

Supplemental Financial Information For the Quarter Ended September 30, 2024







The Company's supplemental financial information and other data presented herein speaks only as of the date or period indicated (or as of the date posted, as the case may be), and the Company does not undertake any obligation, and disclaims any duty, to update any of this information. The Company's future financial performance is subject to various risks and uncertainties that could cause actual results to differ materially from expectations. The factors that could affect the Company's future financial results are discussed more fully in our reports filed with the SEC. Readers are advised to refer to these reports for additional information concerning the Company. Readers are also advised that the Company's historical performance may not be indicative of future results. In addition, the information contained herein does not constitute an offer to sell or a solicitation to buy any of the Company's securities.

CoreCivic, Inc.

Supplemental Financial Information For the Quarter Ended September 30, 2024

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FINANCIAL HIGHLIGHTS (Unaudited and amounts in thousands, except per share amounts)

			e Months End mber 30,	For the Nine Months Ended September 30,				
	20)24	2	2023		024	2	023
Diluted EPS	\$	0.19	\$	0.12	\$	0.44	\$	0.36
Adjusted Diluted EPS	\$	0.20	\$	0.14	\$	0.64	\$	0.38
Normalized FFO Per Share	\$	0.43	\$	0.35	\$	1.31	\$	1.02
AFFO Per Share	\$	0.42	\$	0.37	\$	1.33	\$	1.06
TTM Debt Leverage		2.2x		2.8x		2.2x		2.8x
Fixed Charge Coverage Ratio		4.5x		3.7x		4.3x		3.5x

GUIDANCE SUMMARY

	Full Yea	nr 2024				Full Year 2	024	
	Low-End	l	High-End			Low-End	H	ligh-End
Net income	\$ 55,547	\$	61,547	Diluted EPS	\$	0.49	\$	0.55
Expenses associated with debt repayments and refinancing transactions	31,316		31,316					
Gain on sale of real estate assets, net	(1,749)		(1,749)					
Asset impairments	3,108		3,108					
Income tax benefit for special items	(10,222)		(10,222)					
Adjusted Net Income	\$ 78,000	\$	84,000	Adjusted diluted EPS	\$	0.69	\$	0.75
Net income	\$ 55,547	\$	61,547					
Depreciation and amortization of real estate assets	100,000		101,000					
Gain on sale of real estate assets, net	(1,749)		(1,749)					
Impairment of real estate assets	2,418		2,418					
Income tax benefit for special items	 (199)		(199)					
Funds From Operations	\$ 156,017	\$	163,017	FFO per diluted share	\$	1.39	\$	1.45
Expenses associated with debt repayments and refinancing transactions	31,316		31,316					
Other asset impairments	690		690					
Income tax benefit for special items	(10,023)		(10,023)					
Normalized Funds From Operations	\$ 178,000	\$	185,000	Normalized FFO per diluted share	\$	1.59	\$	1.65
Maintenance capital expenditures on real estate assets	(31,000)		(30,000)					
Stock-based compensation	25,000		25,000					
Other non-cash revenue and expenses and non-cash interest	 5,750		5,750					
Adjusted Funds From Operations	\$ 177,750	\$	185,750	AFFO per diluted share	\$	1.58	\$	1.65
Net income	\$ 55,547	\$	61,547					
Interest expense	79,000	•	78,000					
Depreciation and amortization	128,500		128,500					
Income tax expense	21,278		20,278					
EBITDA	\$ 284,325	\$	288,325	Capital Expenditures				
Expenses associated with debt repayments and refinancing transactions	31,316		31,316	Maintenance on real estate assets	\$	30,000	\$	31,000
Gain on sale of real estate assets, net	(1,749)		(1,749)	Information technology and other assets	Ŧ	32,000	Ŧ	35,000
Asset impairments	3,108		3,108	Other capital investments		8,000		10,000
Adjusted EBITDA	\$ 317,000	\$	321,000	Total capital expenditures	\$	70,000	\$	76,000

