



**CORRECTIONS CORPORATION OF AMERICA**

**Supplemental Financial Information  
For the Quarter Ended December 31, 2014**

The Company's supplemental financial information and other data presented herein speaks only as of the date or period indicated (or as of the date posted, as the case may be), and the Company does not undertake any obligation, and disclaims any duty, to update any of this information. The Company's future financial performance is subject to various risks and uncertainties that could cause actual results to differ materially from expectations. The factors that could affect the Company's future financial results are discussed more fully in our reports filed with the SEC. Readers are advised to refer to these reports for additional information concerning the Company. Readers are also advised that the Company's historical performance may not be indicative of future results. In addition, the information contained herein does not constitute an offer to sell or a solicitation to buy any of the Company's securities.

# CORRECTIONS CORPORATION OF AMERICA

Supplemental Financial Information  
For the Quarter Ended December 31, 2014

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**FINANCIAL HIGHLIGHTS**

(Unaudited and amounts in thousands, except per share amounts)

	For the Three Months Ended December 31,		For the Twelve Months Ended December 31,	
	2014	2013	2014	2013
<b>REVENUE:</b>				
Owned & controlled properties	\$ 368,087	\$ 354,938	\$ 1,409,597	\$ 1,390,032
Managed only properties and other	55,390	76,165	237,270	304,265
Total revenue	<u>423,477</u>	<u>431,103</u>	<u>1,646,867</u>	<u>1,694,297</u>
<b>NET OPERATING INCOME:</b>				
Owned & controlled properties	121,144	109,784	476,380	447,535
Managed only properties and other	3,900	4,680	14,352	26,411
Total net operating income	<u>\$ 125,044</u>	<u>\$ 114,464</u>	<u>\$ 490,732</u>	<u>\$ 473,946</u>
<b>Adjusted Diluted EPS</b>	\$ 0.49	\$ 0.44	\$ 1.92	\$ 1.92
<b>Pro Forma Adjusted Diluted EPS <sup>(1)</sup></b>	\$ 0.49	\$ 0.44	\$ 1.92	\$ 1.83
<b>Normalized FFO Per Share</b>	\$ 0.67	\$ 0.62	\$ 2.65	\$ 2.65
<b>Pro Forma Normalized FFO Per Share <sup>(1)</sup></b>	\$ 0.67	\$ 0.62	\$ 2.65	\$ 2.53
<b>AFFO Per Share</b>	\$ 0.65	\$ 0.59	\$ 2.57	\$ 2.61
<b>Pro Forma AFFO Per Share <sup>(1)</sup></b>	\$ 0.65	\$ 0.59	\$ 2.57	\$ 2.49
<b>Debt Leverage</b>	3.1x	3.3x	3.1x	3.2x
<b>Fixed Charge Coverage Ratio</b>	9.0x	8.9x	9.1x	8.6x

(1) See Note 1 on page 5.

**2015 GUIDANCE SUMMARY**

(Unaudited and amounts in millions except per share amounts)

	Q1 2015		Full Year 2015	
	Low-End	High-End	Low-End	High-End
<b>Diluted EPS</b>	\$ 0.44	\$ 0.45	\$ 1.94	\$ 2.02
<b>Normalized FFO Per Share</b>	\$ 0.62	\$ 0.63	\$ 2.67	\$ 2.75
<b>AFFO Per Share</b>	\$ 0.61	\$ 0.62	\$ 2.62	\$ 2.69
<b>Adjusted EBITDA</b>	\$ 96.0	\$ 99.0	\$ 411.0	\$ 430.0
<b>Capital Expenditures</b>				
Prison construction & land acquisitions			\$ 135.0	\$ 145.0
Maintenance on real estate assets			25.0	26.0
Information technology and other assets			33.0	37.0
Total capital expenditures			<u>\$ 193.0</u>	<u>\$ 208.0</u>

**CONSOLIDATED BALANCE SHEETS**  
(Unaudited and amounts in thousands, except per share amounts)

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<b>ASSETS</b>	<b>December 31, 2014</b>	<b>September 30, 2014</b>	<b>June 30, 2014</b>	<b>March 31, 2014</b>	<b>December 31, 2013</b>
Cash and cash equivalents	\$ 74,393	\$ 48,847	\$ 46,615	\$ 52,681	\$ 77,919
Accounts receivable, net of allowance	248,588	292,466	246,894	239,300	244,957
Current deferred tax assets	13,229	11,430	6,351	7,809	9,241
Prepaid expenses and other current assets	29,775	26,925	29,007	18,726	20,617
Assets held for sale	-	4,145	-	-	-
Total current assets	<u>365,985</u>	<u>383,813</u>	<u>328,867</u>	<u>318,516</u>	<u>352,734</u>
Property and equipment, net	2,658,628	2,614,264	2,538,996	2,543,470	2,546,613
Restricted cash	2,858	2,707	2,607	5,590	5,589
Investment in direct financing lease	3,223	3,811	4,382	4,936	5,473
Goodwill	16,110	16,110	16,110	16,110	16,110
Non-current deferred tax assets	2,301	4,537	5,875	5,505	3,078
Other assets	<u>78,086</u>	<u>75,908</u>	<u>76,657</u>	<u>75,131</u>	<u>77,828</u>
Total assets	<u><u>\$ 3,127,191</u></u>	<u><u>\$ 3,101,150</u></u>	<u><u>\$ 2,973,494</u></u>	<u><u>\$ 2,969,258</u></u>	<u><u>\$ 3,007,425</u></u>
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>					
Accounts payable and accrued expenses	\$ 317,620	\$ 247,815	\$ 237,808	\$ 227,429	\$ 253,163
Income taxes payable	<u>1,368</u>	<u>889</u>	<u>676</u>	<u>1,859</u>	<u>1,243</u>
Total current liabilities	318,988	248,704	238,484	229,288	254,406
Long-term debt, net of current portion	1,200,000	1,240,000	1,195,000	1,195,000	1,205,000
Other liabilities	<u>126,703</u>	<u>110,153</u>	<u>40,380</u>	<u>45,954</u>	<u>45,512</u>
Total liabilities	<u>1,645,691</u>	<u>1,598,857</u>	<u>1,473,864</u>	<u>1,470,242</u>	<u>1,504,918</u>
Commitments and contingencies					
Common stock - \$0.01 par value	1,168	1,165	1,164	1,163	1,159
Additional paid-in capital	1,748,303	1,739,240	1,734,404	1,729,807	1,725,363
Accumulated deficit	<u>(267,971)</u>	<u>(238,112)</u>	<u>(235,938)</u>	<u>(231,954)</u>	<u>(224,015)</u>
Total stockholders' equity	<u>1,481,500</u>	<u>1,502,293</u>	<u>1,499,630</u>	<u>1,499,016</u>	<u>1,502,507</u>
Total liabilities and stockholders' equity	<u><u>\$ 3,127,191</u></u>	<u><u>\$ 3,101,150</u></u>	<u><u>\$ 2,973,494</u></u>	<u><u>\$ 2,969,258</u></u>	<u><u>\$ 3,007,425</u></u>

