11.17
Market value of common equity at end of period	<u>\$ 1,045,902</u>	<u>\$ 1,329,261</u>	<u>\$ 1,016,432</u>	<u>\$ 1,317,868</u>	<u>\$ 1,358,116</u>
Total equity market capitalization	<u>\$ 1,045,902</u>	<u>\$ 1,329,261</u>	<u>\$ 1,016,432</u>	<u>\$ 1,317,868</u>	<u>\$ 1,358,116</u>
Total market capitalization (market value of equity plus debt)	<u><u>\$ 2,164,258</u></u>	<u><u>\$ 2,593,783</u></u>	<u><u>\$ 2,323,541</u></u>	<u><u>\$ 2,664,383</u></u>	<u><u>\$ 2,902,145</u></u>
<b>EBITDA</b>	\$ 73,677	\$ 86,954	\$ 147,946	\$ 71,126	\$ 83,033
<b>ADJUSTED EBITDA</b>	\$ 73,677	\$ 87,743	\$ 68,414	\$ 78,771	\$ 80,772
<b>NORMALIZED FUNDS FROM OPERATIONS</b>	\$ 38,879	\$ 49,113	\$ 33,903	\$ 40,667	\$ 41,533
Normalized funds from operations per diluted share	\$ 0.34	\$ 0.42	\$ 0.29	\$ 0.34	\$ 0.34
<b>ADJUSTED FUNDS FROM OPERATIONS</b>	\$ 43,028	\$ 43,825	\$ 29,935	\$ 39,827	\$ 44,871
Adjusted funds from operations per diluted share	\$ 0.37	\$ 0.38	\$ 0.25	\$ 0.33	\$ 0.37

## SEGMENT DATA

(Unaudited and amounts in thousands, except per share amounts)

	For the Three Months Ended March 31,		For the Twelve Months Ended
	2023	2022	December 31, 2022
<b>NET OPERATING INCOME:</b>			
Revenue			
Safety	\$ 417,650	\$ 414,248	\$ 1,684,035
Community	26,414	24,115	103,263
Properties	13,837	14,591	57,873
Other	101	34	158
Total revenues	<u>458,002</u>	<u>452,988</u>	<u>1,845,329</u>
Operating Expenses			
Safety	328,398	321,021	1,313,567
Community	22,715	20,227	86,016
Properties	3,361	3,282	13,682
Other	63	99	527
Total operating expenses	<u>354,537</u>	<u>344,629</u>	<u>1,413,792</u>
Net Operating Income			
Safety	89,252	93,227	370,468
Community	3,699	3,888	17,247
Properties	10,476	11,309	44,191
Other	38	(65)	(369)
Total net operating income	<u>\$ 103,465</u>	<u>\$ 108,359</u>	<u>\$ 431,537</u>
<b>SAFETY AND COMMUNITY FACILITIES:</b>			
Number of days per period	90	90	365
Average available beds	<u>71,068</u>	<u>73,581</u>	<u>73,165</u>
Average compensated occupancy	<u>70.1%</u>	<u>70.6%</u>	<u>70.3%</u>
Total compensated man-days	<u>4,485,942</u>	<u>4,677,391</u>	<u>18,777,625</u>
Revenue per compensated man-day	\$ 96.87	\$ 91.88	\$ 93.26
Operating expenses per compensated man-day:			
Fixed expense	55.22	50.79	51.41
Variable expense	21.13	20.41	21.31
Total	<u>76.35</u>	<u>71.20</u>	<u>72.72</u>
Operating income per compensated man-day	<u>\$ 20.52</u>	<u>\$ 20.68</u>	<u>\$ 20.54</u>
Operating margin	<u>21.2%</u>	<u>22.5%</u>	<u>22.0%</u>

## SEGMENT DATA

(Unaudited and amounts in thousands, except per share amounts)

	For the Three Months Ended March 31,		For the Twelve Months Ended
	2023	2022	December 31, 2022
<b>CORECIVIC SAFETY FACILITIES:</b>			
Facility revenue	\$ 417,650	\$ 414,248	\$ 1,684,035
Operating expenses:			
Fixed expense	236,936	228,035	925,622
Variable expense	91,462	92,986	387,945
Total	328,398	321,021	1,313,567
Facility net operating income	\$ 89,252	\$ 93,227	\$ 370,468
Average available beds	66,399	68,712	68,296
Average compensated occupancy	70.9%	71.7%	71.2%
Total compensated man-days	4,236,200	4,436,239	17,754,704
Revenue per compensated man-day	\$ 98.59	\$ 93.38	\$ 94.85
Operating expenses per compensated man-day:			
Fixed	55.93	51.40	52.13
Variable	21.59	20.96	21.85
Total	77.52	72.36	73.98
Operating income per compensated man-day	\$ 21.07	\$ 21.02	\$ 20.87
Operating margin	21.4%	22.5%	22.0%
<b>CORECIVIC COMMUNITY FACILITIES:</b>			
Facility revenue (1)	\$ 16,902	\$ 15,499	\$ 67,084
Operating expenses: (1)			
Fixed expense	10,771	9,531	39,732
Variable expense	3,341	2,481	12,209
Total	14,112	12,012	51,941
Facility net operating income	\$ 2,790	\$ 3,487	\$ 15,143
Average available beds	4,669	4,869	4,869
Average compensated occupancy	59.4%	55.0%	57.6%
Total compensated man-days	249,742	241,152	1,022,921
Revenue per compensated man-day	\$ 67.68	\$ 64.27	\$ 65.58
Operating expenses per compensated man-day:			
Fixed expense	43.13	39.52	38.84
Variable expense	13.38	10.29	11.94
Total	56.51	49.81	50.78
Operating income per compensated man-day	\$ 11.17	\$ 14.46	\$ 14.80
Operating margin	16.5%	22.5%	22.6%

