

Supplemental Financial Information For the Quarter Ended December 31, 2018

The Company's supplemental financial information and other data presented herein speaks only as of the date or period indicated (or as of the date posted, as the case may be), and the Company does not undertake any obligation, and disclaims any duty, to update any of this information. The Company's future financial performance is subject to various risks and uncertainties that could cause actual results to differ materially from expectations. The factors that could affect the Company's future financial results are discussed more fully in our reports filed with the SEC. Readers are advised to refer to these reports for additional information concerning the Company. Readers are also advised that the Company's historical performance may not be indicative of future results. In addition, the information contained herein does not constitute an offer to sell or a solicitation to buy any of the Company's securities.

CoreCivic, Inc.

Supplemental Financial Information For the Quarter Ended December 31, 2018

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FINANCIAL HIGHLIGHTS

(Unaudited and amounts in thousands, except per share amounts)

| | F | or the Three Decem | Months En ber 31, | ıded | For the Twelve Months Ended December 31, | | | | |
|-----------------------------|----|-----------------------|----------------------|------|--|------|----|------|--|
| | 2 | 018 | 2 | 017 | 2 | 018 | 2 | 2017 | |
| Adjusted Diluted EPS | \$ | 0.40 | \$ | 0.40 | \$ | 1.45 | \$ | 1.57 | |
| Normalized FFO Per Share | \$ | 0.63 | \$ | 0.60 | \$ | 2.31 | \$ | 2.38 | |
| AFFO Per Share | \$ | 0.59 | \$ | 0.53 | \$ | 2.19 | \$ | 2.24 | |
| Debt Leverage | | 3.7x | | 3.6x | | 4.0x | | 3.6x | |
| Fixed Charge Coverage Ratio | | 5.1x | | 5.3x | | 5.1x | | 5.6x | |

GUIDANCE SUMMARY

| (II 1) | | JUIDANCE S | | | | | | |
|--|-------------|------------|----|--------------------|----|--------------------------------------|----|--------------------------------------|
| (Unaudi | ited and ar | | | per share amounts) |) | | | |
| | | Q1 2 | | | | Full Ye | | |
| X | | ow-End | | igh-End | | ow-End | | igh-End |
| Net income | \$ | 42,280 | \$ | 44,280 | \$ | 170,120 | \$ | 180,120 |
| Expenses associated with mergers and acquisitions | Φ. | 720 | Φ. | 720 | Φ. | 2,880 | Φ. | 2,880 |
| Adjusted net income | \$ | 43,000 | \$ | 45,000 | \$ | 173,000 | \$ | 183,000 |
| Net income | \$ | 42,280 | \$ | 44,280 | \$ | 170,120 | \$ | 180,120 |
| Depreciation and amortization of real estate assets | | 26,500 | | 26,500 | | 108,000 | | 108,000 |
| Funds From Operations | \$ | 68,780 | \$ | 70,780 | \$ | 278,120 | \$ | 288,120 |
| Expenses associated with mergers and acquisitions | | 720 | | 720 | | 2,880 | | 2,880 |
| Normalized Funds From Operations | \$ | 69,500 | \$ | 71,500 | \$ | 281,000 | \$ | 291,000 |
| Maintenance capital expenditures on real estate assets | | (8,500) | | (8,000) | | (30,000) | | (30,500) |
| Stock-based compensation and non-cash interest | | 4,300 | | 4,300 | | 19,100 | | 19,100 |
| Other non-cash revenue and expenses | | 750 | | 750 | | 5,000 | | 5,000 |
| Adjusted Funds From Operations | \$ | 66,050 | \$ | 68,550 | \$ | 275,100 | \$ | 284,600 |
| Diluted EPS | \$ | 0.36 | \$ | 0.37 | \$ | 1.43 | \$ | 1.51 |
| Adjusted EPS | \$ | 0.36 | \$ | 0.38 | \$ | 1.45 | \$ | 1.54 |
| FFO per diluted share | \$ | 0.58 | \$ | 0.59 | \$ | 2.34 | \$ | 2.42 |
| Normalized FFO per diluted share | \$ | 0.58 | \$ | 0.60 | \$ | 2.36 | \$ | 2.44 |
| Adjusted Funds From Operations per diluted share | \$ | 0.56 | \$ | 0.58 | \$ | 2.31 | \$ | 2.39 |
| Net income | \$ | 42,280 | \$ | 44,280 | \$ | 170,120 | \$ | 180,120 |
| Interest expense | | 21,500 | | 21,000 | | 87,000 | | 86,500 |
| Depreciation and amortization | | 35,500 | | 35,500 | | 146,000 | | 146,000 |
| Income tax expense | | 2,500 | | 2,000 | | 8,500 | | 8,000 |
| EBITDA | \$ | 101,780 | \$ | 102,780 | \$ | 411,620 | \$ | 420,620 |
| Expenses associated with mergers and acquisitions | | 720 | | 720 | | 2,880 | | 2,880 |
| Adjusted EBITDA | \$ | 102,500 | \$ | 103,500 | \$ | 414,500 | \$ | 423,500 |
| Capital Expenditures Prison construction & land acquisitions Maintenance on real estate assets Information technology and other assets Corporate office relocation | | | | | \$ | 125,000 30,000 26,000 5,500 | \$ | 130,000 30,500 31,000 5,500 |
| Total capital expenditures | | | | | \$ | 186,500 | \$ | 197,000 |
| | | | | | | | | |

CONSOLIDATED BALANCE SHEETS

| ASSETS | December 31, 2018 | September 30, 2018 | June 30, 2018 | March 31, 2018 | December 31, 2017 | |
|--|----------------------|-----------------------|------------------|-------------------|-------------------|--|
| Cash and cash equivalents | \$ 52,802 | \$ 93,625 | \$ 71,368 | \$ 56,400 | \$ 52,183 | |
| Restricted cash | 21,335 | 11,103 | 5,163 | - | - | |
| Accounts receivable, net of allowance | 270,597 | 234,162 | 217,857 | 212,634 | 254,188 | |
| Prepaid expenses and other current assets | 28,791 | 27,965 | 32,401 | 19,566 | 21,119 | |
| Assets held for sale | <u> </u> | | 12,600 | | | |
| Total current assets | 373,525 | 366,855 | 339,389 | 288,600 | 327,490 | |
| Real estate and related assets: | | | | | | |
| Property and equipment, net | 2,830,589 | 2,774,677 | 2,550,121 | 2,570,866 | 2,546,844 | |
| Other real estate assets | 247,223 | 249,286 | 252,025 | 254,337 | 255,605 | |
| Goodwill | 48,169 | 43,996 | 43,996 | 44,779 | 40,927 | |
| Non-current deferred tax assets | 14,947 | 14,309 | 11,531 | 11,194 | 12,814 | |
| Other assets | 141,207 | 134,909 | 95,715 | 94,674 | 88,718 | |
| Total assets | \$ 3,655,660 | \$ 3,584,032 | \$ 3,292,777 | \$ 3,264,450 | \$ 3,272,398 | |
| LIABILITIES AND STOCKHOLDERS' EQUITY | | | | | | |
| Accounts payable and accrued expenses | \$ 350,087 | \$ 307,689 | \$ 277,928 | \$ 269,458 | \$ 277,804 | |
| Income taxes payable | 2,188 | 1,375 | 200 | 3,957 | 3,034 | |
| Current portion of long-term debt | 14,121 | 12,795 | 6,193 | 12,429 | 10,000 | |
| Total current liabilities | 366,396 | 321,859 | 284,321 | 285,844 | 290,838 | |
| Long-term debt, net | 1,787,555 | 1,752,185 | 1,487,781 | 1,455,265 | 1,437,187 | |
| Deferred revenue | 26,102 | 29,510 | 32,918 | 36,327 | 39,735 | |
| Other liabilities | 60,548 | 58,403 | 59,839 | 52,804 | 53,030 | |
| Total liabilities | 2,240,601 | 2,161,957 | 1,864,859 | 1,830,240 | 1,820,790 | |
| Commitments and contingencies | | | | | | |
| Common stock - \$0.01 par value | 1,187 | 1,187 | 1,185 | 1,185 | 1,182 | |
| Additional paid-in capital | 1,807,202 | 1,803,903 | 1,799,632 | 1,795,671 | 1,794,713 | |
| Accumulated deficit | (393,330) | (383,015) | (372,899) | (360,618) | (344,287) | |
| Accumulated other comprehensive loss | | | | (2,028) | | |
| Total stockholders' equity | 1,415,059 | 1,422,075 | 1,427,918 | 1,434,210 | 1,451,608 | |
| Total liabilities and stockholders' equity | \$ 3,655,660 | \$ 3,584,032 | \$ 3,292,777 | \$ 3,264,450 | \$ 3,272,398 | |

CONSOLIDATED STATEMENTS OF OPERATIONS

| | For the Three Decem | Months ber 31, | For the Twelve Months Ended December 31, | | | | |
|--|---------------------|-------------------|--|----|-----------|----|-----------|
| | 2018 | | 2017 | | 2018 | | 2017 |
| REVENUE: | | | | | | | |
| Safety | \$ 435,979 | \$ | 409,785 | \$ | 1,675,998 | | 1,648,224 |
| Community | 27,190 | | 20,431 | | 101,841 | | 74,263 |
| Properties | 19,002 | | 10,346 | | 57,899 | | 40,440 |
| Other | 22 | | 14 | | 28 | | 2,571 |
| Total revenue | 482,193 | | 440,576 | | 1,835,766 | | 1,765,498 |
| EXPENSES: | | | | | | | |
| Operating: | | | | | | | |
| Safety | 316,748 | | 291,544 | | 1,222,418 | | 1,185,621 |
| Community | 19,863 | | 14,003 | | 76,898 | | 51,501 |
| Properties | 5,114 | | 3,806 | | 15,420 | | 11,831 |
| Other | 76 | | 119 | | 514 | | 584 |
| Total operating expenses | 341,801 | | 309,472 | | 1,315,250 | • | 1,249,537 |
| General and administrative | 29,271 | | 28,276 | | 106,865 | | 107,822 |
| Depreciation and amortization | 40,387 | | 37,565 | | 156,501 | | 147,129 |
| Contingent consideration for acquisition of businesses | 6,085 | | - | | 6,085 | | - |
| Asset impairments | | | | | 1,580 | | 614 |
| | 417,544 | | 375,313 | | 1,586,281 | | 1,505,102 |
| OPERATING INCOME | 64,649 | | 65,263 | | 249,485 | | 260,396 |
| OTHER (INCOME) EXPENSE: | | | | | | | |
| Interest expense, net | 22,145 | | 18,394 | | 80,753 | | 68,535 |
| Expenses associated with debt refinancing transactions | , | | - | | 1,016 | | - |
| Other (income) expense | 117 | | 18 | | 156 | | (90) |
| | 22,262 | | 18,412 | | 81,925 | | 68,445 |
| INCOME BEFORE INCOME TAXES | 42,387 | | 46,851 | | 167,560 | | 191,951 |
| Income tax expense | (1,148) | | (5,511) | | (8,353) | | (13,911) |
| NET INCOME | \$ 41,239 | \$ | 41,340 | \$ | 159,207 | \$ | 178,040 |
| BASIC EARNINGS PER SHARE | \$ 0.35 | \$ | 0.35 | \$ | 1.34 | \$ | 1.51 |
| DILUTED EARNINGS PER SHARE | \$ 0.35 | \$ | 0.35 | \$ | 1.34 | \$ | 1.50 |