**CONSOLIDATED STATEMENTS OF OPERATIONS**  
(Unaudited and amounts in thousands, except per share amounts)

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	For the Three Months Ended December 31,		For the Twelve Months Ended December 31,	
	2014	2013	2014	2013
<b>REVENUE:</b>				
Owned & controlled properties	\$ 368,087	\$ 354,938	\$ 1,409,597	\$ 1,390,032
Managed only and other	55,390	76,165	237,270	304,265
Total revenue	<u>423,477</u>	<u>431,103</u>	<u>1,646,867</u>	<u>1,694,297</u>
<b>EXPENSES:</b>				
Operating:				
Owned & controlled properties	246,943	245,154	933,217	942,497
Managed only and other	51,490	71,485	222,918	277,854
Total operating expenses	<u>298,433</u>	<u>316,639</u>	<u>1,156,135</u>	<u>1,220,351</u>
General and administrative	26,843	23,428	106,429	103,590
Depreciation and amortization	28,512	29,489	113,925	112,692
Asset impairments	27,844	5,528	30,082	6,513
	<u>381,632</u>	<u>375,084</u>	<u>1,406,571</u>	<u>1,443,146</u>
<b>OPERATING INCOME</b>	<u>41,845</u>	<u>56,019</u>	<u>240,296</u>	<u>251,151</u>
<b>OTHER (INCOME) EXPENSE:</b>				
Interest expense, net	10,447	10,270	39,535	45,126
Expenses associated with debt refinancing transactions	-	-	-	36,528
Other (income) expense	(61)	20	(1,204)	(100)
	<u>10,386</u>	<u>10,290</u>	<u>38,331</u>	<u>81,554</u>
<b>INCOME FROM CONTINUING OPERATIONS BEFORE INCOME TAXES</b>	31,459	45,729	201,965	169,597
Income tax (expense) benefit	(1,453)	1,742	(6,943)	134,995
<b>INCOME FROM CONTINUING OPERATIONS</b>	30,006	47,471	195,022	304,592
Loss from discontinued operations, net of taxes	-	-	-	(3,757)
<b>NET INCOME</b>	<u>\$ 30,006</u>	<u>\$ 47,471</u>	<u>\$ 195,022</u>	<u>\$ 300,835</u>
<b>BASIC EARNINGS PER SHARE</b>	<u>\$ 0.26</u>	<u>\$ 0.41</u>	<u>\$ 1.68</u>	<u>\$ 2.74</u>
<b>DILUTED EARNINGS PER SHARE</b>	<u>\$ 0.25</u>	<u>\$ 0.41</u>	<u>\$ 1.66</u>	<u>\$ 2.70</u>

**RECONCILIATION OF BASIC TO DILUTED EARNINGS PER SHARE**

(Unaudited and amounts in thousands, except per share amounts)

	<b>For the Three Months Ended December 31,</b>		<b>For the Twelve Months Ended December 31,</b>	
	<b>2014</b>	<b>2013</b>	<b>2014</b>	<b>2013</b>
Basic:				
Income from continuing operations	\$ 30,006	\$ 47,471	\$ 195,022	\$ 304,592
Loss from discontinued operations, net of taxes	-	-	-	(3,757)
Net income	<u>\$ 30,006</u>	<u>\$ 47,471</u>	<u>\$ 195,022</u>	<u>\$ 300,835</u>
Diluted:				
Income from continuing operations	\$ 30,006	\$ 47,471	\$ 195,022	\$ 304,592
Loss from discontinued operations, net of taxes	-	-	-	(3,757)
Diluted net income	<u>\$ 30,006</u>	<u>\$ 47,471</u>	<u>\$ 195,022</u>	<u>\$ 300,835</u>
Basic:				
Weighted average common shares outstanding	116,607	115,879	116,375	110,024
Unvested restricted common stock	(250)	(395)	(266)	(407)
Weighted average common shares outstanding-basic	<u>116,357</u>	<u>115,484</u>	<u>116,109</u>	<u>109,617</u>
Diluted:				
Weighted average common shares outstanding-basic	116,357	115,484	116,109	109,617
Effect of dilutive securities:				
Stock options	895	1,111	895	1,279
Restricted stock-based compensation	443	441	308	354
Weighted average shares and assumed conversions-diluted	<u>117,695</u>	<u>117,036</u>	<u>117,312</u>	<u>111,250</u>
Basic earnings per share:				
Income from continuing operations	\$ 0.26	\$ 0.41	\$ 1.68	\$ 2.77
Loss from discontinued operations, net of taxes	-	-	-	(0.03)
Net income	<u>\$ 0.26</u>	<u>\$ 0.41</u>	<u>\$ 1.68</u>	<u>\$ 2.74</u>
Diluted earnings per share:				
Income from continuing operations	\$ 0.25	\$ 0.41	\$ 1.66	\$ 2.73
Loss from discontinued operations, net of taxes	-	-	-	(0.03)
Net income	<u>\$ 0.25</u>	<u>\$ 0.41</u>	<u>\$ 1.66</u>	<u>\$ 2.70</u>

**CALCULATION OF ADJUSTED DILUTED EARNINGS PER SHARE**

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(Unaudited and amounts in thousands, except per share amounts)

	<b>For the Three Months Ended December 31,</b>		<b>For the Twelve Months Ended December 31,</b>	
	<b>2014</b>	<b>2013</b>	<b>2014</b>	<b>2013</b>
Net Income	\$ 30,006	\$ 47,471	\$ 195,022	\$ 300,835
Special items:				
Expenses associated with debt refinancing transactions, net	-	-	-	33,299
Expenses associated with REIT conversion, net	-	370	-	9,522
Expenses associated with mergers and acquisitions, net	-	95	-	713
Asset impairments, net	27,727	3,840	29,962	6,736
Income tax benefit for reversal of deferred taxes due to REIT conversion	-	-	-	(137,686)
Diluted adjusted net income	<u>\$ 57,733</u>	<u>\$ 51,776</u>	<u>\$ 224,984</u>	<u>\$ 213,419</u>
Weighted average common shares outstanding - basic	116,357	115,484	116,109	109,617
Effect of dilutive securities:				
Stock options	895	1,111	895	1,279
Restricted stock-based compensation	443	441	308	354
Weighted average shares and assumed conversions - diluted	<u>117,695</u>	<u>117,036</u>	<u>117,312</u>	<u>111,250</u>
Non-GAAP Adjustment <sup>1</sup> :				
Shares issued in Special Dividend	-	-	-	13,876
Weighted average impact	-	-	-	(8,592)
Pro forma weighted average shares and assumed conversions - diluted	<u>117,695</u>	<u>117,036</u>	<u>117,312</u>	<u>116,534</u>
<b>Adjusted Diluted Earnings Per Share</b>	<u>\$ 0.49</u>	<u>\$ 0.44</u>	<u>\$ 1.92</u>	<u>\$ 1.92</u>
<b>Pro forma Adjusted Diluted Earnings Per Share</b>	<u>\$ 0.49</u>	<u>\$ 0.44</u>	<u>\$ 1.92</u>	<u>\$ 1.83</u>

Note 1: On May 20, 2013, CCA paid a special dividend in connection with its conversion to a REIT. The shareholders were allowed to elect to receive their payment of the special dividend either in all cash, all shares of CCA common stock, or a combination of cash and CCA common stock, except that CCA placed a limit on the aggregate amount of cash payable to the shareholders. Under ASC 505, "Equity" and ASU 2010-01, "Accounting for Distributions to Shareholders with Components of Stock and Cash, a consensus of the FASB Emerging Issues Task Force", a distribution that allows shareholders to elect to receive cash or stock with a potential limitation on the total amount of cash that all shareholders can elect to receive in the aggregate is considered a share issuance that is reflected in per share results prospectively. As such, the stock portion of the special dividend is presented prospectively in basic and diluted per share results and was not presented retroactively for all periods presented as it would, for example, with a stock split or a stock dividend. As a result, CCA believes investors would benefit from seeing the operating performance for the comparable periods accounting for the effect of the special dividend in both periods. Therefore, for comparison purposes, CCA has presented per share results on a pro forma basis as if the shares issued in the special dividend were issued as of the beginning of the periods presented.