(1) Our CoreCivic Community segment includes the operating results of residential reentry centers we operate during each period, along with the operating results of our non-residential correctional alternative services. However, the facility revenue and operating expenses in this table, and the corresponding per compensated man-day amounts, of CoreCivic Community include only those related to the operation of the residential reentry centers. For the three months ended March 31, 2023 and 2022, our alternative services generated revenue of \$9.5 million and \$8.6 million, respectively, and incurred operating expenses of \$8.6 million and \$8.2 million, respectively. For the twelve months ended December 31, 2022, our alternative services generated revenue of \$36.2 million and incurred operating expenses of \$34.1 million.

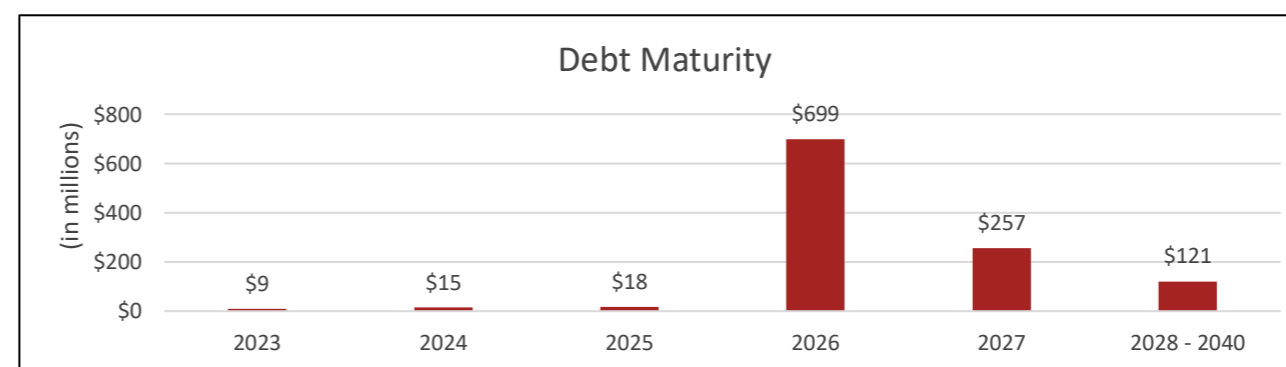
**ANALYSIS OF OUTSTANDING DEBT**

(Unaudited and amounts in thousands)

	Outstanding Balance 12/31/2022	Outstanding Balance 3/31/2023	Stated Interest Rate	Effective Interest Rate <sup>1)</sup>	Maturity Date	Callable/ Redeemable
<b>Fixed Rate:</b>						
Senior Unsecured Notes Issued 2013	\$ 153,754	\$ -	4.625%	-	-	The 4.625% Senior Notes were redeemed on February 1, 2023 at a redemption price equal to 100% of the principal amount of the outstanding 4.625% Senior Notes, which amounted to \$153.8 million, plus accrued and unpaid interest to, but not including, the redemption date.
Senior Unsecured Notes Issued 2017	250,000	250,000	4.75%	4.91%	October 2027	Prior to July 15, 2027, redeemable at a "make-whole" redemption price, plus accrued and unpaid interest; thereafter the notes are redeemable at 100% of the aggregate principal amount plus accrued and unpaid interest.
Senior Unsecured Notes Issued 2021	614,113	614,113	8.25%	8.65%	April 2026	Prior to April 15, 2024, redeemable at a "make-whole" redemption price, plus accrued and unpaid interest. Thereafter the notes are redeemable at 104.125% of the aggregate principal amount beginning on April 15, 2024 and 100% of the aggregate principal amount beginning on April 15, 2025, plus, in both cases, accrued and unpaid interest. A portion of the notes were repurchased during 2022 in privately negotiated transactions.
Non-Recourse Mortgage Note - Kansas	150,405	149,243	4.43%	4.75%	January 2040	Redeemable in all or part at any time upon written notice of not less than 30 days and not more than 60 days prior to the date fixed for such prepayment, with a "make-whole" amount, together with interest accrued to, but not including, the redemption date.
<b>Total Fixed Rate Debt</b>	<u>1,168,272</u>	<u>1,013,356</u>				
<b>Floating Rate:</b>						
Revolving Credit Facility	-	10,000	8.29%	8.77%	2), 3) May 2026	
Term Loan A	96,250	95,000	7.87%	8.27%	2) May 2026	
<b>Total Floating Rate Debt</b>	<u>96,250</u>	<u>105,000</u>				
<b>Grand Total Debt</b>	<u>\$ 1,264,522</u>	<u>\$ 1,118,356</u>	<b>7.10%</b>	<b>7.52%</b>	<b>5.21</b>	<sup>4)</sup>