RECONCILIATION OF BASIC TO DILUTED EARNINGS PER SHARE

| | I | For the Three I Decem | | Ended | For the Twelve Months Ended December 31, | | | |
|---|----|--------------------------|----|----------|--|---------|------|---------|
| | | 2018 | , | 2017 | | 2018 | 2017 | |
| Basic: | | | | | | | | _ |
| Net income | \$ | 41,239 | \$ | 41,340 | \$ | 159,207 | \$ | 178,040 |
| Diluted: | | | | <u> </u> | | | | |
| Net income | \$ | 41,239 | \$ | 41,340 | \$ | 159,207 | \$ | 178,040 |
| Basic: | | | | | | | | |
| Weighted average common shares outstanding-basic | | 118,669 | | 118,203 | | 118,544 | | 118,084 |
| Diluted: | | | | | | | | |
| Weighted average common shares outstanding-basic | | 118,669 | | 118,203 | | 118,544 | | 118,084 |
| Effect of dilutive securities: | | | | | | | | |
| Stock options | | 73 | | 180 | | 111 | | 310 |
| Restricted stock-based awards | | 111 | | 98 | - | 61 | | 71 |
| Weighted average shares and assumed conversions-diluted | | 118,853 | | 118,481 | | 118,716 | | 118,465 |
| Basic earnings per share | \$ | 0.35 | \$ | 0.35 | \$ | 1.34 | \$ | 1.51 |
| Diluted earnings per share | \$ | 0.35 | \$ | 0.35 | \$ | 1.34 | \$ | 1.50 |

CALCULATION OF ADJUSTED DILUTED EARNINGS PER SHARE

| | | For the Three Decem | Months Faber 31, | Ended | For the Twelve Months Ended December 31, | | | | |
|---|-----|---------------------|------------------|---------|--|---------|----|---------|--|
| | | 2018 | | 2017 | | 2018 | | 2017 | |
| Net Income | \$ | 41,239 | \$ | 41,340 | \$ | 159,207 | \$ | 178,040 | |
| Special items: | | | | | | | | | |
| Expenses associated with debt refinancing transactions | | - | | - | | 1,016 | | - | |
| Charges associated with adoption of tax reform | | - | | 4,548 | | 1,024 | | 4,548 | |
| Expenses associated with mergers and acquisitions | | 763 | | 1,006 | | 3,096 | | 2,530 | |
| Contingent consideration for acquisition of businesses | | 6,085 | | - | | 6,085 | | - | |
| Asset impairments | | - | | | | 1,580 | | 614 | |
| Diluted adjusted net income | \$ | 48,087 | \$ | 46,894 | \$ | 172,008 | \$ | 185,732 | |
| Weighted average common shares outstanding - basic | | 118,669 | | 118,203 | | 118,544 | | 118,084 | |
| Effect of dilutive securities: | | | | | | | | | |
| Stock options | | 73 | | 180 | | 111 | | 310 | |
| Restricted stock-based awards | | 111 | | 98 | | 61 | | 71 | |
| Weighted average shares and assumed conversions - diluted | | 118,853 | | 118,481 | | 118,716 | | 118,465 | |
| Adjusted Diluted Earnings Per Share | _\$ | 0.40 | \$ | 0.40 | \$ | 1.45 | \$ | 1.57 | |

FUNDS FROM OPERATIONS

(Unaudited and amounts in thousands, except per share amounts)

| | | For the Three | Months En | ded | For the Twelve Months Ended | | | | |
|--|----------|---------------|-----------|----------|-----------------------------|----------|----------|----------|--|
| | | Decem | ber 31, | | | Decem | nber 31, | | |
| | | 2018 | | 2017 | | 2018 | | 2017 | |
| FUNDS FROM OPERATIONS: | - | | | | | | | | |
| Net income | \$ | 41,239 | \$ | 41,340 | \$ | 159,207 | \$ | 178,040 | |
| Depreciation and amortization of real estate assets | | 26,982 | | 24,485 | | 101,771 | | 95,902 | |
| Impairment of real estate assets | | - | | - | | 1,580 | | 355 | |
| Funds From Operations | \$ | 68,221 | \$ | 65,825 | \$ | 262,558 | \$ | 274,297 | |
| Expenses associated with debt refinancing transactions | | - | | - | | 1,016 | | - | |
| Charges associated with adoption of tax reform | | - | | 4,548 | | 1,024 | | 4,548 | |
| Expenses associated with mergers and acquisitions | | 763 | | 1,006 | | 3,096 | | 2,530 | |
| Contingent consideration for acquisition of businesses | | 6,085 | | - | | 6,085 | | - | |
| Goodwill and other impairments | | | | - | | - | | 259 | |
| Normalized Funds From Operations | \$ | 75,069 | \$ | 71,379 | \$ | 273,779 | \$ | 281,634 | |
| Maintenance capital expenditures on real estate assets | | (9,275) | | (10,651) | | (30,280) | | (28,429) | |
| Stock-based compensation | | 3,374 | | 1,083 | | 13,132 | | 13,286 | |
| Amortization of debt costs | | 857 | | 873 | | 3,419 | | 3,222 | |
| Other non-cash revenue and expenses | | 644 | | (481) | | (502) | | (3,915) | |
| Adjusted Funds From Operations | \$ | 70,669 | \$ | 62,203 | \$ | 259,548 | \$ | 265,798 | |
| FUNDS FROM OPERATIONS PER SHARE: | | | | | | | | | |
| Basic | \$ | 0.57 | \$ | 0.56 | \$ | 2.21 | \$ | 2.32 | |
| Diluted | \$ | 0.57 | \$ | 0.56 | \$ | 2.21 | \$ | 2.32 | |
| NORMALIZED FUNDS FROM OPERATIONS PER SHARE: | | | | | | | | | |
| Basic | \$ | 0.63 | \$ | 0.60 | \$ | 2.31 | \$ | 2.39 | |
| Diluted | \$ | 0.63 | \$ | 0.60 | \$ | 2.31 | \$ | 2.38 | |
| ADJUSTED FUNDS FROM OPERATIONS PER SHARE: | | | | | | | | | |
| Basic | \$ | 0.60 | \$ | 0.53 | \$ | 2.19 | \$ | 2.25 | |
| Diluted | \$ | 0.59 | \$ | 0.53 | \$ | 2.19 | \$ | 2.24 | |
| Basic | \$ \$ | | \$ | | \$ | | \$ | | |

FFO and AFFO are widely accepted non-GAAP supplemental measures of REIT performance following the standards established by the National Association of Real Estate Investment Trusts (NAREIT). The Company believes that FFO and AFFO are important operating measures that supplement discussion and analysis of the Company's results of operations and are used to review and assess operating performance of the Company and its facilities and their management teams. NAREIT defines FFO as net income computed in accordance with generally accepted accounting principles, excluding gains (or losses) from sales of property and extraordinary items, plus depreciation and amortization of real estate and impairment of depreciable real estate. Because the historical cost accounting convention used for real estate assets requires depreciation (except on land), this accounting presentation assumes that the value of real estate assets diminishes at a level rate over time. Because of the unique structure, design and use of the Company's properties, management believes that assessing performance of the Company's properties without the impact of depreciation or amortization is useful. The Company may make adjustments to FFO from time to time for certain other income and expenses that it considers non-recurring, infrequent or unusual, even though such items may require cash settlement, because such items do not reflect a necessary component of the ongoing operations of the Company. Even though expenses associated with mergers and acquisitions (M&A) may be recurring, the magnitude and timing fluctuate based on the timing and scope of M&A activity, and therefore, such expenses, which are not a necessary component of the ongoing operations of the Company, may not be comparable from period to period. Normalized FFO excludes the effects of such items. The Company calculates AFFO by adding to Normalized FFO non-cash expenses such as the amortization of deferred financing costs and stock-based compensation, and by subtracting from Normalized FFO recurring real estate expenditures that are capitalized and then amortized, but which are necessary to maintain a REIT's properties and its revenue stream. Some of these capital expenditures contain a discretionary element with respect to when they are incurred, while others may be more urgent. Therefore, these capital expenditures may fluctuate from quarter to quarter, depending on the nature of the expenditures required, seasonal factors such as weather, and budgetary conditions. Other companies may calculate FFO, Normalized FFO, and AFFO differently than the Company does, or adjust for other items, and therefore comparability may be limited. FFO, Normalized FFO, and AFFO and their corresponding per share measures are not measures of performance under GAAP, and should not be considered as an alternative to cash flows from operating activities, a measure of liquidity or an alternative to net income as indicators of the Company's operating performance or any other measure of performance derived in accordance with GAAP. This data should be read in conjunction with the Company's consolidated financial statements and related notes included in its filings with the Securities and Exchange Commission.

SELECTED FINANCIAL INFORMATION

| | Dece | mber 31, 2018 | Septe | September 30, 2018 | | June 30, 2018 | | March 31, 2018 | | December 31, 2017 | |
|--|---------------|---------------------------------------|-----------|---------------------------------------|-----------|---------------------------------------|----|---------------------------------------|-----------------|---------------------------------------|--|
| BALANCE SHEET: Property and equipment Accumulated depreciation and amortization Property and equipment, net | \$ - \$ | 4,347,253 (1,516,664) 2,830,589 | \$ | 4,259,256 (1,484,579) 2,774,677 | \$ | 3,999,858 (1,449,737) 2,550,121 | \$ | 3,997,717 (1,426,851) 2,570,866 | \$ | 3,939,910 (1,393,066) 2,546,844 | |
| Assets held for sale | \$ | - | \$ | - | \$ | 12,600 | \$ | - | \$ | _ | |
| Total assets | \$ | 3,655,660 | \$ | 3,584,032 | \$ | 3,292,777 | \$ | 3,264,450 | \$ | 3,272,398 | |
| Maintenance & technology capital expenditures for the quarter ended | \$ | 17,214 | \$ | 13,094 | \$ | 13,170 | \$ | 17,795 | \$ | 20,950 | |
| Prison construction & land acquisition capital expenditures for the quarter ended | \$ | 35,948 | \$ | 22,156 | \$ | 13,884 | \$ | 3,448 | \$ | 1,162 | |
| Total debt | \$ | 1,814,795 | \$ | 1,778,684 | \$ | 1,508,040 | \$ | 1,479,809 | \$ | 1,459,000 | |
| Equity book value | \$ | 1,415,059 | \$ | 1,422,075 | \$ | 1,427,918 | \$ | 1,434,210 | \$ | 1,451,608 | |
| LIQUIDITY: Cash and cash equivalents | \$ | 52,802 | \$ | 93,625 | \$ | 71,368 | \$ | 56,400 | \$ | 52,183 | |
| Availability under revolving credit facility | \$ | 575,291 | \$ | 587,271 | \$ | 682,271 | \$ | 694,362 | \$ | 694,062 | |
| CAPITALIZATION: Common shares outstanding Common share price at end of period Market value of common equity at end of period | <u>\$</u> | 118,674 17.83 2,115,957 | <u>\$</u> | 118,670 24.33 2,887,241 | <u>\$</u> | 118,548 23.89 2,832,112 | \$ | 118,544 19.52 2,313,979 | <u>\$</u> \$ | 118,204 22.50 2,659,590 | |
| Total equity market capitalization | \$ | 2,115,957 | \$ | 2,887,241 | \$ | 2,832,112 | \$ | 2,313,979 | \$ | 2,659,590 | |
| Total market capitalization (market value of equity plus debt) | \$ | 3,930,752 | \$ | 4,665,925 | \$ | 4,340,152 | \$ | 3,793,788 | \$ | 4,118,590 | |
| Regular Dividends | \$ | 51,554 | \$ | 51,110 | \$ | 51,478 | \$ | 51,533 | \$ | 49,558 | |
| Dividends per common share | \$ | 0.43 | \$ | 0.43 | \$ | 0.43 | \$ | 0.43 | \$ | 0.42 | |
| Annualized dividend yield | | 9.6% | | 7.1% | | 7.2% | | 8.8% | | 7.5% | |
| EBITDA | \$ | 105,292 | \$ | 104,182 | \$ | 99,640 | \$ | 97,076 | \$ | 103,033 | |
| ADJUSTED EBITDA | \$ | 106,699 | \$ | 99,667 | \$ | 97,531 | \$ | 92,055 | \$ | 98,357 | |
| NORMALIZED FUNDS FROM OPERATIONS | \$ | 75,069 | \$ | 68,472 | \$ | 67,535 | \$ | 62,703 | \$ | 71,379 | |
| Basic normalized funds from operations per share | \$ | 0.63 | \$ | 0.58 | \$ | 0.57 | \$ | 0.53 | \$ | 0.60 | |
| Diluted normalized funds from operations per share | \$ | 0.63 | \$ | 0.58 | \$ | 0.57 | \$ | 0.53 | \$ | 0.60 | |
| FFO PAYOUT RATIO | | 68.3% | | 74.1% | | 75.4% | | 81.1% | | 70.0% | |
| ADJUSTED FUNDS FROM OPERATIONS | \$ | 70,669 | \$ | 64,558 | \$ | 64,765 | \$ | 59,556 | \$ | 62,203 | |
| Basic adjusted funds from operations per share | \$ | 0.60 | \$ | 0.54 | \$ | 0.55 | \$ | 0.50 | \$ | 0.53 | |
| Diluted adjusted funds from operations per share | \$ | 0.59 | \$ | 0.54 | \$ | 0.55 | \$ | 0.50 | \$ | 0.53 | |
| AFFO PAYOUT RATIO | | 72.9% | | 79.6% | | 78.2% | | 86.0% | | 79.2% | |