**FUNDS FROM OPERATIONS**  
(Unaudited and amounts in thousands, except per share amounts)

	For the Three Months Ended December 31,		For the Twelve Months Ended December 31,	
	2014	2013	2014	2013
<b>FUNDS FROM OPERATIONS:</b>				
Net income	\$ 30,006	\$ 47,471	\$ 195,022	\$ 300,835
Depreciation of real estate assets	21,640	20,974	85,560	80,990
Depreciation of real estate assets for discontinued operations	-	-	-	323
Impairment of real estate assets, net	27,608	-	29,843	-
Funds From Operations	<u>\$ 79,254</u>	<u>\$ 68,445</u>	<u>\$ 310,425</u>	<u>\$ 382,148</u>
Expenses associated with debt refinancing transactions, net	-	-	-	33,299
Expenses associated with REIT conversion, net	-	370	-	9,522
Expenses associated with mergers and acquisitions, net	-	95	-	713
Goodwill and other impairments, net	119	3,840	119	6,736
Income tax benefit for reversal of deferred taxes due to REIT conversion	-	-	-	(137,686)
Normalized Funds From Operations	<u>\$ 79,373</u>	<u>\$ 72,750</u>	<u>\$ 310,544</u>	<u>\$ 294,732</u>
Maintenance capital expenditures on real estate assets	(6,901)	(7,890)	(25,481)	(21,005)
Stock-based compensation	3,537	3,263	13,975	12,938
Amortization of debt costs and other non-cash interest	777	769	3,102	3,509
Other non-cash revenue and expenses	(16)	-	(64)	-
Adjusted Funds From Operations	<u>\$ 76,770</u>	<u>\$ 68,892</u>	<u>\$ 302,076</u>	<u>\$ 290,174</u>
<b>NORMALIZED FUNDS FROM OPERATIONS PER SHARE:</b>				
Basic	<u>\$ 0.68</u>	<u>\$ 0.63</u>	<u>\$ 2.67</u>	<u>\$ 2.69</u>
Diluted	<u>\$ 0.67</u>	<u>\$ 0.62</u>	<u>\$ 2.65</u>	<u>\$ 2.65</u>
Pro forma Diluted <sup>(1)</sup>	<u>\$ 0.67</u>	<u>\$ 0.62</u>	<u>\$ 2.65</u>	<u>\$ 2.53</u>
<b>ADJUSTED FUNDS FROM OPERATIONS PER SHARE:</b>				
Basic	<u>\$ 0.66</u>	<u>\$ 0.60</u>	<u>\$ 2.60</u>	<u>\$ 2.65</u>
Diluted	<u>\$ 0.65</u>	<u>\$ 0.59</u>	<u>\$ 2.57</u>	<u>\$ 2.61</u>
Pro forma Diluted <sup>(1)</sup>	<u>\$ 0.65</u>	<u>\$ 0.59</u>	<u>\$ 2.57</u>	<u>\$ 2.49</u>

FFO and AFFO are widely accepted non-GAAP supplemental measures of REIT performance following the standards established by the National Association of Real Estate Investment Trusts (NAREIT). CCA believes that FFO and AFFO are important operating measures that supplement discussion and analysis of the Company's results of operations and are used to review and assess operating performance of the Company and its correctional facilities and their management teams. NAREIT defines FFO as net income computed in accordance with generally accepted accounting principles, excluding gains (or losses) from sales of property and extraordinary items, plus depreciation and amortization of real estate and impairment of depreciable real estate. Because the historical cost accounting convention used for real estate assets requires depreciation (except on land), this accounting presentation assumes that the value of real estate assets diminishes at a level rate over time. Because of the unique structure, design and use of the Company's correctional facilities, management believes that assessing performance of the Company's correctional facilities without the impact of depreciation or amortization is useful. CCA may make adjustments to FFO from time to time for certain other income and expenses that it considers non-recurring, infrequent or unusual, even though such items may require cash settlement, because such items do not reflect a necessary component of the ongoing operations of the Company. Normalized FFO excludes the effects of such items. CCA calculates AFFO by adding to Normalized FFO non-cash expenses such as the amortization of deferred financing costs and stock-based compensation, and by subtracting from Normalized FFO recurring real estate expenditures that are capitalized and then amortized, but which are necessary to maintain a REIT's properties and its revenue stream. Some of these capital expenditures contain a discretionary element with respect to when they are incurred, while others may be more urgent. Therefore, these capital expenditures may fluctuate from quarter to quarter, depending on the nature of the expenditures required, seasonal factors such as weather, and budgetary conditions. Other companies may calculate FFO, Normalized FFO, and AFFO differently than the Company does, or adjust for other items, and therefore comparability may be limited. FFO, Normalized FFO, and AFFO and their corresponding per share measures are not measures of performance under GAAP, and should not be considered as an alternative to cash flows from operating activities, a measure of liquidity or an alternative to net income as indicators of the Company's operating performance or any other measure of performance derived in accordance with GAAP. This data should be read in conjunction with the Company's consolidated financial statements and related notes included in its filings with the Securities and Exchange Commission.

(1) See Note 1 on page 5.

**SELECTED FINANCIAL INFORMATION**  
(Unaudited and amounts in thousands, except per share amounts)

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	<u>December 31, 2014</u>	<u>September 30, 2014</u>	<u>June 30, 2014</u>	<u>March 31, 2014</u>	<u>December 31, 2013</u>
<b>BALANCE SHEET:</b>					
Property and equipment	\$ 3,810,052	\$ 3,763,027	\$ 3,662,895	\$ 3,644,073	\$ 3,626,846
Accumulated depreciation and amortization	<u>(1,151,424)</u>	<u>(1,148,763)</u>	<u>(1,123,899)</u>	<u>(1,100,603)</u>	<u>(1,080,233)</u>
Property and equipment, net	\$ 2,658,628	\$ 2,614,264	\$ 2,538,996	\$ 2,543,470	\$ 2,546,613
Assets held for sale	\$ -	\$ 4,145	\$ -	\$ -	\$ -
Total assets	\$ 3,127,191	\$ 3,101,150	\$ 2,973,494	\$ 2,969,258	\$ 3,007,425
Maintenance & technology capital expenditures for the quarter ended	\$ 17,792	\$ 10,571	\$ 9,671	\$ 11,144	\$ 21,336
Total debt	\$ 1,200,000	\$ 1,240,000	\$ 1,195,000	\$ 1,195,000	\$ 1,205,000
Equity book value	\$ 1,481,500	\$ 1,502,293	\$ 1,499,630	\$ 1,499,016	\$ 1,502,507
<b>LIQUIDITY:</b>					
Cash and cash equivalents	\$ 74,393	\$ 48,847	\$ 46,615	\$ 52,681	\$ 77,919
Availability under revolving credit facility	\$ 358,729	\$ 318,729	\$ 363,729	\$ 355,082	\$ 344,957
<b>CAPITALIZATION:</b>					
Common shares outstanding	116,764	116,476	116,413	116,339	115,923
Common share price at end of period	\$ 36.34	\$ 34.36	\$ 32.85	\$ 31.32	\$ 32.07
Market value of common equity at end of period	<u>\$ 4,243,204</u>	<u>\$ 4,002,115</u>	<u>\$ 3,824,167</u>	<u>\$ 3,643,737</u>	<u>\$ 3,717,651</u>
Total equity market capitalization	<u>\$ 4,243,204</u>	<u>\$ 4,002,115</u>	<u>\$ 3,824,167</u>	<u>\$ 3,643,737</u>	<u>\$ 3,717,651</u>
Total market capitalization (market value of equity plus debt)	<u>\$ 5,443,204</u>	<u>\$ 5,242,115</u>	<u>\$ 5,019,167</u>	<u>\$ 4,838,737</u>	<u>\$ 4,922,651</u>
Regular Dividends	\$ 59,896	\$ 59,750	\$ 59,743	\$ 59,697	\$ 55,887
Dividends per common share	\$ 0.51	\$ 0.51	\$ 0.51	\$ 0.51	\$ 0.48
Annualized dividend yield	5.6%	5.9%	6.2%	6.5%	6.0%
<b>EBITDA</b>	\$ 70,418	\$ 98,270	\$ 94,900	\$ 91,837	\$ 85,488
<b>ADJUSTED EBITDA</b>	\$ 98,262	\$ 98,270	\$ 97,138	\$ 91,837	\$ 91,526
<b>NORMALIZED FUNDS FROM OPERATIONS</b>	\$ 79,373	\$ 78,958	\$ 79,398	\$ 72,815	\$ 72,750
Basic normalized funds from operations per share	\$ 0.68	\$ 0.68	\$ 0.68	\$ 0.63	\$ 0.63
Diluted normalized funds from operations per share	<u>\$ 0.67</u>	<u>\$ 0.67</u>	<u>\$ 0.68</u>	<u>\$ 0.62</u>	<u>\$ 0.62</u>
<b>FFO PAYOUT RATIO</b>	76.1%	76.1%	75.0%	82.3%	77.4%
<b>ADJUSTED FUNDS FROM OPERATIONS</b>	\$ 76,770	\$ 77,602	\$ 79,569	\$ 68,135	\$ 68,892
Basic adjusted funds from operations per share	\$ 0.66	\$ 0.67	\$ 0.69	\$ 0.59	\$ 0.60
Diluted adjusted funds from operations per share	<u>\$ 0.65</u>	<u>\$ 0.66</u>	<u>\$ 0.68</u>	<u>\$ 0.58</u>	<u>\$ 0.59</u>
<b>AFFO PAYOUT RATIO</b>	78.5%	77.3%	75.0%	87.9%	81.4%