**Debt Maturity Schedule at March 31, 2023:**

Year	Total Debt Maturing	% of Debt Maturing	% of Debt Maturing
2023	9,359	0.84%	0.84%
2024	14,722	1.32%	2.15%
2025	17,698	1.58%	3.74%
2026	698,563	62.46%	66.20%
2027	256,855	22.97%	89.17%
Thereafter	121,159	10.83%	100.00%
	<u>\$ 1,118,356</u>	<u>100.00%</u>	



<sup>1)</sup> Includes amortization of debt issuance costs.

<sup>2)</sup> On May 12, 2022, CoreCivic entered into a Third Amended and Restated Credit Agreement in an aggregate principal amount of \$350.0 million, consisting of a \$100.0 million term loan ("Term Loan A") and a \$250.0 revolving credit facility. The Company also has \$17.4 million of letters of credit outstanding under a sub-facility reducing the available capacity under the revolving credit facility to \$222.6 million as of March 31, 2023. Based on the Company's current leverage ratio, the revolving credit facility and Term Loan A bear interest at BSBY plus a margin of 3.25%.

<sup>3)</sup> The stated and effective interest rate on the revolving credit facility exclude interest associated with the outstanding letters of credit and the unused fees.

<sup>4)</sup> Represents the weighted average debt maturity in years.

## SELECTED OPERATING RATIOS AND OTHER FINANCIAL DATA

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(Unaudited and amounts in thousands, except per share amounts)

	For the Three Months Ended March 31,		For the Twelve Months Ended December 31,
	2023	2022	2022
<b>COVERAGE RATIOS:</b>			
Interest coverage ratio (Adjusted EBITDA/Interest incurred) (x)**	3.7x	3.5x	3.6x
Fixed charge coverage ratio (Adjusted EBITDA/(Interest incurred + Scheduled prin pmts)) (x)**	3.5x	2.7x	3.2x
Secured debt coverage ratio ((Secured debt - cash)/Annualized Adjusted EBITDA) (x)**	0.2x	-(0.3)x	-(0.2)x
Total debt coverage ratio ((Total debt - cash)/Annualized Adjusted EBITDA) (x)**	3.2x	3.2x	3.2x
Accounts receivable turnover (Annualized revenues/Accounts receivable) (x)	7.2x	6.9x	5.9x
<b>DEBT/EQUITY RATIOS:</b>			
Total debt (Total debt - cash)/Total market capitalization	49.3%	40.2%	43.0%
Total debt(Total debt - cash)/Equity market capitalization	102.0%	85.8%	83.9%
Total debt ( Total debt - cash)/Book equity capitalization	75.1%	83.8%	77.8%
Total debt (Total debt - cash)/Gross book value of real estate assets	25.1%	27.1%	26.2%
<b>RETURN ON INVESTMENT RATIOS:</b>			
Annualized return on operating real estate investments (Annualized Adjusted EBITDA/Average operating real estate investments (undepreciated book value)*)	6.9%	7.5%	7.4%
Annualized return on total assets (Annualized Adjusted EBITDA/Average total assets (undepreciated book value)*)	5.9%	6.1%	6.1%
<b>OVERHEAD RATIOS:</b>			
Annualized general & administrative expenses (excl. non-recurring costs)/Average total assets (undepreciated book value)*	2.6%	2.3%	2.5%
General & administrative expenses (excluding non-recurring costs)/Total revenues	7.1%	6.9%	6.9%
<b>INTEREST EXPENSE, NET:</b>			
Interest income	\$ (2,938)	\$ (2,472)	\$ (10,877)
Interest incurred	20,891	23,889	91,220
Amortization of debt costs	1,198	1,730	5,643
Capitalized interest	-	(227)	(1,012)
Interest expense, net	<u>\$ 19,151</u>	<u>\$ 22,920</u>	<u>\$ 84,974</u>
<b>DEPRECIATION AND AMORTIZATION:</b>			
Depreciation and amortization expense on real estate	\$ 24,171	\$ 24,166	\$ 96,917
Other depreciation expense	6,743	7,534	29,757
Amortization of intangibles	128	328	1,232
Depreciation and amortization	<u>\$ 31,042</u>	<u>\$ 32,028</u>	<u>\$ 127,906</u>