SELECTED FINANCIAL INFORMATION

| | For the Three Mont 2018 | hs Ended December 31, 2017 | For the Twelve Months Ended December 31, 2018 2017 | | | |
|--|----------------------------|-------------------------------|--|--------------|--|--|
| Number of days per period | 92 | 92 | 365 | 365 | | |
| ALL FACILITIES: | | | | | | |
| Average available beds | 78,047 | 77,905 | 78,047 | 80,903 | | |
| Average compensated occupancy | 82.3% | 79.3% | 80.7% | 79.6% | | |
| Total compensated man-days | 5,910,908 | 5,687,058 | 22,999,253 | 23,520,227 | | |
| Revenue per compensated man-day Operating expenses per compensated man-day: | \$ 77.35 | \$ 75.65 | \$ 76.50 | \$ 73.23 | | |
| Fixed expense (1) | 40.70 | 38.89 | 40.40 | 38.20 | | |
| Variable expense | 16.24 | 15.84 | 16.30 | 15.37 | | |
| Total | 56.94 | 54.73 | 56.70 | 53.57 | | |
| Operating income per compensated man-day | \$ 20.41 | \$ 20.92 | \$ 19.80 | \$ 19.66 | | |
| Operating margin | 26.4% | 27.7% | 25.9% | 26.8% | | |
| DEPRECIATION AND AMORTIZATION: | | | | | | |
| Depreciation and amortization expense on real estate | 26,982 | 24,485 | 101,771 | 95,902 | | |
| Depreciation expense associated with STFRC rent payment | 4,147 | 4,147 | 16,453 | 16,453 | | |
| Other depreciation expense | 8,533 | 8,425 | 35,540 | 33,359 | | |
| Amortization of intangibles | 725 | 508 | 2,737 | 1,415 | | |
| Depreciation and amortization | \$ 40,387 | \$ 37,565 | \$ 156,501 | \$ 147,129 | | |
| NET OPERATING INCOME: | | | | | | |
| Revenue | | | | | | |
| Safety | \$ 435,979 | \$ 409,785 | \$ 1,675,998 | \$ 1,648,224 | | |
| Community | 27,190 | 20,431 | 101,841 | 74,263 | | |
| Properties | 19,002 | 10,346 | 57,899 | 40,440 | | |
| Other | 22 | 14 | 28 | 2,571 | | |
| Total revenues | 482,193 | 440,576 | 1,835,766 | 1,765,498 | | |
| Operating Expenses | | | | | | |
| Safety | 316,748 | 291,544 | 1,222,418 | 1,185,621 | | |
| Community | 19,863 | 14,003 | 76,898 | 51,501 | | |
| Properties | 5,114 | 3,806 | 15,420 | 11,831 | | |
| Other | 76 | 119 | 514 | 584 | | |
| Total operating expenses | 341,801 | 309,472 | 1,315,250 | 1,249,537 | | |
| Net Operating Income | | | | | | |
| Safety | 119,231 | 118,241 | 453,580 | 462,603 | | |
| Community | 7,327 | 6,428 | 24,943 | 22,762 | | |
| Properties | 13,888 | 6,540 | 42,479 | 28,609 | | |
| Other | (54) | (105) | (486) | 1,987 | | |
| Total net operating income | \$ 140,392 | \$ 131,104 | \$ 520,516 | \$ 515,961 | | |

⁽¹⁾ Fixed expense and the corresponding fixed expense per compensated man-day for the three and twelve months ended December 31, 2018 include depreciation expense of \$4.1 million and \$16.5 million, respectively, and interest expense of \$1.3 million and \$5.6 million, respectively, associated with the South Texas Family Residential Center (STFRC) lease payments. Fixed expense and the corresponding fixed expense per compensated man-day for the three and twelve months ended December 31, 2017 include depreciation expense of \$4.1 million and \$16.5 million, respectively, and interest expense of \$1.5 million and \$6.4 million, respectively, associated with the STFRC lease payments. These amounts are also deducted from our calculation of Adjusted EBITDA, because we believe this presentation is more reflective of the cash flows associated with the facility's operations, and therefore cash available to service our debt and pay dividends to our shareholders.