**SELECTED FINANCIAL INFORMATION**  
(Unaudited and amounts in thousands, except per share amounts)

	<b>For the Three Months Ended December 31,</b>		<b>For the Twelve Months Ended December 31,</b>	
	<b>2014</b>	<b>2013</b>	<b>2014</b>	<b>2013</b>
Number of days per period	92	92	365	365
<b>ALL FACILITIES:</b>				
Average available beds	81,488	87,380	82,942	88,894
Average compensated occupancy	82.2%	84.9%	83.8%	85.2%
Total compensated man-days	6,159,733	6,823,061	25,380,787	27,629,699
Revenue per compensated man-day	\$ 67.27	\$ 60.60	\$ 63.54	\$ 60.57
Operating expenses per compensated man-day: (1)				
Fixed expense	34.77	31.65	33.06	32.48
Variable expense	12.87	10.78	11.60	10.26
Total	47.64	42.43	44.66	42.74
Operating income per compensated man-day	\$ 19.63	\$ 18.17	\$ 18.88	\$ 17.83
Operating margin	29.2%	30.0%	29.7%	29.4%
<b>DEPRECIATION AND AMORTIZATION:</b>				
Depreciation expense on real estate	21,640	20,974	85,560	80,990
Other depreciation expense	6,883	8,526	28,409	31,799
Amortization of intangibles	(11)	(11)	(44)	(97)
Depreciation and amortization	\$ 28,512	\$ 29,489	\$ 113,925	\$ 112,692
<b>NET OPERATING INCOME:</b>				
Revenue				
Owned & controlled properties	\$ 368,087	\$ 354,938	\$ 1,409,597	\$ 1,390,032
Managed only and other	55,390	76,165	237,270	304,265
Total revenues	423,477	431,103	1,646,867	1,694,297
Operating Expenses				
Owned & controlled properties	246,943	245,154	933,217	942,497
Managed only and other	51,490	71,485	222,918	277,854
Total operating expenses	298,433	316,639	1,156,135	1,220,351
Facility Net Operating Income				
Owned & controlled properties	121,144	109,784	476,380	447,535
Managed only and other	3,900	4,680	14,352	26,411
Total net operating income	\$ 125,044	\$ 114,464	\$ 490,732	\$ 473,946

(1) The calculations of expenses per man-day for the three and twelve months ended December 31, 2013 and the twelve months ended December 31, 2014 exclude expenses incurred during the fourth quarter of 2013 and the first six months of 2014, respectively, for the Diamondback facility because of the distorted impact they have on the statistics. The expenses were incurred in connection with the activation of the facility in anticipation of a new contract. In April 2014, the decision was made to once again idle the facility in the absence of a definitive customer contract. The de-activation was completed near the end of the second quarter of 2014. In addition, the calculations of revenue and expenses per compensated man-day for 2013 exclude revenues (and compensated man-days) earned and expenses incurred during the fourth quarter of 2013 for the Red Rock facility because of the distorted impact they have on the statistics due to the transition to a new contract.

**SEGMENTED DATA**

(Unaudited and amounts in thousands, except per share amounts)

	<b>For the Three Months Ended December 31,</b>		<b>For the Twelve Months Ended December 31,</b>	
	<b>2014</b>	<b>2013</b>	<b>2014</b>	<b>2013</b>
<b>OWNED AND MANAGED FACILITIES:</b>				
Corrections revenue	\$ 359,945	\$ 337,808	\$ 1,379,986	\$ 1,372,059
Operating expenses:				
Fixed expense	179,253	172,147	692,317	709,454
Variable expense	66,461	55,944	236,540	215,318
Total	245,714	228,091	928,857	924,772
Facility net operating income	\$ 114,231	\$ 109,717	\$ 451,129	\$ 447,287
Average available beds	66,052	66,074	66,179	67,588
Average compensated occupancy	79.1%	81.2%	81.0%	81.6%
Total compensated man-days	4,809,522	4,938,053	19,561,238	20,120,004
Revenue per compensated man-day	\$ 74.84	\$ 68.41	\$ 70.55	\$ 68.19
Operating expenses per compensated man-day: (1)				
Fixed	37.27	33.87	35.25	35.02
Variable	13.82	11.16	12.09	10.66
Total	51.09	45.03	47.34	45.68
Operating income per compensated man-day	\$ 23.75	\$ 23.38	\$ 23.21	\$ 22.51
Operating margin	31.7%	34.2%	32.9%	33.0%
<b>MANAGED ONLY FACILITIES:</b>				
Corrections revenue	\$ 54,439	\$ 75,700	\$ 232,685	\$ 301,454
Operating expenses:				
Fixed expense	34,935	48,752	149,422	192,817
Variable expense	12,839	18,421	57,933	69,086
Total	47,774	67,173	207,355	261,903
Facility net operating income	\$ 6,665	\$ 8,527	\$ 25,330	\$ 39,551
Average available beds	15,436	21,306	16,763	21,306
Average compensated occupancy	95.1%	96.2%	95.1%	96.6%
Total compensated man-days	1,350,211	1,885,008	5,819,549	7,509,695
Revenue per compensated man-day	\$ 40.32	\$ 40.16	\$ 39.98	\$ 40.14
Operating expenses per compensated man-day:				
Fixed expense	25.87	25.86	25.68	25.68
Variable expense	9.51	9.77	9.95	9.20
Total	35.38	35.63	35.63	34.88
Operating income per compensated man-day	\$ 4.94	\$ 4.53	\$ 4.35	\$ 5.26
Operating margin	12.3%	11.3%	10.9%	13.1%

(1) The calculations of expenses per man-day for the three and twelve months ended December 31, 2013 and the twelve months ended December 31, 2014 exclude expenses incurred during the fourth quarter of 2013 and the first six months of 2014, respectively, for the Diamondback facility because of the distorted impact they have on the statistics. The expenses were incurred in connection with the activation of the facility in anticipation of a new contract. In April 2014, the decision was made to once again idle the facility in the absence of a definitive customer contract. The de-activation was completed near the end of the second quarter of 2014. In addition, the calculations of revenue and expenses per compensated man-day for 2013 exclude revenues (and compensated man-days) earned and expenses incurred during the fourth quarter of 2013 for the Red Rock facility because of the distorted impact they have on the statistics due to the transition to a new contract.