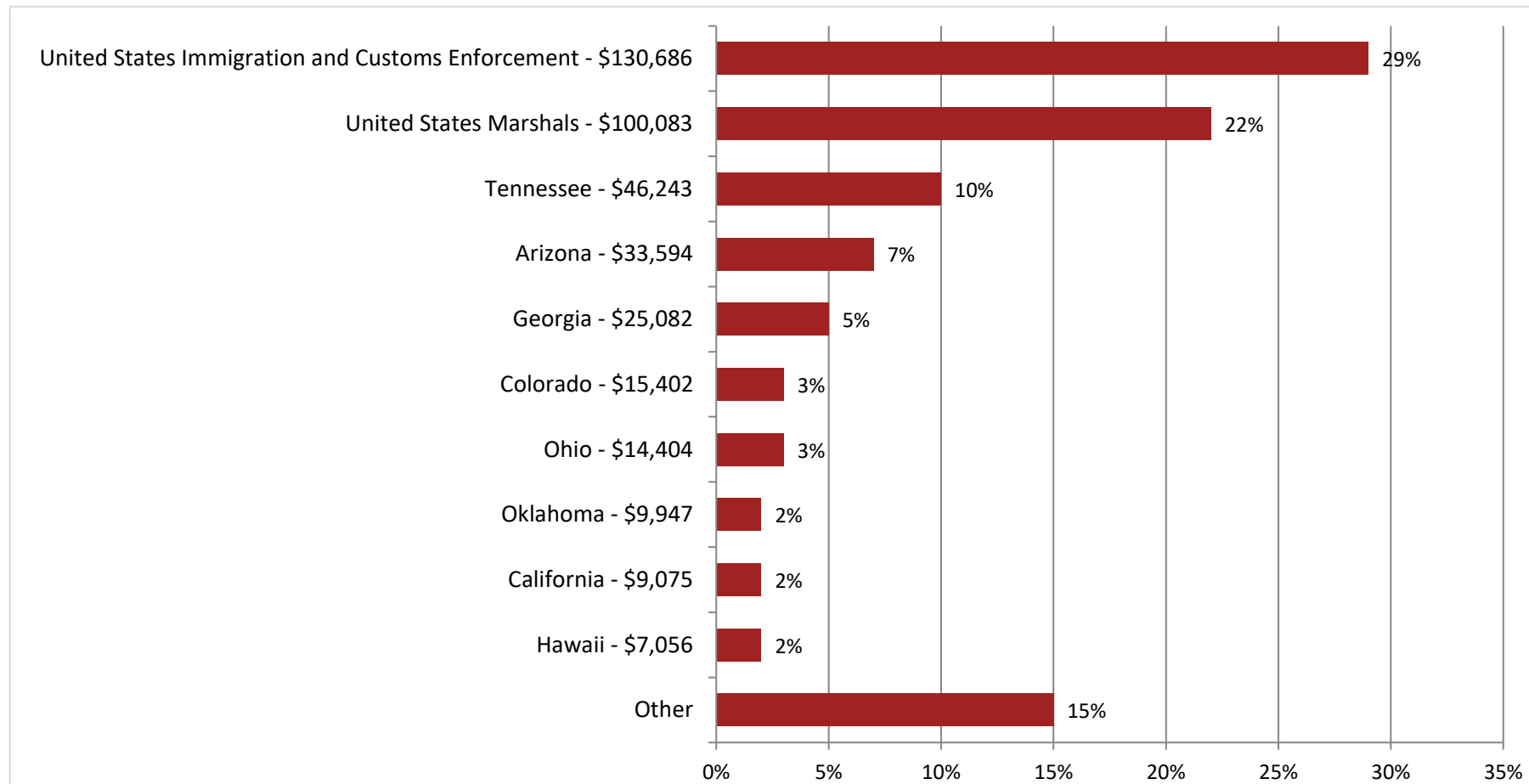
\*Calculated as a simple average (beginning of period plus end of period divided by 2)

\*\*Excludes non-recourse debt and related EBITDA of CoreCivic of Kansas, LLC as it is an Unrestricted Subsidiary as defined under the Revolving Credit Facility.

**PARTNER INFORMATION**  
(Unaudited)

<b>CONTRACT RETENTION</b>						
	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>TOTAL</b>
<b>OWNED AND CONTROLLED:</b>						
# of Contracts up for Renewal	43	43	35	21	2	144
# of Contracts Retained	40	40	33	20	2	135
Retention Rate	93.0%	93.0%	94.3%	95.2%	100.0%	93.8%

**TOP TEN PARTNERS**  
**Percentage of Revenue for the Three Months Ended March 31, 2023**  
(Revenue Percentages and Amounts are Inclusive of all Contracts with Respective Partners)



Our contract renewal rate excludes contracts that have reached a final termination date and contracts the Company has unilaterally chosen to exit.