SEGMENT DATA

| Part | | For | the Three Month 2018 | s Ended De | ecember 31, 2017 | For | the Twelve Month 2018 | s Ended December 31, 2017 | | |
|--|--|-----|-------------------------|------------|---------------------|-----|--------------------------|------------------------------|------------|--|
| Producting expenses Production Product | CORECIVIC SAFETY FACILITIES: | | | | | | | | | |
| Ended expense (1) 228,923 210,176 88,182 53,5261 35,8261 Variable expense 3,322,189 297,226 1,244,433 1,208,499 Facility net operating income 2,323,30 712,535 3,435,505 3,437,257 Average available beds 2,833 72,833 72,833 72,833 72,833 76,767 Average compensated mand-day 8,259 79,200 80,800 76,076 Total compensated man-days 8,78,77 8,77,214 21,474,200 22,133,005 Revenue per compensated man-day 8,78,77 8,78,77 1,41 39,00 41,03 3,78,73 Total 1,68,77 1,68,78 1,610 1,610 1,610 1,610 Operating income per compensated man-day 8,20,30 9,21,21 9,20,10 9,31,50 3,40 Operating income per compensated man-day 8,20,30 9,21,21 9,20 9,20 1,20 9,20 1,20 9,20 1,20 9,20 1,20 9,20 1,20 9,20 1,20 | Facility revenue | \$ | 435,979 | \$ | 409,785 | \$ | 1,675,998 | \$ | 1,648,224 | |
| Variable expense 33,266 87,050 36,321 30,808 Total 321,189 2,322,189 1,214,432 1,200,439 Pacility net operating income \$ 131,370 \$ 112,559 \$ 431,565 \$ 430,725 Average available beds 72,833 72,833 72,833 72,833 72,833 72,833 72,835 76,077 Average compensated occupancy 82,579 79,285 80,885 79,076 22,133,050 Revense per compensated man-days \$ 2,527,988 5,072,141 9,085 9,747 22,133,050 22,133,050 Revense per compensated man-day \$ 14,141 39,09 41,03 3,875 15,6 | Operating expenses: | | | | | | | | | |
| Total Facility net operating income 322,189 297,226 1,244,33 1,208,499 Facility net operating income \$ 113,790 \$ 125,559 \$ 431,565 \$ 439,725 Average available beds 72,283 72,283 72,833 72,833 76,177 Average compensated occupancy 82,559 5,27,988 5,307,214 21,474,203 22,133,605 Revenue per compensated man-day \$ 78,87 \$ 77,21 \$ 78,05 \$ 74,47 Operating expenses per compensated man-day \$ 14,141 39,60 41,03 38,78 Fixed 17 16,40 16,92 15,85 Total 16,87 16,40 16,92 15,85 Total 5,20,59 \$ 21,21 \$ 20,00 5,95 32,60 Operating income per compensated man-day \$ 20,59 \$ 21,21 \$ 3,30 \$ 74,26 26,78 Operating income per compensated man-day \$ 21,22 \$ 20,41 \$ 83,30 \$ 74,263 Operating income per compensated man-day \$ 21,22 \$ 20,41 \$ 83,30 \$ 74,263 | Fixed expense (1) | | 228,923 | | 210,176 | | 881,182 | | 857,671 | |
| Facility net operating income \$ 113,790 \$ 112,559 \$ 431,655 \$ 439,725 Average available beds 72,833 72,833 72,833 72,833 76,177 Average compensated occupancy 82,594 79,266 80,866 79,696 Total compensated man-days \$ 78,87 \$ 77,21 \$ 78,05 \$ 74,47 Operating expenses per compensated man-day \$ 78,87 77,21 \$ 78,05 \$ 74,47 Operating expenses per compensated man-day \$ 16,87 16,40 16,92 5,54,60 Operating income per compensated man-day \$ 20,59 \$ 21,21 \$ 20,10 \$ 18,87 Total \$ 20,59 \$ 21,21 \$ 20,10 \$ 19,87 Operating income per compensated man-day \$ 20,59 \$ 21,21 \$ 20,10 \$ 19,87 Operating income per compensated man-day \$ 20,59 \$ 21,21 \$ 20,10 \$ 19,87 Operating expenses (2) \$ 21,22 \$ 20,431 \$ 83,37 \$ 74,263 Total compensated man-day \$ 21,22 \$ 20,431 \$ 83,37 \$ 74,263 | Variable expense | | 93,266 | | 87,050 | | 363,251 | | 350,828 | |
| Average available beds 72,833 72,833 72,833 72,833 76,17 Average compensated occupancy 82,5% 79,2% 80,8% 79,6% Total compensated man-days 5,527,988 5,307,214 21,474,203 22,133,605 Revenue per compensated man-day \$ 78,87 \$ 77,21 \$ 78,05 \$ 74,47 Operating expenses per compensated man-day \$ 16,87 16,40 16,92 15,85 Yariable 16,87 16,40 16,92 15,85 Total \$ 20,59 \$ 21,21 \$ 20,10 \$ 18,87 Operating income per compensated man-day \$ 20,59 \$ 21,21 \$ 20,10 \$ 18,87 Operating mangin \$ 20,59 \$ 21,21 \$ 20,10 \$ 18,87 Operating expenses (2) \$ 21,22 \$ 20,31 \$ 83,370 \$ 74,263 Fixed expense 11,669 10,989 48,072 40,862 Yariable expenses (2) \$ 23,44 3,014 11,618 10,639 Total \$ 14,403 14,003 \$ 9,609 \$ 21, | Total | | 322,189 | | 297,226 | | 1,244,433 | | 1,208,499 | |
| Average compensated occupancy 82.5% 79.2% 80.8% 79.6% Total compensated man-days 5.527,988 5.07,214 21,474,203 22,133,605 Revenue per compensated man-day \$ 78.87 \$ 77.21 \$ 78.05 \$ 74.47 Operating expenses per compensated man-day 41.41 39.60 41.03 38.75 Variable 16.87 16.40 16.92 1.88 Total 58.28 5.50.0 57.95 5.40 Operating more per compensated man-day \$ 20.59 \$ 21.21 \$ 20.10 \$ 19.87 Operating margin \$ 20.59 \$ 21.21 \$ 20.10 \$ 19.87 Operating margin \$ 20.59 \$ 21.21 \$ 20.10 \$ 19.87 Operating expenses: (2) \$ 20.431 \$ 83,370 \$ 74.263 Pixed expense 2,734 3.014 11.618 10.639 Total 14.403 14.003 59.600 51.501 Pacility net operating income \$ 6.826 \$ 6.428 \$ 27.660 \$ 27.62 Average availabl | Facility net operating income | \$ | 113,790 | \$ | 112,559 | \$ | 431,565 | \$ | 439,725 | |
| Total compensated man-day 5,527,988 5,307,214 21,474,203 22,133,605 Revenue per compensated man-day \$ 78,87 \$ 77,21 \$ 78,05 \$ 74,47 Operating expenses per compensated man-day \$ 14,141 39,60 41,03 38,75 Fixed (1) 16,87 16,40 16,92 15,85 Otal \$ 20,59 \$ 21,21 \$ 20,10 \$ 1,887 Operating income per compensated man-day \$ 20,59 \$ 21,21 \$ 20,10 \$ 1,987 Operating income per compensated man-day \$ 20,22 \$ 20,431 \$ 83,370 \$ 74,263 Posterity revenue (2) \$ 21,229 \$ 20,431 \$ 83,370 \$ 74,263 Operating expenses: (2) \$ 11,669 10,989 48,072 40,862 Fixed expense \$ 14,403 14,003 59,690 51,51 Total put operating income \$ 6,826 \$ 6,428 \$ 23,880 \$ 22,72 Average available beds \$ 5,214 \$ 5,072 \$ 5,14 \$ 4,72 Average compensated man-day \$ 5,54 \$ 5,37 | Average available beds | | 72,833 | | 72,833 | | 72,833 | | 76,177 | |
| Revenue per compensated man-day \$ 78.87 \$ 77.21 \$ 78.05 \$ 74.47 Operating expenses per compensated man-day: ## 41.41 39.60 41.03 38.75 Variable 16.87 16.40 16.92 15.85 Total 58.28 56.00 57.95 54.60 Operating income per compensated man-day \$ 20.59 \$ 21.21 \$ 20.10 \$ 19.87 Operating margin 26.1% 27.5% 25.8% 26.7% CORECIVIC COMMUNITY FACILITIES: Facility revenue (2) \$ 21.229 \$ 20,431 \$ 83.370 \$ 74,263 Operating expenses: (2) 11.669 10.989 48,072 40,862 Fixed expense 11.669 10.989 48,072 40,862 Variable expenses 1.4403 14.003 59,690 55,091 Fixed expense 5.6526 6.428 \$ 23,680 \$ 22,762 Average available beds 5.214 5.072 5,214 4,726 Average compensated man-day \$ 38,292 379,844 <t< td=""><td>Average compensated occupancy</td><td></td><td>82.5%</td><td></td><td>79.2%</td><td></td><td>80.8%</td><td></td><td>79.6%</td></t<> | Average compensated occupancy | | 82.5% | | 79.2% | | 80.8% | | 79.6% | |
| Pixed (1) | Total compensated man-days | | 5,527,988 | | 5,307,214 | | 21,474,203 | | 22,133,605 | |
| Variable 16.87 16.40 16.92 15.85 Total 58.28 56.00 57.95 54.60 Operating income per compensated man-day \$ 20.59 \$ 21.21 \$ 20.10 \$ 19.87 Operating margin 26.1% 27.5% 25.8% 26.7% CORECIVIC COMMUNITY FACILITIES: Fixed expenses (2) \$ 21.229 \$ 20.431 \$ 83.370 \$ 74.26 Operating expenses; (2) \$ 21.229 \$ 20.431 \$ 83.370 \$ 74.26 Fixed expense 11.669 10.989 48.072 40.862 Variable expense 1.1443 1.4043 5.969 5.1501 Total 1.4403 1.4043 5.969 5.1501 Facility net operating income \$ 6.826 6.428 2.3680 2.2762 Average available beds 5.214 5.072 5.214 4.726 Average compensated man-day 38.2920 379.844 1,525.050 1,386.62 Revenue per compensated man-day 5.544 5.379 | | \$ | 78.87 | \$ | 77.21 | \$ | 78.05 | \$ | 74.47 | |
| Total 58.28 56.00 57.95 54.60 Operating income per compensated man-day \$ 20.59 \$ 21.21 \$ 20.10 \$ 19.87 Operating margin 26.1% 27.5% 25.8% 26.7% CORECIVIC COMMUNITY FACILITIES: Facility revenue (2) \$ 21.229 \$ 20,431 \$ 83.370 \$ 74.263 Operating expenses: (2) \$ 21.229 \$ 20,431 \$ 83.370 \$ 74.263 Operating expenses: (2) \$ 21.229 \$ 20,431 \$ 83.370 \$ 74.263 Operating expenses: (2) \$ 21.229 \$ 20,431 \$ 83.370 \$ 74.263 Operating expenses: (2) \$ 21.229 \$ 20,431 \$ 83.370 \$ 74.263 Operating expenses: (2) \$ 11.669 10.989 48.072 40.862 Variable expense 11.403 14.003 59.690 51.501 Total port per tompensated operating income \$ 5.214 5.072 5.214 4.726 Average compensated operating expenses per compensated man-day \$ 5.54 \$ 53.79 \$ 54.67 \$ 2.35.60 | Fixed (1) | | 41.41 | | 39.60 | | 41.03 | | 38.75 | |
| Operating income per compensated man-day \$ 20.59 \$ 21.21 \$ 20.10 \$ 19.87 Operating margin 26.1% 27.5% 25.8% 26.7% CORECIVIC COMMUNITY FACILITIES: Facility revenue (2) \$ 21.229 \$ 20.431 \$ 83.370 \$ 74.263 Operating expenses: (2) Tixed expense 11.669 10.989 48.072 40.862 Variable expenses 2.734 3.014 11.618 10.639 Total 14.403 14.003 59.690 51.501 Pacility net operating income \$ 6.826 \$ 6.428 \$ 23.680 \$ 22.762 Average available beds 5.214 5.072 5.214 4.726 Average compensated occupancy 79.8% 81.4% 80.1% 80.4% Total compensated man-days 382.920 379,844 1,525,050 1,386,622 Revenue per compensated man-day \$ 55.44 53.79 \$ 54.67 \$ 35.56 Operating expenses per compensated man-day: \$ 30.47 28.93 31.52 29.47 | Variable | | 16.87 | | 16.40 | | 16.92 | | 15.85 | |
| CORECIVIC COMMUNITY FACILITIES: 26.1% 27.5% 25.8% 26.7% Facility revenue (2) \$ 21,229 \$ 20,431 \$ 83,370 \$ 74,263 Operating expenses: (2) "Tixed expense" 11,669 10,989 48,072 40,862 Variable expense 2,734 3,014 11,618 10,639 Total 14,403 14,003 59,690 51,501 Facility net operating income \$ 6,826 6,826 \$ 23,680 \$ 22,762 Average available beds 5,214 5,072 5,214 4,726 Average compensated occupancy 79,8% 81,4% 80,1% 80,4% Total compensated man-days 382,920 379,844 1,525,050 1,386,622 Revenue per compensated man-day \$ 55,44 \$ 53.79 \$ 54.67 \$ 53.56 Operating expenses per compensated man-day 30,47 28,93 31,52 29,47 Variable expense 7,14 7,93 7,62 7,67 Total 37,61 36,86 39,14 37,14 | Total | | 58.28 | | 56.00 | | 57.95 | | 54.60 | |
| CORECIVIC COMMUNITY FACILITIES: Facility revenue (2) \$ 21,229 \$ 20,431 \$ 83,370 \$ 74,263 Operating expenses: (2) Total compensated man-day \$ 11,669 10,989 48,072 40,862 Variable expense 11,669 10,989 48,072 40,862 Variable expense 2,734 3,014 11,618 10,639 Total 14,403 14,003 59,690 51,501 Facility net operating income \$ 6,826 \$ 6,428 23,680 \$ 22,762 Average available beds 5,214 5,072 5,214 4,726 Average compensated occupancy 79.8% 81.4% 80.1% 80.4% Total compensated man-days 382,920 379,844 1,525,050 1,386,622 Revenue per compensated man-day \$ 55,44 \$ 53,79 \$ 54,67 \$ 53,56 Operating expenses per compensated man-day 30,47 28,93 31,52 29,47 Variable expense 7,14 7,93 7,62 7,67 Total 37 | Operating income per compensated man-day | \$ | 20.59 | \$ | 21.21 | \$ | 20.10 | \$ | 19.87 | |
| Facility revenue (2) \$ 21,229 \$ 20,431 \$ 83,370 \$ 74,263 Operating expenses: (2) 11,669 10,989 48,072 40,862 Fixed expense 2,734 3,014 11,618 10,639 Total 14,403 14,003 59,690 51,501 Facility net operating income \$ 6,826 \$ 6,428 \$ 23,680 \$ 22,762 Average available beds 5,214 5,072 5,214 4,726 Average compensated occupancy 79.8% 81.4% 80.1% 80.4% Total compensated man-days 382,920 379,844 1,525,050 1,386,622 Revenue per compensated man-day \$ 55.44 \$ 53.79 \$ 54.67 \$ 53.56 Operating expenses per compensated man-day: \$ 30,47 28.93 31.52 29.47 Variable expense 7.14 7.93 7.62 7.67 Total 37.61 36.86 39.14 37.14 Operating income per compensated man-day \$ 17.83 16.93 \$ 15.53 \$ 16.42 | Operating margin | | 26.1% | | 27.5% | | 25.8% | | 26.7% | |
| Operating expenses: (2) 11,669 10,989 48,072 40,862 Variable expense 2,734 3,014 11,618 10,639 Yoriable expense 14,403 14,003 59,690 51,501 Facility net operating income \$ 6,826 6,428 \$ 23,680 \$ 22,762 Average available beds 5,214 5,072 5,214 4,726 Average compensated occupancy 79.8% 81.4% 80.1% 80.4% Total compensated man-days 382,920 379,844 1,525,050 1,386,622 Revenue per compensated man-day \$ 55.44 \$ 53.79 \$ 54.67 \$ 53.56 Operating expenses per compensated man-day: \$ 30.47 28.93 31.52 29.47 Variable expense 30.47 28.93 31.52 29.47 Variable expense 7.14 7.93 7.62 7.67 Total 37.61 36.86 39.14 37.14 Operating income per compensated man-day \$ 17.83 16.93 \$ 15.53 \$ 16.42 | CORECIVIC COMMUNITY FACILITIES: | | | | | | | | | |
| Fixed expense 11,669 10,989 48,072 40,862 Variable expense 2,734 3,014 11,618 10,639 Total 14,403 14,003 59,690 51,501 Facility net operating income \$ 6,826 \$ 6,428 \$ 23,680 \$ 22,762 Average available beds 5,214 5,072 5,214 4,726 Average compensated occupancy 79.8% 81.4% 80.1% 80.4% Total compensated man-days 382,920 379,844 1,525,050 1,386,622 Revenue per compensated man-day \$ 55,44 \$ 53.79 \$ 54.67 \$ 33.66 Operating expenses per compensated man-day: \$ 30.47 28.93 31.52 29.47 Variable expense 30.47 28.93 31.52 29.47 Total 37.61 36.86 39.14 37.14 Operating income per compensated man-day \$ 17.83 16.93 \$ 15.53 \$ 16.42 | Facility revenue (2) | \$ | 21,229 | \$ | 20,431 | \$ | 83,370 | \$ | 74,263 | |
| Variable expense 2,734 3,014 11,618 10,639 Total 14,403 14,003 59,690 51,501 Facility net operating income \$ 6,826 \$ 6,428 \$ 23,680 \$ 22,762 Average available beds 5,214 5,072 5,214 4,726 Average compensated occupancy 79.8% 81.4% 80.1% 80.4% Total compensated man-days \$ 55.44 \$ 33.79,844 1,525,050 1,386,622 Revenue per compensated man-day \$ 55.44 \$ 33.79 \$ 54.67 \$ 53.56 Operating expenses per compensated man-day: \$ 30.47 28.93 31.52 29.47 Variable expense 7.14 7.93 7.62 7.67 Total 37.61 36.86 39.14 37.14 Operating income per compensated man-day \$ 17.83 16.93 \$ 15.53 \$ 16.42 | Operating expenses: (2) | | | | | | | | | |
| Total Facility net operating income 14,403 14,003 59,690 51,501 Facility net operating income \$ 6,826 \$ 6,428 \$ 23,680 \$ 22,762 Average available beds 5,214 5,072 5,214 4,726 Average compensated occupancy 79.8% 81.4% 80.1% 80.4% Total compensated man-days \$ 382,920 379,844 1,525,050 1,386,622 Revenue per compensated man-day \$ 55.44 \$ 53.79 \$ 54.67 \$ 53.56 Operating expenses per compensated man-day: \$ 30.47 28.93 31.52 29.47 Variable expense 7.14 7.93 7.62 7.67 Total 37.61 36.86 39.14 37.14 Operating income per compensated man-day \$ 17.83 \$ 16.93 \$ 15.53 \$ 16.42 | | | | | | | | | | |
| Facility net operating income \$ 6,826 \$ 6,428 \$ 23,680 \$ 22,762 Average available beds 5,214 5,072 5,214 4,726 Average compensated occupancy 79.8% 81.4% 80.1% 80.4% Total compensated man-days \$ 382,920 379,844 1,525,050 1,386,622 Revenue per compensated man-day \$ 55.44 \$ 53.79 \$ 54.67 \$ 53.56 Operating expenses per compensated man-day: \$ 30.47 28.93 31.52 29.47 Variable expense 7.14 7.93 7.62 7.67 Total 37.61 36.86 39.14 37.14 Operating income per compensated man-day \$ 17.83 \$ 16.93 \$ 15.53 \$ 16.42 | | | | | | | | | | |
| Average available beds 5,214 5,072 5,214 4,726 Average compensated occupancy 79.8% 81.4% 80.1% 80.4% Total compensated man-days \$ 382,920 379,844 1,525,050 1,386,622 Revenue per compensated man-day \$ 55.44 \$ 53.79 \$ 54.67 \$ 53.56 Operating expenses per compensated man-day: Fixed expense 28.93 31.52 29.47 Variable expense 7.14 7.93 7.62 7.67 Total 37.61 36.86 39.14 37.14 Operating income per compensated man-day \$ 17.83 \$ 16.93 \$ 15.53 \$ 16.42 | | ф. | , | - | | | | | | |
| Average compensated occupancy 79.8% 81.4% 80.1% 80.4% Total compensated man-days 382,920 379,844 1,525,050 1,386,622 Revenue per compensated man-day \$ 55.44 \$ 53.79 \$ 54.67 \$ 53.56 Operating expenses per compensated man-day: \$ 30.47 28.93 31.52 29.47 Variable expense 7.14 7.93 7.62 7.67 Total 37.61 36.86 39.14 37.14 Operating income per compensated man-day \$ 17.83 \$ 16.93 \$ 15.53 \$ 16.42 | | | 6,826 | \$ | 6,428 | \$ | 23,680 | \$ | 22,762 | |
| Total compensated man-days 382,920 379,844 1,525,050 1,386,622 Revenue per compensated man-day \$ 55,44 \$ 53.79 \$ 54.67 \$ 53.56 Operating expenses per compensated man-day: \$ 30.47 28.93 31.52 29.47 Variable expense 7.14 7.93 7.62 7.67 Total 37.61 36.86 39.14 37.14 Operating income per compensated man-day \$ 17.83 \$ 16.93 \$ 15.53 \$ 16.42 | Average available beds | | 5,214 | | 5,072 | | 5,214 | | 4,726 | |
| Revenue per compensated man-day \$ 55.44 \$ 53.79 \$ 54.67 \$ 53.56 Operating expenses per compensated man-day: Fixed expense 30.47 28.93 31.52 29.47 Variable expense 7.14 7.93 7.62 7.67 Total 37.61 36.86 39.14 37.14 Operating income per compensated man-day \$ 17.83 \$ 16.93 \$ 15.53 \$ 16.42 | Average compensated occupancy | | 79.8% | | 81.4% | | 80.1% | | 80.4% | |
| Operating expenses per compensated man-day: Fixed expense 30.47 28.93 31.52 29.47 Variable expense 7.14 7.93 7.62 7.67 Total 37.61 36.86 39.14 37.14 Operating income per compensated man-day \$ 17.83 \$ 16.93 \$ 15.53 \$ 16.42 | Total compensated man-days | | 382,920 | | 379,844 | | 1,525,050 | | 1,386,622 | |
| Variable expense 7.14 7.93 7.62 7.67 Total 37.61 36.86 39.14 37.14 Operating income per compensated man-day \$ 17.83 \$ 16.93 \$ 15.53 \$ 16.42 | | \$ | 55.44 | \$ | 53.79 | \$ | 54.67 | \$ | 53.56 | |
| Total 37.61 36.86 39.14 37.14 Operating income per compensated man-day \$ 17.83 \$ 16.93 \$ 15.53 \$ 16.42 | Fixed expense | | 30.47 | | 28.93 | | 31.52 | | 29.47 | |
| Operating income per compensated man-day \$ 17.83 \$ 16.93 \$ 15.53 \$ 16.42 | • | | | | | | | | | |
| | Total | | 37.61 | | 36.86 | | 39.14 | | 37.14 | |
| Operating margin 32.2% 31.5% 28.4% 30.7% | | \$ | | \$ | | \$ | | \$ | | |
| | Operating margin | | 32.2% | | 31.5% | | 28.4% | | 30.7% | |