## ANALYSIS OF OUTSTANDING DEBT

(Unaudited and amounts in thousands)

	Outstanding Balance 12/31/2013	Outstanding Balance 12/31/2014	Stated Interest Rate	Effective Interest Rate <sup>1)</sup>	Maturity Date	Callable/ Redeemable
<b>Fixed Rate:</b>						
\$350 Million Senior Notes	\$ 350,000	\$ 350,000	4.625%	4.80%	May 2023	Prior to February 1, 2023, redeemable at a "make-whole" redemption price, plus accrued and unpaid interest; thereafter the notes are redeemable at 100% of the aggregate principal amount plus accrued and unpaid interest.
\$325 Million Senior Notes	325,000	325,000	4.125%	4.38%	April 2020	Prior to January 1, 2020, redeemable at a "make-whole" redemption price, plus accrued and unpaid interest; thereafter the notes are redeemable at 100% of the aggregate principal amount plus accrued and unpaid interest.
Total Fixed Rate Debt	675,000	675,000				
<b>Floating Rate:</b>						
Revolving Credit Facility	530,000	525,000	2.15%	2.42% <sup>2)</sup>	December 2017	
Grand Total Debt	\$ 1,205,000	\$ 1,200,000	3.35%	3.60%	5.16 <sup>3)</sup>	

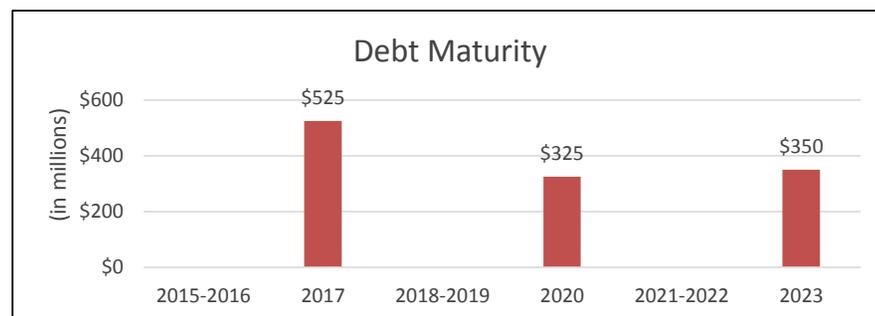
<sup>1)</sup> Includes amortization of debt issuance costs.

<sup>2)</sup> During March 2013, the Company amended and extended the revolving credit facility to an aggregate capacity of \$900.0 million with a maturity of December 2017. The Company also has \$16.3 million of letters of credit outstanding under a sub-facility reducing the available capacity under the revolving credit facility to \$358.7 million as of December 31, 2014. The Revolving Credit facility currently bears interest at LIBOR plus a margin of 1.75%.

<sup>3)</sup> Represents the weighted average debt maturity in years.

### Debt Maturity Schedule at December 31, 2014:

Year	Total Debt Maturing	% of Debt Maturing	% of Debt Maturing
2015	\$ -	0.00%	0.00%
2016	-	0.00%	0.00%
2017	525,000	43.75%	43.75%
2018	-	0.00%	43.75%
2019	-	0.00%	43.75%
Thereafter	675,000	56.25%	100.00%
	\$ 1,200,000	100.00%	



**SELECTED OPERATING RATIOS**  
(Unaudited and amounts in thousands, except per share amounts)

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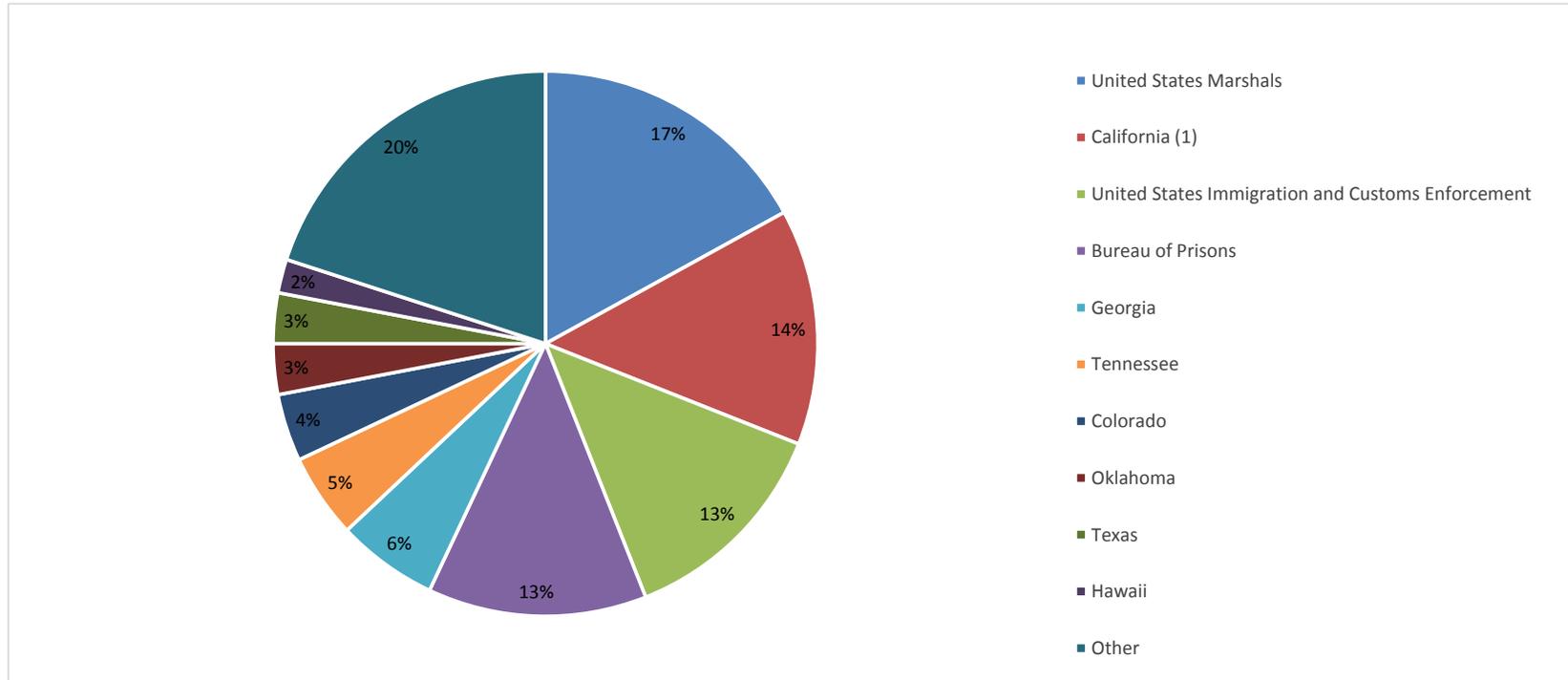
	<b>For the Three Months Ended December 31,</b>		<b>For the Twelve Months Ended December 31,</b>	
	<b>2014</b>	<b>2013</b>	<b>2014</b>	<b>2013</b>
<b><u>COVERAGE RATIOS:</u></b>				
Interest coverage ratio (Adjusted EBITDA/Interest incurred) (x)	9.0x	8.9x	9.1x	8.6x
Fixed charge coverage ratio (Adjusted EBITDA/(Interest incurred + Scheduled prin pmts)) (x)	9.0x	8.9x	9.1x	8.6x
Senior debt coverage ratio (Senior debt/Annualized Adjusted EBITDA) (x)	3.1x	3.3x	3.1x	3.2x
Total debt coverage ratio (Total debt/Annualized Adjusted EBITDA) (x)	3.1x	3.3x	3.1x	3.2x
Accounts receivable turnover (Annualized revenues/Accounts receivable) (x)	6.8x	7.0x	6.6x	6.9x
<b><u>DEBT/EQUITY RATIOS:</u></b>				
Total debt/Total market capitalization	22.0%	24.5%	22.0%	24.5%
Total debt/Equity market capitalization	28.3%	32.4%	28.3%	32.4%
Total debt/Book equity capitalization	81.0%	80.2%	81.0%	80.2%
Total debt/Gross book value of real estate assets	31.5%	33.2%	31.5%	33.2%
<b><u>RETURN ON INVESTMENT RATIOS:</u></b>				
Annualized return on operating real estate investments (Annualized Adjusted EBITDA/Average operating real estate investments (undepreciated book value)*)	10.4%	10.1%	10.4%	10.6%
Annualized return on total assets (Annualized Adjusted EBITDA/Average total assets (undepreciated book value)*)	9.2%	9.0%	9.2%	9.5%
<b><u>OVERHEAD RATIOS:</u></b>				
Annualized general & administrative expenses (excl. non-recurring costs)/Average total assets (undepreciated book value)*	2.5%	2.3%	2.5%	2.3%
General & administrative expenses (excluding non-recurring costs)/Total revenues	6.3%	5.3%	6.5%	5.5%
<b><u>INTEREST EXPENSE, NET:</u></b>				
Interest income from continuing operations	\$ (427)	\$ (482)	\$ (3,614)	\$ (1,979)
Interest incurred	10,958	10,315	42,572	44,432
Amortization of debt costs and other non-cash interest	777	769	3,102	3,509
Capitalized interest	(861)	(332)	(2,525)	(836)
Interest expense, net	<u>\$ 10,447</u>	<u>\$ 10,270</u>	<u>\$ 39,535</u>	<u>\$ 45,126</u>
<b><u>EBITDA CALCULATION:</u></b>				
Net income	\$ 30,006	\$ 47,471	\$ 195,022	\$ 300,835
Interest expense, net	10,447	10,270	39,535	45,126
Depreciation and amortization	28,512	29,489	113,925	112,692
Income tax expense (benefit)	1,453	(1,742)	6,943	(134,995)
(Income) loss from discontinued operations, net of taxes	-	-	-	3,757
EBITDA	<u>70,418</u>	<u>85,488</u>	<u>355,425</u>	<u>327,415</u>
Expenses associated with debt refinancing transactions	-	-	-	36,528
Expenses associated with REIT conversion	-	406	-	10,267
Expenses associated with mergers and acquisitions	-	104	-	771
Asset impairments	27,844	5,528	30,082	6,513
ADJUSTED EBITDA	<u>\$ 98,262</u>	<u>\$ 91,526</u>	<u>\$ 385,507</u>	<u>\$ 381,494</u>