FACILITY PORTFOLIO

Facility Name	Year Constructed/ Acquired (A)	Primary Customer	Design Capacity (B)	Security Level	Facility Type (C)	Term	Remaining Renewal Options (D)	Compensated Occupancy % for the Quarter ended 3/31/23
<b>CoreCivic Safety Facilities:</b>								
<b>Safety- Owned and Managed:</b>								
Central Arizona Florence Correctional Complex Florence, Arizona	1994, 1998, 1999, 2004	USMS	4,128	Multi	Detention	Sep-23	(1) 5 year	95.49%
Eloy Detention Center Eloy, Arizona	1995, 1996	ICE	1,500	Medium	Detention	Indefinite	-	59.88%
La Palma Correctional Center Eloy, Arizona	2008	State of Arizona	3,060	Multi	Correctional	Apr-27	(1) 5 year	80.81%
Red Rock Correctional Center (E) Eloy, Arizona	2006, 2016	State of Arizona	2,024	Medium	Correctional	Jul-26	(2) 5 year	94.21%
Saguaro Correctional Facility Eloy, Arizona	2007	State of Hawaii	1,896	Multi	Correctional	Jul-24	(2) 1 year	73.64%
Leo Chesney Correctional Center Live Oak, California	1989	-	240	-	-	-	-	0.00%
Otay Mesa Detention Center San Diego, California	2015, 2019	ICE	1,994	Minimum/ Medium	Detention	Dec-24	(2) 5 year	69.12%
Bent County Correctional Facility Las Animas, Colorado	1992, 1997, 2008	State of Colorado	1,420	Medium	Correctional	Jun-23	(3) 1 year	83.30%
Crowley County Correctional Facility Olney Springs, Colorado	2003, 2004	State of Colorado	1,794	Medium	Correctional	Jun-23	(3) 1 year	81.83%
Huerfano County Correctional Center Walsenburg, Colorado	1997	-	752	Medium	Correctional	-	-	0.00%
Kit Carson Correctional Center Burlington, Colorado	1998, 2008	-	1,488	Medium	Correctional	-	-	0.00%
Coffee Correctional Facility (F) Nicholls, Georgia	1998, 1999, 2010	State of Georgia	2,312	Medium	Correctional	Jun-23	(11) 1 year	96.93%
Jenkins Correctional Center (F) Millen, Georgia	2012	State of Georgia	1,124	Medium	Correctional	Jun-23	(12) 1 year	100.00%
Stewart Detention Center Lumpkin, Georgia	2004	ICE	1,752	Medium	Detention	Indefinite	-	91.32%
Wheeler Correctional Facility (F) Alamo, Georgia	1998, 1999, 2010	State of Georgia	2,312	Medium	Correctional	Jun-23	(11) 1 year	97.30%
Midwest Regional Reception Center Leavenworth, Kansas	1992, 2000, 2004, 2008	-	1,033	Multi	Detention	-	-	0.00%



FACILITY PORTFOLIO

Facility Name	Year Constructed/ Acquired (A)	Primary Customer	Design Capacity (B)	Security Level	Facility Type (C)	Term	Remaining Renewal Options (D)	Compensated Occupancy % for the Quarter ended 3/31/23
Lee Adjustment Center Beattyville, Kentucky	1998	Commonwealth of Kentucky	816	Multi	Correctional	Jun-25	(3) 2 year	97.53%
Marion Adjustment Center St. Mary, Kentucky	1998	-	826	Minimum/ Medium	Correctional	-	-	0.00%
Prairie Correctional Facility Appleton, Minnesota	1991	-	1,600	Medium	Correctional	-	-	0.00%
Adams County Correctional Center Adams County, Mississippi	2008	ICE	2,232	Medium	Detention	Aug-24	Indefinite	49.28%
Tallahatchie County Correctional Facility (G) Tutwiler, Mississippi	2000, 2007, 2008	USMS	2,672	Multi	Correctional	Jun-24	Indefinite	26.29%
Crossroads Correctional Center (H) Shelby, Montana	1999	State of Montana	664	Multi	Correctional	Jun-23	(3) 2 year	114.30%
Nevada Southern Detention Center Pahrump, Nevada	2010	USMS	1,072	Medium	Detention	Sep-25	(1) 5 year	73.02%
Elizabeth Detention Center Elizabeth, New Jersey	1963	ICE	300	Minimum	Detention	Aug-23	-	95.00%
Cibola County Corrections Center Milan, New Mexico	1994, 1999	USMS	1,129	Medium	Detention	Indefinite	-	55.06%
Torrance County Detention Facility Estancia, New Mexico	1990, 1997	ICE	910	Multi	Detention	May-24	Indefinite	61.20%
Lake Erie Correctional Institution (I) Conneaut, Ohio	2011	State of Ohio	1,798	Medium	Correctional	Jun-32	Indefinite	96.19%
Northeast Ohio Correctional Center Youngstown, Ohio	1997	State of Ohio	2,016	Medium	Correctional	Jun-24	Indefinite	85.89%
Cimarron Correctional Facility Cushing, Oklahoma	1997, 2008	USMS	1,600	Multi	Correctional	Sep-23	Indefinite	59.19%
Davis Correctional Facility (J) Holdenville, Oklahoma	1996, 2008	State of Oklahoma	1,670	Multi	Correctional	Jun-23	-	78.35%
Diamondback Correctional Facility Watonga, Oklahoma	1998, 2000	-	2,160	Multi	Correctional	-	-	0.00%
Trousdale Turner Correctional Center Hartsville, Tennessee	2015	State of Tennessee	2,552	Multi	Correctional	Jun-26	-	96.57%