⁽¹⁾ Fixed expense and the corresponding fixed expense per compensated man-day for the three and twelve months ended December 31, 2018 include depreciation expense of \$4.1 million and \$16.5 million, respectively, associated with the STFRC lease payments. Fixed expense and the corresponding fixed expense per compensated man-day for the three and twelve months ended December 31, 2017 include depreciation expense of \$4.1 million and \$16.5 million, respectively, and interest expense of \$1.5 million and \$6.4 million, respectively, associated with the STFRC lease payments. These amounts are also deducted from our calculation of Adjusted EBITDA, because we believe this presentation is more reflective of the cash flows associated with the facility's operations, and therefore cash available to service our debt and pay dividends to our shareholders.

⁽²⁾ Our CoreCivic Community segment includes the operating results of residential reentry centers we operate during each period, along with the operating results of our non-residential correctional alternative services. However, the facility revenue and operating expenses in this table, and the corresponding per compensated man-day amounts, of CoreCivic Community include only those related to the operation of the residential reentry centers. For the three and twelve months ended December 31, 2018, our alternative services generated revenue of \$6.0 million and \$18.4 million, respectively, and incurred operating expenses of \$5.4 million and \$17.2 million, respectively.

ANALYSIS OF OUTSTANDING DEBT

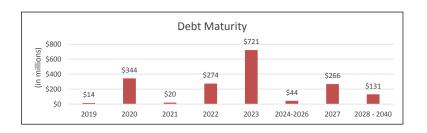
(Unaudited and amounts in thousands)

| | Outstanding Balance 12/31/2017 | Outstanding Balance 12/31/2018 | Stated Interest Rate | Effective Interest Rate 1) | Maturity Date | Callable/ Redeemable |
|---|--------------------------------------|--------------------------------------|----------------------------|----------------------------------|------------------|--|
| Fixed Rate: | | | | | | |
| \$350 Million Senior Notes | \$ 350,000 | \$ 350,000 | 4.625% | 4.80% | May 2023 | Prior to February 1, 2023, redeemable at a "make-whole" redemption price, plus accrued and unpaid interest; thereafter the notes are redeemable at 100% of the aggregate principal amount plus accrued and unpaid interest. |
| \$325 Million Senior Notes | 325,000 | 325,000 | 4.125% | 4.38% | April 2020 | Prior to January 1, 2020, redeemable at a "make-whole" redemption price, plus accrued and unpaid interest; thereafter the notes are redeemable at 100% of the aggregate principal amount plus accrued and unpaid interest. |
| \$250 Million Senior Notes | 250,000 | 250,000 | 5.0% | 5.19% | October 2022 | Prior to July 15, 2022, redeemable at a "make-whole" redemption price, plus accrued and unpaid interest; thereafter the notes are redeemable at 100% of the aggregate principal amount plus accrued and unpaid interest. |
| \$250 Million Senior Notes | 250,000 | 250,000 | 4.75% | 4.91% | October 2027 | Prior to July 15, 2027, redeemable at a "make-whole" redemption price, plus accrued and unpaid interest; thereafter the notes are redeemable at 100% of the aggregate principal amount plus accrued and unpaid interest. |
| Non-Recourse Mortgage Note - Capital Commerce | - | 23,429 | 4.50% | 4.70% | January 2033 | Subject to prepayment at any time with a prepayment charge, if any, equal to an amount so as to maintain the same yield on the mortgage note as if it had been carried through to its full term using Treasury instruments having a term equal to the remaining term of the mortgage note as of the prepayment date. |
| Non-Recourse Mortgage Note - Kansas | - | 62,331 | 4.43% | 4.75% | January 2040 | Redeemable in all or part at any time upon written notice of not less than 30 days and not more than 60 days prior to the date fixed for such prepayment, with a "make-whole" amount, together with interest accrued to, but not including, the redemption date. |
| Non-Recourse Mortgage Note - Baltimore | - | 155,535 | 4.50% | 4.52% | February 2034 | Redeemable in whole or in part upon not less than 30 days' and not more than 60 days' prior written notice and such pre- payment shall include a "make-whole" amount. During the last 90 days of the permanent loan term and upon 30 days' prior written notice, redeemable in full, including any accrued and outstanding interest on any permanent loan payment date, without the payment of the "make-whole" amount. |
| Total Fixed Rate Debt | 1,175,000 | 1,416,295 | | | | |
| Floating Rate: | | | | | | |
| Revolving Credit Facility | 199,000 | 201,000 | 3.91% | 4.60% 2), 3) | April 2023 | |
| Term Loan | 85,000 | 197,500 | 3.86% | 3.87% 2) | April 2023 | |
| Total Floating Rate Debt | 284,000 | 398,500 | | | | |
| Grand Total Debt | \$ 1,459,000 | \$ 1,814,795 | 4.68% | 4.87% | 5.91 | 4) |

¹⁾ Includes amortization of debt issuance costs.