\*Calculated as a simple average (beginning of period plus end of period divided by 2)

**PARTNER INFORMATION**  
(Unaudited)

<b>CONTRACT RETENTION</b>							
	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>TOTAL</u>
<b>OWNED AND MANAGED:</b>							
# of Contracts up for Renewal	35	26	27	22	28	22	160
# of Contracts Retained	30	23	27	21	25	22	148
Retention Rate	85.7%	88.5%	100.0%	95.5%	89.3%	100.0%	92.5%
<b>MANAGED ONLY:</b>							
# of Contracts up for Renewal	13	13	10	7	13	7	63
# of Contracts Retained	13	11	10	6	11	4	55
Retention Rate	100.0%	84.6%	100.0%	85.7%	84.6%	57.1%	87.3%
<b>TOTAL RETENTION RATE</b>	89.6%	87.2%	100.0%	93.1%	87.8%	89.7%	91.0%

**TOP TEN PARTNERS**  
Percentage of Revenue for the Twelve Months Ended December 31, 2014



(1) California revenues include rental revenue generated at the California City facility under a lease agreement with the California Department of Corrections and Rehabilitation.

**FACILITY PORTFOLIO**

<u>Facility Name</u>	<u>Year Constructed/ Acquired (A)</u>	<u>Primary Customer</u>	<u>Design Capacity (B)</u>	<u>Security Level</u>	<u>Facility Type (C)</u>	<u>Term</u>	<u>Remaining Renewal Options (D)</u>	<u>Compensated Occupancy % for the Quarter ended 12/31/14</u>
<b>Owned and Managed Facilities:</b>								
Central Arizona Detention Center Florence, Arizona	1994, 1998	USMS	2,304	Multi	Detention	Sep-18	(2) 5 year	135.28%
Eloy Detention Center Eloy, Arizona	1995, 1996	ICE	1,500	Medium	Detention	Indefinite	-	89.83%
Florence Correctional Center Florence, Arizona	1999, 2004	USMS	1,824	Multi	Detention	Sep-18	(2) 5 year	99.71%
La Palma Correctional Center Eloy, Arizona	2008	State of California	3,060	Medium	Correctional	Jun-16	Indefinite	98.85%
Red Rock Correctional Center (E) Eloy, Arizona	2006	State of Arizona	1,596	Medium	Correctional	Jan-24	(2) 5 year	31.10%
Saguaro Correctional Facility Eloy, Arizona	2007	State of Hawaii	1,896	Medium	Correctional	Jun-15	(1) 1 year	73.58%
CAI Boston Avenue San Diego, California	2013	BOP	120	Non-secure	Community Corrections	May-15	(1) 1 year	100.93%
CAI Ocean View San Diego, California	2013	County of San Diego	483	Non-secure	Community Corrections	Jun-15	(2) 1 year	81.36%
San Diego Correctional Facility (F) San Diego, California	1999, 2000	ICE	1,154	Minimum/ Medium	Detention	Jun-17	(2) 3 year	84.46%
Bent County Correctional Facility Las Animas, Colorado	1992, 1997, 2008	State of Colorado	1,420	Medium	Correctional	Jun-16	-	98.18%
Crowley County Correctional Facility Olney Springs, Colorado	2003, 2004	State of Colorado	1,794	Medium	Correctional	Jun-16	-	79.03%
Huerfano County Correctional Center Walsenburg, Colorado	1997	-	752	Medium	Correctional	-	-	0.00%
Kit Carson Correctional Center Burlington, Colorado	1998, 2008	State of Colorado	1,488	Medium	Correctional	Jun-16	-	46.93%
Coffee Correctional Facility (G) Nicholls, Georgia	1998, 1999, 2010	State of Georgia	2,312	Medium	Correctional	Jun-15	(19) 1 year	112.56%
Jenkins Correctional Center (G) Millen, Georgia	2012	State of Georgia	1,124	Medium	Correctional	Jun-15	(20) 1 year	101.49%
McRae Correctional Facility McRae, Georgia	2000, 2002, 2012	BOP	1,978	Medium	Correctional	Nov-16	(3) 2 year	99.57%