FACILITY PORTFOLIO

Facility Name	Year Constructed/ Acquired (A)	Primary Customer	Design Capacity (B)	Security Level	Facility Type (C)	Term	Remaining Renewal Options (D)	Compensated Occupancy % for the Quarter ended 3/31/23
West Tennessee Detention Facility Mason, Tennessee	1990, 1996	-	600	Multi	Detention	-	-	0.00%
Whiteville Correctional Facility (K) Whiteville, Tennessee	1998	State of Tennessee	1,536	Medium	Correctional	Jun-26	-	97.86%
Eden Detention Center Eden, Texas	1995	USMS	1,422	Medium	Detention	Indefinite	-	84.69%
Houston Processing Center Houston, Texas	1984, 2005	ICE	1,000	Medium	Detention	Aug-23	(7) 1 year	75.11%
Laredo Processing Center Laredo, Texas	1985, 1990	ICE	258	Minimum/ Medium	Detention	Jun-23	Indefinite	63.50%
South Texas Family Residential Center Dilley, Texas	2014	ICE	2,400	-	Residential	Sep-26	Indefinite	100.00%
T. Don Hutto Residential Center Taylor, Texas	1997	ICE	512	Medium	Detention	Jul-23	(7) 1 year	90.04%
Webb County Detention Center Laredo, Texas	1998	ICE	480	Medium	Detention	Aug-23	Indefinite	51.07%
<b>Safety- Managed Only:</b>								
Citrus County Detention Facility Lecanto, Florida	1992, 2007	Citrus County, FL	760	Multi	Detention	Sep-30	(2) 5 year	82.52%
Lake City Correctional Facility Lake City, Florida	1997, 2005	State of Florida	893	Medium	Correctional	Jun-24	Indefinite	97.97%
Hardeman County Correctional Facility Whiteville, Tennessee	1997	State of Tennessee	2,016	Medium	Correctional	Jun-25	(1) 2 year	97.72%
South Central Correctional Center Clifton, Tennessee	1992, 1994, 1995, 2005	State of Tennessee	1,676	Medium	Correctional	Jun-23	(1) 2 year	73.07%
Total design capacity for CoreCivic Safety Facilities (44 Facilities)			<u>66,399</u>					<u>70.9%</u>

FACILITY PORTFOLIO

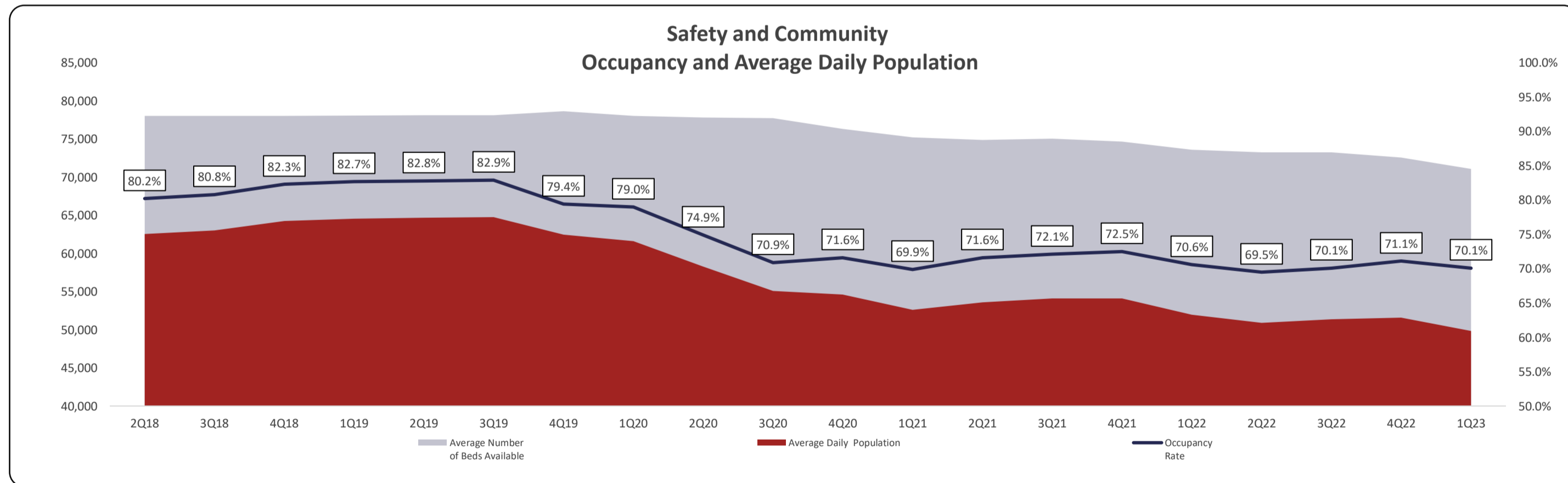
Facility Name	Year Constructed/ Acquired (A)	Primary Customer	Design Capacity (B)	Security Level	Facility Type (C)	Term	Remaining Renewal Options (D)	Compensated Occupancy % for the Quarter ended 3/31/23
<b>CoreCivic Community Facilities:</b>								
CAI Boston Avenue San Diego, California	2013	State of California	120	-	Community Corrections	Jun-24	-	90.72%
CAI Ocean View San Diego, California	2013	BOP	483	-	Community Corrections	Aug-23	(3) 1 year	56.97%
Adams Transitional Center Denver, Colorado	2017	Adams County	102	-	Community Corrections	Jun-23	Indefinite	75.42%
Arapahoe Community Treatment Center Englewood, Colorado	2017	Arapahoe County	135	-	Community Corrections	Jun-23	-	61.25%
Centennial Community Transition Center Englewood, Colorado	2016	Arapahoe County	107	-	Community Corrections	Jun-23	-	61.86%
Columbine Facility Denver, Colorado	2016	-	60	-	Community Corrections	-	-	0.00%
Commerce Transitional Center Commerce City, Colorado	2017	Adams County	136	-	Community Corrections	Jun-23	Indefinite	59.31%
Dahlia Facility Denver, Colorado	2016	Denver County	120	-	Community Corrections	Jun-24	-	68.00%
Longmont Community Treatment Center Longmont, Colorado	2016	Boulder County	69	-	Community Corrections	Jun-23	(1) 1 year and (1) 6 month	78.07%
South Raleigh Reentry Center Raleigh, North Carolina	2019	BOP	60	-	Community Corrections	Sep-23	(4) 1 year	173.78%
Oklahoma Reentry Opportunity Center Oklahoma City, Oklahoma	2015	BOP	494	-	Community Corrections	Jan-24	(2) 1 year	19.30%