Debt Maturity Schedule at December 31, 2018:

| | _ | | | |
|-------------|----|-----------------------|--------------------|--------------------|
| <u>Year</u> | | otal Debt Iaturing | % of Debt Maturing | % of Debt Maturing |
| 2019 | \$ | 14,121 | 0.78% | 0.78% |
| 2020 | | 343,849 | 18.95% | 19.73% |
| 2021 | | 20,337 | 1.12% | 20.85% |
| 2022 | | 274,231 | 15.11% | 35.96% |
| 2023 | | 721,360 | 39.75% | 75.71% |
| Thereafter | | 440,897 | 24.29% | 100.00% |
| | \$ | 1,814,795 | 100.00% | |
| | Ψ | 1,01.,175 | 100.0070 | |



²⁾ On April 17, 2018, the Company entered into the Second Amended and Restated Credit Agreement, ("the New Credit Agreement") in an aggregate principal amount of up to \$1.0 billion, providing for a term loan of \$200.0 million and a revolving credit facility in an aggregate principal amount of up to \$800.0 million. The Company also has \$23.7 million of letters of credit outstanding under a sub-facility reducing the available capacity under the revolving credit facility to \$575.3 million as of December 31, 2018. Based on the Company's current leverage ratio, the revolving credit facility bears interest at LIBOR plus a margin of 1.50%.

³⁾ The stated and effective interest rate on the revolving credit facility exclude interest associated with the outstanding letters of credit and the unused fees.

⁴⁾ Represents the weighted average debt maturity in years.

SELECTED OPERATING RATIOS

| | For the Three Months Ended December 31, | | | For the Twelve Months Ended December 31, | | | | |
|---|---|---------|----|--|----|----------|----|----------|
| | | 2018 | | 2017 | | 2018 | | 2017 |
| COVERAGE RATIOS: | | | | | | | | |
| Interest coverage ratio (Adjusted EBITDA/Interest incurred) (x)** | | 5.5x | | 6.1x | | 5.5x | | 6.5x |
| Fixed charge coverage ratio (Adjusted EBITDA/(Interest incurred + Scheduled prin pmts)) (x)** | | 5.1x | | 5.3x | | 5.1x | | 5.6x |
| Secured debt coverage ratio ((Secured debt - cash)/Annualized Adjusted EBITDA) (x)** | | 0.9x | | 0.6x | | 0.9x | | 0.6x |
| Total debt coverage ratio ((Total debt - cash)/Annualized Adjusted EBITDA) (x)** | | 3.7x | | 3.6x | | 4.0x | | 3.6x |
| Accounts receivable turnover (Annualized revenues/Accounts receivable) (x) | | 7.1x | | 6.9x | | 6.8x | | 6.9x |
| DEBT/EQUITY RATIOS: | | | | | | | | |
| Total debt/Total market capitalization | | 46.2% | | 35.4% | | 46.2% | | 35.4% |
| Total debt/Equity market capitalization | | 85.8% | | 54.9% | | 85.8% | | 54.9% |
| Total debt/Book equity capitalization | | 128.2% | | 100.5% | | 128.2% | | 100.5% |
| Total debt/Gross book value of real estate assets | | 38.7% | | 34.1% | | 38.7% | | 34.1% |
| RETURN ON INVESTMENT RATIOS: | | | | | | | | |
| Annualized return on operating real estate investments | | | | | | | | |
| (Annualized Adjusted EBITDA/Average operating real estate investments (undepreciated book value)*) | | 9.2% | | 9.2% | | 8.8% | | 9.2% |
| Annualized return on total assets | | | | | | | | |
| (Annualized Adjusted EBITDA/Average total assets (undepreciated book value)*) | | 8.2% | | 8.3% | | 7.9% | | 8.3% |
| OVERHEAD RATIOS: | | | | | | | | |
| Annualized general & administrative expenses (excl. non-recurring costs)/Average total assets (undepreciated book value)* | | 2.2% | | 2.3% | | 2.1% | | 2.2% |
| General & administrative expenses (excluding non-recurring costs)/Total revenues | | 5.9% | | 6.2% | | 5.7% | | 6.0% |
| INTEREST EXPENSE, NET: | | | | | | | | |
| Interest income | \$ | (373) | \$ | (223) | \$ | (1,376) | \$ | (972) |
| Interest incurred | | 20,947 | | 16,209 | | 74,142 | | 59,860 |
| Interest expense associated with STFRC lease | | 1,294 | | 1,535 | | 5,562 | | 6,425 |
| Amortization of debt costs | | 857 | | 873 | | 3,419 | | 3,222 |
| Capitalized interest | • | (580) | • | 10.204 | Φ. | (994) | • | |
| Interest expense, net | \$ | 22,145 | \$ | 18,394 | \$ | 80,753 | \$ | 68,535 |
| EBITDA CALCULATION: | | | | | | | _ | |
| Net income | \$ | 41,239 | \$ | 41,340 | \$ | 159,207 | \$ | 178,040 |
| Interest expense | | 22,518 | | 18,617 | | 82,129 | | 69,507 |
| Depreciation and amortization | | 40,387 | | 37,565 | | 156,501 | | 147,129 |
| Income tax expense | | 1,148 | | 5,511 | | 8,353 | | 13,911 |
| EBITDA | | 105,292 | | 103,033 | | 406,190 | | 408,587 |
| Expenses associated with debt refinancing transactions | | - | | - | | 1,016 | | - |
| Expenses associated with mergers and acquisitions | | 763 | | 1,006 | | 3,096 | | 2,530 |
| Contingent consideration for acquisition of businesses | | 6,085 | | - | | 6,085 | | - |
| Depreciation expense associated with STFRC lease | | (4,147) | | (4,147) | | (16,453) | | (16,453) |
| Interest expense associated with STFRC lease | | (1,294) | | (1,535) | | (5,562) | | (6,425) |
| Asset impairments | | | | _ | | 1,580 | | 614 |
| ADJUSTED EBITDA | \$ | 106,699 | \$ | 98,357 | \$ | 395,952 | \$ | 388,853 |

 $[*]Calculated\ as\ a\ simple\ average\ (beginning\ of\ period\ plus\ end\ of\ period\ divided\ by\ 2)$

^{**}Excludes non-recourse debt and related EBITDA of CoreCivic of Kansas, LLC and SSA-Baltimore, LLC as both are Unrestricted Subsidiaries as defined under the Revolving Credit Facility.

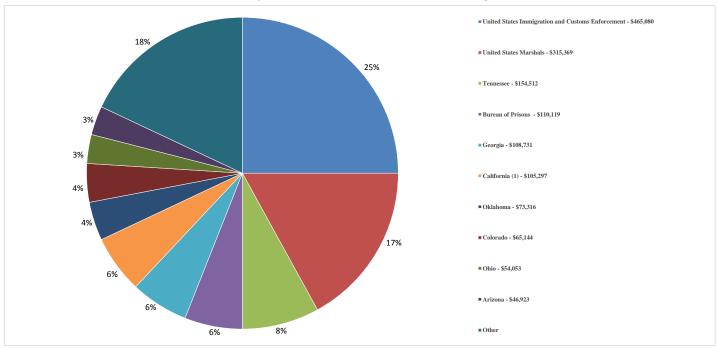
PARTNER INFORMATION

(Unaudited)

| CONTRACT RETENTION | | | | | | | | | | |
|-------------------------------|--------|--------|--------|-------|--------|-------|--|--|--|--|
| | 2014 | 2015 | 2016 | 2017 | 2018 | TOTAL | | | | |
| OWNED AND CONTROLLED: | · | | · | | | | | | | |
| # of Contracts up for Renewal | 22 | 29 | 42 | 42 | 40 | 175 | | | | |
| # of Contracts Retained | 22 | 26 | 39 | 40 | 39 | 166 | | | | |
| Retention Rate | 100.0% | 89.7% | 92.9% | 95.2% | 97.5% | 94.9% | | | | |
| MANAGED ONLY: | | | | | | | | | | |
| # of Contracts up for Renewal | 7 | 10 | 4 | 8 | 3 | 32 | | | | |
| # of Contracts Retained | 4 | 10 | 4 | 4 | 3 | 25 | | | | |
| Retention Rate | 57.1% | 100.0% | 100.0% | 50.0% | 100.0% | 78.1% | | | | |
| TOTAL RETENTION RATE | 89.7% | 92.3% | 93.5% | 88.0% | 97.7% | 92.3% | | | | |

TOP TEN PARTNERS
Percentage of Revenue for the Twelve Months Ended December 31, 2018

(Revenue Percentages and Amounts are Inclusive of all Contracts with Respective Partners)



(1) Revenues of \$69.4 million, or 4% of total revenue, were earned under a contract in facilities housing out-of-state inmates.

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| Facility Name | Year Constructed/Acquired (A) | Primary Customer | Design Capacity (B) | Security Level | Facility Type (C) | Term | Remaining Renewal Options (D) | Compensated Occupancy % for the Quarter ended 12/31/18 |
|--|-------------------------------------|--------------------------|------------------------|--------------------|----------------------|------------|-------------------------------------|---|
| CoreCivic Safety Facilities: | (A) | Primary Customer | Сараспу (в) | Security Level | (C) | rerm | (D) | 12/31/18 |
| Safety- Owned and Managed: Central Arizona Florence Correctional Complex Florence, Arizona | 1994, 1998, 1999, 2004 | USMS | 4,128 | Multi | Detention | Sep-23 | (1) 5 year | 106.71% |
| Eloy Detention Center Eloy, Arizona | 1995, 1996 | ICE | 1,500 | Medium | Detention | Indefinite | - | 93.25% |
| La Palma Correctional Center Eloy, Arizona | 2008 | State of California | 3,060 | Multi | Correctional | Jun-19 | Indefinite | 90.94% |
| Red Rock Correctional Center (E) Eloy, Arizona | 2006, 2016 | State of Arizona | 2,024 | Medium | Correctional | Jul-26 | (2) 5 year | 95.98% |
| Saguaro Correctional Facility Eloy, Arizona | 2007 | State of Hawaii | 1,896 | Multi | Correctional | Jun-19 | (2) 1 year | 90.25% |
| Leo Chesney Correctional Center Live Oak, California | 1989 | - | 240 | - | - | - | - | 0.00% |
| Otay Mesa Detention Center San Diego, California | 2015 | ICE | 1,482 | Minimum/ Medium | Detention | Jun-20 | (1) 3 year | 97.11% |
| Bent County Correctional Facility Las Animas, Colorado | 1992, 1997, 2008 | State of Colorado | 1,420 | Medium | Correctional | Jun-19 | - | 97.52% |
| Crowley County Correctional Facility Olney Springs, Colorado | 2003, 2004 | State of Colorado | 1,794 | Medium | Correctional | Jun-19 | - | 95.46% |
| Huerfano County Correctional Center Walsenburg, Colorado | 1997 | - | 752 | Medium | Correctional | - | - | 0.00% |
| Kit Carson Correctional Center Burlington, Colorado | 1998, 2008 | - | 1,488 | Medium | Correctional | - | - | 0.00% |
| Coffee Correctional Facility (F) Nicholls, Georgia | 1998, 1999, 2010 | State of Georgia | 2,312 | Medium | Correctional | Jun-19 | (15) 1 year | 112.15% |
| Jenkins Correctional Center (F) Millen, Georgia | 2012 | State of Georgia | 1,124 | Medium | Correctional | Jun-19 | (16) 1 year | 100.60% |
| McRae Correctional Facility McRae, Georgia | 2000, 2002, 2012 | ВОР | 1,978 | Medium | Correctional | Nov-20 | (1) 2 year | 82.56% |
| Stewart Detention Center Lumpkin, Georgia | 2004 | ICE | 1,752 | Medium | Detention | Indefinite | - | 107.39% |
| Wheeler Correctional Facility (F) Alamo, Georgia | 1998, 1999, 2010 | State of Georgia | 2,312 | Medium | Correctional | Jun-19 | (15) 1 year | 113.52% |
| Leavenworth Detention Center Leavenworth, Kansas | 1992, 2000, 2004, 2008 | USMS | 1,033 | Maximum | Detention | Dec-21 | (1) 5 year | 85.18% |
| Lee Adjustment Center Beattyville, Kentucky | 1998 | Commonwealth of Kentucky | 816 | Multi | Correctional | Jun-19 | (2) 1 year | 103.11% |
| Marion Adjustment Center St. Mary, Kentucky | 1998 | - | 826 | Minimum/ Medium | Correctional | - | - | 0.00% |
| Southeast Kentucky Correctional Facility (G) Wheelwright, Kentucky | 1998 | - | 656 | Minimum/ Medium | Correctional | - | - | 0.00% |
| Prairie Correctional Facility Appleton, Minnesota | 1991 | - | 1,600 | Medium | Correctional | - | - | 0.00% |
| Adams County Correctional Center Adams County, Mississippi | 2008 | ВОР | 2,232 | Medium | Correctional | Jul-19 | - | 97.89% |
| Tallahatchie County Correctional Facility (H) Tutwiler, Mississippi | 2000, 2007, 2008 | USMS | 2,672 | Multi | Correctional | Jun-20 | Indefinite | 68.40% |