**FACILITY PORTFOLIO**

<u>Facility Name</u>	<u>Year Constructed/ Acquired (A)</u>	<u>Primary Customer</u>	<u>Design Capacity (B)</u>	<u>Security Level</u>	<u>Facility Type (C)</u>	<u>Term</u>	<u>Remaining Renewal Options (D)</u>	<u>Compensated Occupancy % for the Quarter ended 12/31/14</u>
Stewart Detention Center Lumpkin, Georgia	2004	ICE	1,752	Medium	Detention	Indefinite	-	87.24%
Wheeler Correctional Facility (G) Alamo, Georgia	1998, 1999, 2010	State of Georgia	2,312	Medium	Correctional	Jun-15	(19) 1 year	115.07%
Leavenworth Detention Center Leavenworth, Kansas	1992, 2000, 2004, 2008	USMS	1,033	Maximum	Detention	Dec-16	(2) 5 year	88.81%
Lee Adjustment Center Beattyville, Kentucky	1998	State of Vermont	816	Minimum/ Medium	Correctional	Jun-15	-	52.81%
Marion Adjustment Center St. Mary, Kentucky	1998	-	826	Minimum/ Medium	Correctional	-	-	0.00%
Otter Creek Correctional Center (H) Wheelwright, Kentucky	1998	-	656	Minimum/ Medium	Correctional	-	-	0.00%
Prairie Correctional Facility Appleton, Minnesota	1991	-	1,600	Medium	Correctional	-	-	0.00%
Adams County Correctional Center Adams County, Mississippi	2008	BOP	2,232	Medium	Correctional	Jul-15	(2) 2 year	96.87%
Tallahatchie County Correctional Facility (I) Tutwiler, Mississippi	2000, 2007, 2008	State of California	2,672	Medium	Correctional	Jun-16	Indefinite	99.92%
Crossroads Correctional Center (J) Shelby, Montana	1999	State of Montana	664	Multi	Correctional	Jun-15	(2) 2 year	101.85%
Nevada Southern Detention Center Pahrump, Nevada	2010	Office of the Federal Detention Trustee	1,072	Medium	Detention	Sep-15	(3) 5 year	72.04%
Elizabeth Detention Center Elizabeth, New Jersey	1963	ICE	300	Minimum	Detention	Sep-15	(6) 1 year	95.00%
Cibola County Corrections Center Milan, New Mexico	1994, 1999	BOP	1,129	Medium	Correctional	Sep-16	(2) 2 year	94.92%
New Mexico Women's Correctional Facility Grants, New Mexico	1989, 2000	State of New Mexico	596	Multi	Correctional	Jun-15	(1) 1 year	120.67%
Torrance County Detention Facility Estancia, New Mexico	1990, 1997	USMS	910	Multi	Detention	Indefinite	-	63.08%
Lake Erie Correctional Institution (K) Conneaut, Ohio	2011	State of Ohio	1,798	Medium	Correctional	Jun-32	Indefinite	97.94%
Northeast Ohio Correctional Center Youngstown, Ohio	1997	BOP (L)	2,016	Medium	Correctional	May-15	-	101.81%
Queensgate Correctional Facility Cincinnati, Ohio	1998	-	850	Medium	-	-	-	0.00%

**FACILITY PORTFOLIO**

<b>Facility Name</b>	<b>Year Constructed/ Acquired (A)</b>	<b>Primary Customer</b>	<b>Design Capacity (B)</b>	<b>Security Level</b>	<b>Facility Type (C)</b>	<b>Term</b>	<b>Remaining Renewal Options (D)</b>	<b>Compensated Occupancy % for the Quarter ended 12/31/14</b>
Cimarron Correctional Facility (M) Cushing, Oklahoma	1997, 2008	State of Oklahoma	1,692	Medium	Correctional	Jun-15	(4) 1 year	97.32%
Davis Correctional Facility (M) Holdenville, Oklahoma	1996, 2008	State of Oklahoma	1,670	Medium	Correctional	Jun-15	(4) 1 year	99.66%
Diamondback Correctional Facility Watonga, Oklahoma	1998, 2000	-	2,160	Medium	Correctional	-	-	0.00%
North Fork Correctional Facility Sayre, Oklahoma	1998, 2007	State of California	2,400	Medium	Correctional	Jun-16	Indefinite	105.10%
West Tennessee Detention Facility Mason, Tennessee	1990, 1996	USMS	600	Multi	Detention	Sep-15	(7) 2 year	41.34%
Shelby Training Center Memphis, Tennessee	1986, 1995	-	200	Secure	-	-	-	0.00%
Whiteville Correctional Facility (N) Whiteville, Tennessee	1998	State of Tennessee	1,536	Medium	Correctional	Jun-16	-	97.62%
Eden Detention Center Eden, Texas	1995	BOP	1,422	Medium	Correctional	Apr-15	(1) 2 year	96.93%
Houston Processing Center Houston, Texas	1984, 2005	ICE	1,000	Medium	Detention	Mar-15	-	89.06%
Laredo Processing Center Laredo, Texas	1985, 1990	ICE	258	Minimum/ Medium	Detention	Jun-18	-	104.88%
Webb County Detention Center Laredo, Texas	1998	USMS	480	Medium	Detention	Nov-17	-	74.60%
Mineral Wells Pre-Parole Transfer Facility Mineral Wells, Texas	1995	-	2,103	Minimum	Correctional	-	-	0.00%
T. Don Hutto Residential Center Taylor, Texas	1997	ICE	512	Medium	Detention	Jan-20	Indefinite	97.49%
South Texas Family Residential Center (O) Dilley, Texas	2014	ICE	480	Non-secure	Residential	Sep-18	-	100.00%
D.C. Correctional Treatment Facility (P) Washington D.C.	1997	District of Columbia	1,500	Medium	Detention	Jan-17	-	41.86%
Total design capacity for Owned and Managed Facilities (49 Owned and Managed Facilities)			<u>66,052</u>					<u>79.1%</u>

**FACILITY PORTFOLIO**

<u>Facility Name</u>	<u>Year Constructed/ Acquired (A)</u>	<u>Primary Customer</u>	<u>Design Capacity (B)</u>	<u>Security Level</u>	<u>Facility Type (C)</u>	<u>Term</u>	<u>Remaining Renewal Options (D)</u>	<u>Compensated Occupancy % for the Quarter ended 12/31/14</u>
<b>Managed Only Facilities:</b>								
Citrus County Detention Facility Lecanto, Florida	1992, 2007	Citrus County, FL	760	Multi	Detention	Sep-15	Indefinite	79.48%
Lake City Correctional Facility Lake City, Florida	1997, 2005	State of Florida	893	Secure	Correctional	Jun-16	Indefinite	99.76%
Marion County Jail Indianapolis, Indiana	1997, 2005	Marion County, IN	1,030	Multi	Detention	Dec-17	(1) 10 year	99.51%
Winn Correctional Center Winnfield, Louisiana	1990, 1992, 1996	State of Louisiana	1,538	Medium/ Maximum	Correctional	Jun-20	-	102.24%
Silverdale Facilities Chattanooga, Tennessee	1985, 1997, 1998, 2005, 2008	Hamilton County, TN	1,046	Multi	Detention	Apr-16	-	89.60%
South Central Correctional Center Clifton, Tennessee	1992, 1994, 1995, 2005	State of Tennessee	1,676	Medium	Correctional	Jun-16	(1) 2 year	97.81%
Metro-Davidson County Detention Facility Nashville, Tennessee	1992, 1995, 2011	Davidson County, TN	1,348	Multi	Detention	Jan-20	-	74.37%
Hardeman County Correctional Facility Whiteville, Tennessee	1997	State of Tennessee	2,016	Medium	Correctional	May-17	-	97.20%
Bartlett State Jail Bartlett, Texas	1995	State of Texas	1,049	Minimum/ Medium	Correctional	Aug-15	(1) 2 year	99.03%
Bradshaw State Jail Henderson, Texas	1995	State of Texas	1,980	Minimum/ Medium	Correctional	Aug-15	(1) 2 year	99.02%
Lindsey State Jail Jacksboro, Texas	1995	State of Texas	1,031	Minimum/ Medium	Correctional	Aug-15	(1) 2 year	94.79%
Willacy State Jail Raymondville, Texas	1995	State of Texas	1,069	Minimum/ Medium	Correctional	Aug-15	(1) 2 year	99.94%
Total design capacity for Managed Only Facilities (12 Managed Only Facilities)			<u>15,436</u>					<u>95.1%</u>
Total design capacity for All Owned and Managed and Managed Only Facilities as of December 31, 2014			<u>81,488</u>					<u>82.2%</u>