FACILITY PORTFOLIO

Facility Name	Year Constructed/ Acquired (A)	Primary Customer	Design Capacity (B)	Security Level	Facility Type (C)	Term	Remaining Renewal Options (D)	Compensated Occupancy % for the Quarter ended 3/31/23
Tulsa Transitional Center Tulsa, Oklahoma	2015	-	390	-	Community Corrections	-	-	0.00%
Turley Residential Center Tulsa, Oklahoma	2015	BOP	289	-	Community Corrections	Jan-24	(2) 1 year	25.05%
Austin Residential Reentry Center Del Valle, Texas	2015	BOP	116	-	Community Corrections	Aug-23	(1) 1 year	82.79%
Austin Transitional Center Del Valle, Texas	2015	State of Texas	460	-	Community Corrections	Aug-23	-	68.53%
Corpus Christi Transitional Center Corpus Christi, Texas	2015	State of Texas	160	-	Community Corrections	Aug-23	(2) 2 year	70.92%
Dallas Transitional Center Hutchins, Texas	2015	State of Texas	300	-	Community Corrections	Aug-23	-	88.94%
El Paso Multi-Use Facility El Paso, Texas	2015	State of Texas	360	-	Community Corrections	Aug-23	-	75.71%
El Paso Transitional Center El Paso, Texas	2015	State of Texas	224	-	Community Corrections	Aug-23	-	85.61%
Fort Worth Transitional Center Fort Worth, Texas	2015	State of Texas	248	-	Community Corrections	Aug-23	-	76.13%
Ghent Residential Reentry Center Norfolk, Virginia	2019	BOP	36		Community Corrections	Aug-23	(4) 1 year	153.15%
James River Residential Reentry Center Newport News, Virginia	2019	BOP	84		Community Corrections	Aug-23	(4) 1 year	110.86%

FACILITY PORTFOLIO

Facility Name	Year Constructed/ Acquired (A)	Primary Customer	Design Capacity (B)	Security Level	Facility Type (C)	Term	Remaining Renewal Options (D)	Compensated Occupancy % for the Quarter ended 3/31/23
Cheyenne Transitional Center Cheyenne, Wyoming	2015	State of Wyoming	116	-	Community Corrections	Jun-24	(2) 1 year and (1) 1 year	72.43%
Total design capacity for CoreCivic Community (23 Facilities)			<u>4,669</u>					<u>59.4%</u>
<b>Total Design Capacity for all Facilities as of March 31, 2023</b>			<u>71,068</u>					<u>70.1%</u>
<b>Less Idle Facilities (10 Facilities)</b>			(9,149)					0.0%
<b>Total Facilities, Excluding Idle Facilities</b>			<u>61,919</u>					<u>80.8%</u>