FACILITY PORTFOLIO 14 of 20

| Facility Name | Year Constructed/Acquired (A) | Primary Customer | Design Capacity (B) | Security Level | Facility Type (C) | Term | Remaining Renewal Options (D) | Compensated Occupancy % for the Quarter ended 12/31/18 |
|--|-------------------------------------|---------------------|------------------------|--------------------|----------------------|------------|-------------------------------------|---|
| Crossroads Correctional Center (I) Shelby, Montana | 1999 | State of Montana | 664 | Multi | Correctional | Jun-21 | (1) 2 year | 99.82% |
| Nevada Southern Detention Center Pahrump, Nevada | 2010 | USMS | 1,072 | Medium | Detention | Sep-20 | (2) 5 year | 91.71% |
| Elizabeth Detention Center Elizabeth, New Jersey | 1963 | ICE | 300 | Minimum | Detention | Aug-19 | (2) 1 year | 95.28% |
| Cibola County Corrections Center Milan, New Mexico | 1994, 1999 | USMS | 1,129 | Medium | Detention | Indefinite | - | 86.30% |
| Northwest New Mexico Correctional Center Grants, New Mexico | 1989, 2000 | State of New Mexico | 596 | Multi | Correctional | Jun-20 | - | 118.25% |
| Torrance County Detention Facility Estancia, New Mexico | 1990, 1997 | - | 910 | Multi | Detention | - | - | 0.00% |
| Lake Erie Correctional Institution (J) Conneaut, Ohio | 2011 | State of Ohio | 1,798 | Medium | Correctional | Jun-32 | Indefinite | 98.06% |
| Northeast Ohio Correctional Center Youngstown, Ohio | 1997 | State of Ohio | 2,016 | Medium | Correctional | Jun-32 | Indefinite | 91.74% |
| Cimarron Correctional Facility (K) Cushing, Oklahoma | 1997, 2008 | State of Oklahoma | 1,692 | Multi | Correctional | Jun-19 | - | 96.91% |
| Davis Correctional Facility (K) Holdenville, Oklahoma | 1996, 2008 | State of Oklahoma | 1,670 | Multi | Correctional | Jun-19 | - | 98.86% |
| Diamondback Correctional Facility Watonga, Oklahoma | 1998, 2000 | - | 2,160 | Multi | Correctional | | - | 0.00% |
| Shelby Training Center Memphis, Tennessee | 1986, 1995 | - | 200 | - | - | - | - | 0.00% |
| Trousdale Turner Correctional Center Hartsville, Tennessee | 2015 | State of Tennessee | 2,552 | Multi | Correctional | Jan-21 | - | 97.55% |
| West Tennessee Detention Facility Mason, Tennessee | 1990, 1996 | USMS | 600 | Multi | Detention | Sep-19 | (5) 2 year | 83.94% |
| Whiteville Correctional Facility (L) Whiteville, Tennessee | 1998 | State of Tennessee | 1,536 | Medium | Correctional | Jun-21 | - | 97.87% |
| Eden Detention Center Eden, Texas | 1995 | - | 1,422 | Medium | Correctional | - | - | 0.00% |
| Houston Processing Center Houston, Texas | 1984, 2005 | ICE | 1,000 | Medium | Detention | Feb-19 | - | 90.39% |
| Laredo Processing Center Laredo, Texas | 1985, 1990 | ICE | 258 | Minimum/ Medium | Detention | Jul-23 | Indefinite | 136.22% |
| South Texas Family Residential Center Dilley, Texas | 2014 | ICE | 2,400 | - | Residential | Sep-21 | - | 100.00% |
| T. Don Hutto Residential Center Taylor, Texas | 1997 | ICE | 512 | Medium | Detention | Jul-19 | (6) 1 month | 96.85% |
| Webb County Detention Center Laredo, Texas | 1998 | ICE | 480 | Medium | Detention | Feb-23 | - | 70.29% |

FACILITY PORTFOLIO 15 of 20

| Facility Name | Year Constructed/Acquired (A) | Primary Customer | Design Capacity (B) | Security Level | Facility Type (C) | Term | Remaining Renewal Options (D) | Compensated Occupancy % for the Quarter ended 12/31/18 |
|---|-------------------------------------|---------------------|------------------------|----------------|--------------------------|--------|-------------------------------------|---|
| Safety- Managed Only: Citrus County Detention Facility Lecanto, Florida | 1992, 2007 | Citrus County, FL | 760 | Multi | Detention | Sep-20 | Indefinite | 81.91% |
| Lake City Correctional Facility Lake City, Florida | 1997, 2005 | State of Florida | 893 | Medium | Correctional | Jun-20 | Indefinite | 97.41% |
| Marion County Jail Indianapolis, Indiana | 1997, 2005 | Marion County, IN | 1,030 | Multi | Detention | Dec-27 | - | 119.71% |
| Hardeman County Correctional Facility Whiteville, Tennessee | 1997 | State of Tennessee | 2,016 | Medium | Correctional | May-18 | - | 97.86% |
| Metro-Davidson County Detention Facility Nashville, Tennessee | 1992, 1995, 2011 | Davidson County, TN | 1,348 | Multi | Detention | Jan-20 | | 65.40% |
| Silverdale Facilities Chattanooga, Tennessee | 1985, 1997, 1998, 2005, 2008 | Hamilton County, TN | 1,046 | Multi | Detention | Sep-21 | (4) 4 year | 96.91% |
| South Central Correctional Center Clifton, Tennessee | 1992, 1994, 1995, 2005 | State of Tennessee | 1,676 | Medium | Correctional | Jun-19 | - | 96.70% |
| Total design capacity for CoreCivic Safety Facilities (51 Facilities) | | | 72,833 | | | | | 82.5% |
| CoreCivic Community Facilities: | | | | | Community | | | |
| Oracle Transitional Center Tucson, Arizona | 2017 | ВОР | 92 | - | Corrections | Feb-19 | - | 50.21% |
| CAI Boston Avenue San Diego, California | 2013 | State of California | 120 | - | Community Corrections | Jun-19 | (3) 1 year | 99.01% |
| CAI Ocean View San Diego, California | 2013 | BOP | 483 | - | Community Corrections | May-19 | (2) 1 year | 99.60% |
| Adams Transitional Center Denver, Colorado | 2017 | Adams County | 102 | - | Community Corrections | Jun-19 | - | 97.78% |
| Arapahoe Community Treatment Center Englewood, Colorado | 2017 | Arapahoe County | 135 | - | Community Corrections | Jun-19 | - | 85.03% |
| Boulder Community Treatment Center Boulder, Colorado | 2016 | Boulder County | 69 | - | Community Corrections | Dec-18 | - | 84.15% |
| Centennial Community Transition Center Englewood, Colorado | 2016 | Arapahoe County | 107 | - | Community Corrections | Jun-19 | - | 92.31% |
| Columbine Facility Denver, Colorado | 2016 | Denver County | 60 | - | Community Corrections | Jun-19 | - | 95.02% |
| Commerce Transitional Center Commerce City, Colorado | 2017 | Adams County | 136 | - | Community Corrections | Jun-19 | - | 96.95% |
| Dahlia Facility Denver, Colorado | 2016 | Denver County | 120 | - | Community Corrections | Jun-19 | - | 95.97% |
| Fox Facility and Training Center Denver, Colorado | 2016 | Denver County | 90 | - | Community Corrections | Jun-19 | - | 85.86% |

FACILITY PORTFOLIO 16 of 20

| Facility Name | Year Constructed/Acquired (A) | Primary Customer | Design Capacity (B) | Security Level | Facility Type (C) | Term | Remaining Renewal Options (D) | Compensated Occupancy % for the Quarter ended 12/31/18 |
|--|-------------------------------------|-------------------|------------------------|----------------|--------------------------|--------|-------------------------------------|---|
| Henderson Transitional Center Henderson, Colorado | 2017 | Adams County | 184 | - | Community Corrections | Jun-19 | | 98.04% |
| Longmont Community Treatment Center Longmont, Colorado | 2016 | Boulder County | 69 | - | Community Corrections | Dec-18 | - | 81.47% |
| Ulster Facility Denver, Colorado | 2016 | Denver County | 90 | - | Community Corrections | Jun-19 | - | 84.19% |
| Carver Transitional Center Oklahoma City, Oklahoma | 2015 | State of Oklahoma | 494 | - | Community Corrections | Jun-19 | (3) 1 year | 58.48% |
| Oklahoma City Transitional Center Oklahoma City, Oklahoma | 2017 | State of Oklahoma | 200 | - | Community Corrections | Jun-19 | (3) 1 year | 95.83% |
| Tulsa Transitional Center Tulsa, Oklahoma | 2015 | State of Oklahoma | 390 | - | Community Corrections | Jun-19 | (3) 1 year | 71.58% |
| Turley Residential Center Tulsa, Oklahoma | 2015 | State of Oklahoma | 289 | - | Community Corrections | Jun-19 | (3) 1 year | 48.65% |
| Austin Residential Reentry Center Del Valle, Texas | 2015 | ВОР | 116 | | Community Corrections | Apr-19 | (2) 2 month | 52.73% |
| Austin Transitional Center Del Valle, Texas | 2015 | State of Texas | 460 | - | Community Corrections | Aug-19 | (1) 1 year | 84.17% |
| Corpus Christi Transitional Center Corpus Christi, Texas | 2015 | State of Texas | 160 | - | Community Corrections | Aug-19 | - | 80.99% |
| Dallas Transitional Center Hutchins, Texas | 2015 | State of Texas | 300 | - | Community Corrections | Aug-19 | (1) 1 year | 89.22% |
| El Paso Multi-Use Facility El Paso, Texas | 2015 | State of Texas | 360 | - | Community Corrections | Aug-19 | (1) 1 year | 74.14% |
| El Paso Transitional Center El Paso, Texas | 2015 | State of Texas | 224 | - | Community Corrections | Aug-19 | (1) 1 year | 69.49% |
| Fort Worth Transitional Center Fort Worth, Texas | 2015 | State of Texas | 248 | - | Community Corrections | Aug-19 | (1) 1 year | 74.22% |
| Cheyenne Transitional Center Cheyenne, Wyoming | 2015 | State of Wyoming | 116 | - | Community Corrections | Jun-20 | (2) 1 year | 84.92% |
| Total design capacity for CoreCivic Community (26 Facilities) | | | 5,214 | | | | | 79.8% |
| Total Design Capacity for all Facilities as of December 31, 2018 | | | 78,047 | | | | | 82.3% |
| Less Idle Facilities (10 Facilities) | | | (10,254) | | | | | 0.0% |
| Total Facilities, Excluding Idle Facilities | | | 67,793 | | | | | 94.8% |