**FACILITY PORTFOLIO**

Facility Name	Year Constructed/ Acquired (A)	Primary Customer	Design Capacity (B)	Security Level	Facility Type (C)	Term	Remaining Renewal Options (D)	Compensated Occupancy % for the Quarter ended 12/31/14
<b>Leased Facilities:</b>								
California City Correctional Center California City, California	1999	CDCR	2,560	Medium	Owned/Leased	Dec-16	Indefinite	100.00%
Leo Chesney Correctional Center Live Oak, California	1989	GEO Group	240	Minimum	Owned/Leased	Sep-15	-	100.00%
Bridgeport Pre-Parole Transfer Facility Bridgeport, Texas	1995	MTC	200	Medium	Owned/Leased	Aug-15	(1) 2 year	100.00%
Total design capacity for Leased Facilities (3 Facilities)			3,000					100.00%
<b>Total Portfolio</b>			84,488					82.8%
<b>Less Idle Facilities:</b>			(9,147)					0.0%
<b>Total Portfolio, Excluding Idle Facilities</b>			75,341					92.8%

**Expansion and Development Projects:**

Facility Name	Estimated Completion	Potential Customer(s)	Design Capacity (B)	Project Description	Estimated Total Investment (in millions)	Spent through 12/31/14 (in millions)
Otay Mesa Detention Center San Diego, California	Third quarter 2015	ICE	1,492	New owned facility	\$153.0 - \$157.0	\$121.5
Trousdale Turner Correctional Center Hartsville, Tennessee	Fourth quarter 2015	State of Tennessee	2,552	New owned facility	\$140.0 - \$145.0	\$60.7
South Texas Family Residential Center (O) Dilley, Texas	Second quarter 2015	ICE	2,400	New leased/ controlled facility	\$24.0	\$9.1
<b>Projected Design Capacity for Expansion and Development Projects</b>			6,444			

(A) The year constructed/acquired represents the initial date of acquisition or completion of construction of the facility, as well as significant additions to the facility that occurred at a later date.

(B) Design capacity measures the number of beds, and accordingly, the number of offenders each facility is designed to accommodate. Facilities housing detainees on a short term basis may exceed the original intended design capacity due to the lower level of services required by detainees in custody for a brief period. From time to time, we may evaluate the design capacity of our facilities based on the customers using the facilities, and the ability to reconfigure space with minimal capital outlays. We believe design capacity is an appropriate measure for evaluating prison operations, because the revenue generated by each facility is based on a per diem or monthly rate per inmate housed at the facility paid by the corresponding contracting governmental entity.

(C) We manage numerous facilities that have more than a single function (i.e., housing both long-term sentenced adult prisoners and pre-trial detainees). The primary functional categories into which facility types are identified was determined by the relative size of prisoner populations in a particular facility on December 31, 2014. If, for example, a 1,000-bed facility housed 900 adult prisoners with sentences in excess of one year and 100 pre-trial detainees, the primary functional category to which it would be assigned would be that of correction facilities and not detention facilities. It should be understood that the primary functional category to which multi-user facilities are assigned may change from time to time.

**FACILITY PORTFOLIO**

<u>Facility Name</u>	<u>Year Constructed/ Acquired (A)</u>	<u>Primary Customer</u>	<u>Design Capacity (B)</u>	<u>Security Level</u>	<u>Facility Type (C)</u>	<u>Term</u>	<u>Remaining Renewal Options (D)</u>	<u>Compensated Occupancy % for the Quarter ended 12/31/14</u>
<p>(D) Remaining renewal options represents the number of renewal options, if applicable, and the remaining term of each option renewal.</p> <p>(E) Pursuant to the terms of a contract awarded by the state of Arizona in September 2012, the state of Arizona has an option to purchase the Red Rock facility at any time during the term of the contract, including extension options, based on an amortization schedule starting with the fair market value and decreasing evenly to zero over the twenty year term.</p> <p>(F) The facility is subject to a ground lease with the County of San Diego. Upon expiration of the lease in December 2015, ownership of the facility automatically reverts to the County of San Diego. During the second half of 2015, we expect to transfer the offenders at this facility to a new facility we are constructing in Otay Mesa, California.</p> <p>(G) The facility is subject to a purchase option held by the Georgia Department of Corrections, or GDOC, which grants the GDOC the right to purchase the facility for the lesser of the facility's depreciated book value, as defined, or fair market value at any time during the term of the contract between us and the GDOC.</p> <p>(H) In late January 2012, the governor of Kentucky submitted his proposed budget which included the transfer of the inmates held at our Otter Creek Correctional Center to a facility owned by the Commonwealth of Kentucky by the end of July 2012. The facility is subject to a deed of conveyance with the city of Wheelwright, KY which includes provisions that would allow assumption of ownership by the city of Wheelwright under the following occurrences: (1) we cease to operate the facility for more than two years, (2) our failure to maintain at least one employee for a period of sixty consecutive days, or (3) a conversion to a maximum security facility based upon classification by the Kentucky Corrections Cabinet. In December 2013, we entered into an agreement with the city of Wheelwright that extends the reversion by up to two years in exchange for \$20,000 per month or until we resume operations, as defined in the agreement.</p> <p>(I) The facility is subject to a purchase option held by the Tallahatchie County Correctional Authority which grants Tallahatchie County Correctional Authority the right to purchase the facility at any time during the contract at a price generally equal to the cost of the premises less an allowance for amortization originally over a 20 year period. The amortization period was extended through 2050 in connection with an expansion completed during the fourth quarter of 2007.</p> <p>(J) The State of Montana has an option to purchase the facility generally at any time during the term of the contract with us at fair market value less the sum of a pre-determined portion of per-diem payments made to us by the state of Montana.</p> <p>(K) The state of Ohio has the irrevocable right to repurchase the facility before we may resell the facility to a third party, or if we become insolvent or are unable to meet our obligations under the management contract with the state of Ohio, at a price generally equal to the fair market value, as defined in the Real Estate Purchase Agreement.</p> <p>(L) During December 2014, we were notified by the BOP that it elected not to renew its contract at this facility upon the scheduled expiration in May 2015. We currently expect to continue to house USMS detainees at this facility pursuant to a separate contract that expires December 31, 2016, while we continue to market the space that will become available.</p> <p>(M) The facility is subject to a purchase option held by the Oklahoma Department of Corrections, or ODC, which grants the ODC the right to purchase the facility at its fair market value at any time.</p> <p>(N) The state of Tennessee has the option to purchase the facility in the event of our bankruptcy, or upon an operational or financial breach, as defined, at a price equal to the book value, as defined.</p> <p>(O) In September 2014, we began leasing this facility and the 50-acre site upon which it is being constructed from a third-party lessor. ICE began housing the first residents at the facility in the fourth quarter of 2014, and the site is expected to be ready for full occupancy at 2,400 beds during the second quarter of 2015. At December 31, 2014, there were 480 beds in service at this facility. We expect to incur approximately \$24.0 million in certain leasehold improvements and furniture, fixtures and equipment, including \$9.1 million invested through December 31, 2014, which amount is in addition to the lease payments under the lease agreement. We expect to complete these additions by the end of the second quarter of 2015 when the South Texas facility is expected to be ready for full occupancy.</p> <p>(P) The District of Columbia has the right to purchase the facility at any time during the term of the contract at a price generally equal to the present value of the remaining lease payments for the premises. Upon expiration of the lease in 2017, ownership of the facility automatically reverts to the District of Columbia.</p>								

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Credit Ratings:


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	<u>Fitch</u>	<u>Standard &amp; Poor's</u>	<u>Moody's</u>
Corporate Credit Rating	BB +	BB+	Not rated
Senior Unsecured Debt	BB +	BB+	Ba1
Senior Bank Credit Facility	BBB -	BBB	Not Rated

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