FACILITY PORTFOLIO

Property Name	Year Constructed/ Acquired (A)	Primary Customer	Design Capacity (B)	Square Footage	Property Type (C)	Tenant Lease Expiration	Remaining Renewal Options (D)	Occupancy % for the Quarter ended 3/31/23
<b>CoreCivic Properties:</b>								
California City Correctional Center (L) California City, California	1999	State of California	2,560	522,000	Correctional	Mar-24	NA	100.00%
Augusta Transitional Center Augusta, Georgia	2017	State of Georgia	230	29,000	Community Corrections	Jun-23	NA	100.00%
Lansing Correctional Facility Lansing, Kansas	2020	State of Kansas	2,432	401,000	Correctional	Jan-40	NA	100.00%
Southeast Correctional Complex (M) Wheelwright, Kentucky	1998	Commonwealth of Kentucky	656	127,000	Correctional	Jun-30	(5) 2 year	100.00%
Northwest New Mexico Correctional Center Grants, New Mexico	1989, 2000	State of New Mexico	596	188,000	Correctional	Oct-24	(6) 3 year	100.00%
North Fork Correctional Facility (N) Sayre, Oklahoma	1998, 2007	State of Oklahoma	2,400	466,000	Correctional	Jun-23	Indefinite	100.00%
Roth Hall Residential Reentry Center (O) Philadelphia, Pennsylvania	2015	City of Philadelphia, Pennsylvania	136	18,000	Community Corrections	Apr-23	NA	100.00%
Walker Hall Residential Reentry Center (O) Philadelphia, Pennsylvania	2015	City of Philadelphia, Pennsylvania	144	18,000	Community Corrections	Jun-23	NA	100.00%
<b>Total Design Capacity and Square Footage of Leased Properties (8 Properties)</b>			<u>9,154</u>	<u>1,769,000</u>				<u>100.0%</u>

(A) The year constructed/acquired represents the initial date of acquisition or completion of construction of the facility, as well as significant additions to the facility that occurred at a later date.

(B) Design capacity measures the number of beds, and accordingly, the number of offenders each facility is designed to accommodate. Facilities housing detainees on a short-term basis may exceed the original intended design capacity due to the lower level of services required by detainees in custody for a brief period. From time to time, we may evaluate the design capacity of our facilities based on the customers using the facilities, and the ability to reconfigure space with minimal capital outlays.

(C) We manage numerous facilities that have more than a single function (i.e., housing both long-term sentenced adult prisoners and pre-trial detainees). The primary functional categories into which facility types are identified were determined by the relative size of offender populations in a particular facility on March 31, 2023. If, for example, a 1,000-bed facility cared for 900 adult offenders with sentences in excess of one year and 100 pre-trial detainees, the primary functional category to which it would be assigned would be that of correctional facilities and not detention facilities. It should be understood that the primary functional category to which multi-user facilities are assigned may change from time to time.

(D) Remaining renewal options represents the number of renewal options, if applicable, and the remaining term of each option renewal.

## FACILITY PORTFOLIO

(E) Pursuant to the terms of a contract awarded by the state of Arizona in September 2012, the state of Arizona has an option to purchase the Red Rock facility at any time during the term of the contract, including extension options, based on an amortization schedule starting with the fair market value and decreasing evenly to zero over the twenty year term.

(F) The facility is subject to a purchase option held by the Georgia Department of Corrections, or GDOC, which grants the GDOC the right to purchase the facility for the lesser of the facility's depreciated book value, as defined, or fair market value at any time during the term of the contract between us and the GDOC.

(G) The facility is subject to a purchase option held by the Tallahatchie County Correctional Authority which grants Tallahatchie County Correctional Authority the right to purchase the facility at any time during the contract at a price generally equal to the cost of the premises less an allowance for amortization originally over a 20 year period. The amortization period was extended through 2050 in connection with an expansion completed during the fourth quarter of 2007.

(H) The state of Montana has an option to purchase the facility generally at any time during the term of the contract with us at fair market value, as defined.

(I) The state of Ohio has the irrevocable right to repurchase the facility before we may resell the facility to a third party, or if we become insolvent or are unable to meet our obligations under the management contract with the state of Ohio, at a price generally equal to the fair market value, as defined in the Real Estate Purchase Agreement.

(J) The facility is subject to a purchase option held by the Oklahoma Department of Corrections, or ODC, which grants the ODC the right to purchase the facility at its fair market value at any time.

(K) The state of Tennessee has the option to purchase the facility in the event of our bankruptcy, or upon an operational or financial breach, as defined, at a price equal to the book value, as defined.

(L) On December 6, 2022, we received notice from the California Department of Corrections and Rehabilitation, or CDCR, of its intent to terminate the lease agreement for the facility by March 31, 2024, due to the state's declining inmate population.

(M) The Commonwealth of Kentucky has an option to purchase the facility at any time during the term of the lease with us at a price equal to the fair market value of the property.

(N) On April 25, 2023, we announced that we received notice from the ODC of its intent to terminate the lease agreement for the facility upon the lease termination on June 30, 2023.

(O) A purchase and sale agreement for this facility was executed in March 2023 and the property was sold on May 2, 2023.

	<b>Analyst</b>	<b>Phone Number</b>	<b>Email Address</b>	<b>Report Link</b>
<b>Equity Research Coverage:</b>				
Noble Financial	Joe Gomes	(561) 999-2262	<a href="mailto:jgomes@noblecapitalmarkets.com">jgomes@noblecapitalmarkets.com</a>	<a href="https://www.channelchek.com/company/CXW">https://www.channelchek.com/company/CXW</a>
Zacks Investment Research, Inc.	M. Marin	(312) 265-9211	<a href="mailto:mmarin@zacks.com">mmarin@zacks.com</a>	<a href="https://scr.zacks.com">https://scr.zacks.com</a>
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