FACILITY PORTFOLIO 17 of 20

| Property Name | Year Constructed/Acquired (A) | Primary Customer | Design Capacity (B) | Square Footage | Property Type (C) | Term | Remaining Renewal Options (D) | Occupancy % for the Quarter ended 12/31/18 |
|--|-------------------------------------|---|------------------------|----------------|--------------------------|--------|-------------------------------------|--|
| CoreCivic Properties: ICE-Fayetteville Fayetteville, Arkansas | 2018 | GSA - U.S. Immigration and Customs Enforcement | | 5,000 | Government- Leased | May-27 | NA | 100.00% |
| SSA-Harrison Harrison, Arkansas | 2018 | GSA - Social Security Administration | - | 11,000 | Government- Leased | Dec-22 | NA | 100.00% |
| SSA-Hot Springs Hot Springs, Arkansas | 2018 | GSA - Social Security Administration | - | 11,000 | Government- Leased | Oct-25 | NA | 100.00% |
| California City Correctional Center California City, California | 1999 | State of California | 2,560 | 522,000 | Correctional | Nov-20 | Indefinite | 100.00% |
| Long Beach Community Corrections Center Long Beach, California | 2016 | The GEO Group, Inc. | 112 | 16,000 | Community Corrections | Jun-20 | (1) 5 year | 100.00% |
| Stockton Female Community Corrections Facility Stockton, California | 2017 | WestCare California, Inc. | 100 | 15,000 | Community Corrections | Apr-21 | (1) 5 year | 100.00% |
| Capital Commerce Center Tallahassee, Florida | 2018 | State of Florida - Florida Dept. of Business & Professional Regulation | - | 261,000 | Government- Leased | Oct-27 | (2) 5 year | 97.89% |
| Augusta Transitional Center Augusta, Georgia | 2017 | Georgia Department of Corrections | 230 | 29,000 | Community Corrections | Jun-19 | (4) 1 year | 100.00% |
| SSA-Milledgeville Milledgeville, Georgia | 2017 | GSA - Social Security Administration | - | 9,000 | Government- Leased | Jan-20 | NA | 100.00% |
| SSA-Baltimore Baltimore, Maryland | 2018 | GSA - Social Security Administration | - | 541,000 | Government- Leased | Jan-34 | NA | 100.00% |
| SSA-Florissant St Louis, Missouri | 2018 | GSA - Social Security Administration | - | 12,000 | Government- Leased | Apr-21 | NA | 100.00% |
| IRS-Greenville Greenville, North Carolina | 2017 | GSA - Internal Revenue Service | - | 13,000 | Government- Leased | Mar-24 | NA | 90.83% |
| SSA-Rockingham Rockingham, North Carolina | 2017 | GSA - Social Security Administration | - | 8,000 | Government- Leased | Mar-25 | NA | 100.00% |
| IRS-Dayton NARA Dayton, Ohio | 2018 | GSA - Internal Revenue Service | - | 217,000 | Government- Leased | Jan-23 | (2) 10 year | 100.00% |
| North Fork Correctional Facility Sayre, Oklahoma | 1998, 2007 | State of Oklahoma | 2,400 | 466,000 | Correctional | Jul-21 | Indefinite | 100.00% |
| SSA-McAlester McAlester, Oklahoma | 2018 | GSA - Social Security Administration | - | 9,000 | Government- Leased | May-21 | NA | 100.00% |
| SSA-Poteau Poteau, Oklahoma | 2018 | GSA - Social Security Administration | - | 6,000 | Government- Leased | Apr-22 | NA | 100.00% |
| Broad Street Residential Reentry Center Philadelphia, Pennsylvania | 2015 | The GEO Group, Inc. | 150 | 18,000 | Community Corrections | Jul-19 | (4) 5 year | 100.00% |
| Chester Residential Reentry Center Chester, Pennsylvania | 2015 | The GEO Group, Inc. | 135 | 18,000 | Community Corrections | Jul-19 | (4) 5 year | 100.00% |

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| Property Name | Year Constructed/Acquired (A) | Primary Customer | Design Capacity (B) | Square Footage | Property Type (C) | Term | Remaining Renewal Options (D) | Occupancy % for the Quarter ended 12/31/18 |
|---|-------------------------------------|--|------------------------|----------------|--------------------------|--------|-------------------------------------|--|
| Roth Hall Residential Reentry Center Philadelphia, Pennsylvania | 2015 | The GEO Group, Inc. | 136 | 18,000 | Community Corrections | Jul-19 | (4) 5 year | 100.00% |
| Walker Hall Residential Reentry Center Philadelphia, Pennsylvania | 2015 | The GEO Group, Inc. | 144 | 18,000 | Community Corrections | Jul-19 | (4) 5 year | 100.00% |
| DHS-Chattanooga Chattanooga, Tennessee | 2018 | GSA - Department of Homeland Security | - | 5,000 | Government- Leased | Apr-20 | NA | 100.00% |
| DHS-Knoxville Knoxville, Tennessee | 2018 | GSA - Department of Homeland Security | - | 5,000 | Government- Leased | Oct-19 | NA | 100.00% |
| SSA-Balch Springs Balch Springs, Texas | 2018 | GSA - Social Security Administration | - | 16,000 | Government- Leased | Nov-33 | NA | 100.00% |
| SSA-Bryan Bryan, Texas | 2018 | GSA - Social Security Administration | - | 10,000 | Government- Leased | Mar-19 | NA | 100.00% |
| SSA-Denton Denton, Texas | 2018 | GSA - Social Security Administration | - | 10,000 | Government- Leased | Jan-26 | NA | 100.00% |
| SSA-Marshall Marshall, Texas | 2018 | GSA - Social Security Administration | - | 7,000 | Government- Leased | Dec-28 | NA | 100.00% |
| Total Design Capacity and Square Footage of Leased Properties (27 Prope | erties) | | 5,967 | 2,276,000 | | | | 99.7% |

Expansion and Development Projects:

| Facility Name | Estimated Completion | Potential Customer(s) | Design Capacity (B) | Project Description | Estimated Total Investment (in millions) | Spent through 12/31/18 (in millions) | Segment |
|---|----------------------|-----------------------|------------------------|------------------------------|---|---|----------------------|
| Lansing Correctional Facility Lansing, Kansas | First quarter 2020 | State of Kansas | 2,432 | New Correctional Facility | \$155.0 - \$165.0 | \$58.6 | CoreCivic Properties |
| Otay Mesa Detention Center San Diego, California | Fourth quarter 2019 | USMS and ICE | 512 | Expansion | \$43.0 | \$14.3 | CoreCivic Safety |

FACILITY PORTFOLIO

- (A) The year constructed/acquired represents the initial date of acquisition or completion of construction of the facility, as well as significant additions to the facility that occurred at a later date.
- (B) Design capacity measures the number of beds, and accordingly, the number of offenders each facility is designed to accommodate. Facilities housing detainees on a short-term basis may exceed the original intended design capacity due to the lower level of services required by detainees in custody for a brief period. From time to time, we may evaluate the design capacity of our facilities based on the customers using the facilities, and the ability to reconfigure space with minimal capital outlays. We believe design capacity is an appropriate measure for evaluating the operations in our CoreCivic Safety and CoreCivic Community segments, because the revenue generated by each facility is based on a per diem or monthly rate per offender cared for at the facility paid by the corresponding contracting governmental entity.
- (C) We manage numerous facilities that have more than a single function (i.e., housing both long-term sentenced adult prisoners and pre-trial detainees). The primary functional categories into which facility types are identified was determined by the relative size of offender populations in a particular facility on December 31, 2018. If, for example, a 1,000-bed facility cared for 900 adult offenders with sentences in excess of one year and 100 pre-trial detainees, the primary functional category to which it would be assigned would be that of correctional facilities and not detention facilities. It should be understood that the primary functional category to which multi-user facilities are assigned may change from time to time.
- (D) Remaining renewal options represents the number of renewal options, if applicable, and the remaining term of each option renewal.
- (E) Pursuant to the terms of a contract awarded by the state of Arizona in September 2012, the state of Arizona has an option to purchase the Red Rock facility at any time during the term of the contract, including extension options, based on an amortization schedule starting with the fair market value and decreasing evenly to zero over the twenty year term.
- (F) The facility is subject to a purchase option held by the Georgia Department of Corrections, or GDOC, which grants the GDOC the right to purchase the facility for the lesser of the facility's depreciated book value, as defined, or fair market value at any time during the term of the contract between us and the GDOC.
- (G) The facility is subject to a deed of conveyance with the city of Wheelwright, KY which includes provisions that would allow assumption of ownership by the city of Wheelwright under the following occurrences: (1) we cease to operate the facility for more than two years, (2) our failure to maintain at least one employee for a period of sixty consecutive days, or (3) a conversion to a maximum security facility based upon classification by the Kentucky Corrections Cabinet. We have entered into an agreement with the city of Wheelwright that extends the reversion through July 31, 2020, in exchange for \$20,000 per month or until we resume operations, as defined in the agreement.
- (H) The facility is subject to a purchase option held by the Tallahatchie County Correctional Authority which grants Tallahatchie County Correctional Authority the right to purchase the facility at any time during the contract at a price generally equal to the cost of the premises less an allowance for amortization originally over a 20 year period. The amortization period was extended through 2050 in connection with an expansion completed during the fourth quarter of 2007.
- (I) The state of Montana has an option to purchase the facility generally at any time during the term of the contract with us at fair market value less the sum of a pre-determined portion of per-diem payments made to us by the state of Montana.
- (J) The state of Ohio has the irrevocable right to repurchase the facility before we may resell the facility to a third party, or if we become insolvent or are unable to meet our obligations under the management contract with the state of Ohio, at a price generally equal to the fair market value, as defined in the Real Estate Purchase Agreement.
- (K) The facility is subject to a purchase option held by the Oklahoma Department of Corrections, or ODC, which grants the ODC the right to purchase the facility at its fair market value at any time.
- (L) The state of Tennessee has the option to purchase the facility in the event of our bankruptcy, or upon an operational or financial breach, as defined, at a price equal to the book value, as defined.

| Equity Research Coverage: | | |
|----------------------------|------------------|----------------|
| SunTrust Robinson Humphrey | Tobey Sommer | (404) 926-5009 |
| Wells Fargo Securities | Robert LaQuaglia | (617) 603-4263 |
| | | |
| | | |
| Debt Research Coverage: | | |
| Wells Fargo Securities | Kevin McClure | (704) 410-3252 |
| | | |

Credit Ratings:

| | Fitch | Standard & Poor's | Moody's |
|-----------------------------|-------|-------------------|-----------|
| Corporate Credit Rating | BB + | BB | Not rated |
| Senior Unsecured Debt | BB + | BB | Ba1 |
| Senior Bank Credit Facility | BBB - | BBB- | Not Rated |

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