CONSOLIDATED BALANCE SHEETS

	Sej	otember 30, 2024	June 30, 2024	Ν	March 31, 2024	De	ecember 31, 2023	September 30 2023	
ASSETS									
Cash and cash equivalents	\$	107,850	\$ 60,186	\$	111,399	\$	121,845	\$	103,697
Restricted cash		9,714	7,497		7,978		7,111		14,214
Accounts receivable, net of credit loss reserve		264,843	273,670		274,311		312,174		269,416
Prepaid expenses and other current assets		33,713	39,446		32,612		26,304		32,638
Assets held for sale		-	 2,211		-		7,480		-
Total current assets		416,120	383,010		426,300		474,914		419,965
Real estate and related assets:									
Property and equipment, net		2,066,702	2,083,178		2,095,606		2,114,522		2,127,800
Other real estate assets		194,972	196,059		199,248		201,561		204,096
Goodwill		4,844	4,844		4,844		4,844		4,844
Other assets		231,304	 236,120		301,360		309,558		311,903
Total assets	\$	2,913,942	\$ 2,903,211	\$	3,027,358	\$	3,105,399	\$	3,068,608
LIABILITIES AND STOCKHOLDERS' EQUITY									
Accounts payable and accrued expenses	\$	262,750	\$ 254,634	\$	254,066	\$	285,857	\$	290,385
Current portion of long-term debt, net		11,952	 11,832		110,487		11,597		13,982
Total current liabilities		274,702	266,466		364,553		297,454		304,367
Long-term debt, net		979,811	1,007,148		984,085		1,083,476		1,055,588
Deferred revenue		13,149	13,899		17,761		18,315		18,869
Non-current deferred tax liabilities		90,896	88,501		91,799		96,915		98,124
Other liabilities		79,164	 79,676		125,237		131,673		133,358
Total liabilities		1,437,722	 1,455,690		1,583,435		1,627,833		1,610,306
Commitments and contingencies									
Common stock - \$0.01 par value		1,103	1,103		1,116		1,127		1,136
Additional paid-in capital		1,734,371	1,726,768		1,742,111		1,785,286		1,792,481
Accumulated deficit		(259,254)	 (280,350)		(299,304)		(308,847)		(335,315)
Total stockholders' equity		1,476,220	 1,447,521		1,443,923		1,477,566		1,458,302
Total liabilities and equity	\$	2,913,942	\$ 2,903,211	\$	3,027,358	\$	3,105,399	\$	3,068,608

CONSOLIDATED STATEMENTS OF OPERATIONS

	For the Three Septem	Months nber 30,			For the Nine I Septen	Months nber 30,	
	2024		2023		2024		2023
REVENUE:							
Safety	\$ 459,270	\$	443,324	\$	1,372,389	\$	1,282,717
Community	28,203		29,791		88,405		84,56
Properties	4,085		10,477		21,540		37,888
Other	 		113		19		21:
Total revenue	491,558		483,705		1,482,353	_	1,405,389
EXPENSES:							
Operating:							
Safety	343,423		350,946		1,041,642		1,015,070
Community	24,613		23,268		72,891		68,888
Properties	2,763		3,067		10,060		9,752
Other	 19		42		63		158
Total operating expenses	 370,818		377,323		1,124,656		1,093,868
General and administrative	41,162		33,927		111,537		99,218
Depreciation and amortization	32,240		32,526		96,115		95,183
Asset impairments	 3,108		2,710		3,108		2,710
	 447,328		446,486		1,335,416		1,290,979
OTHER INCOME (EXPENSE):	 						
Interest expense, net	(15,998)		(17,886)		(51,721)		(55,305
Expenses associated with debt repayments and refinancing transactions	-		(100)		(31,316)		(326
Gain on sale of real estate assets, net	1,181		368		1,749		343
Other income (expense)	767	_	(74)	_	1,153	_	(43
INCOME BEFORE INCOME TAXES	 30,180		19,527		66,802		59,079
Income tax expense	 (9,084)		(5,635)		(17,209)		(17,957
NET INCOME	\$ 21,096	\$	13,892	\$	49,593	\$	41,122
BASIC EARNINGS PER SHARE	\$ 0.19	\$	0.12	\$	0.45	\$	0.3
DILUTED EARNINGS PER SHARE	\$ 0.19	\$	0.12	\$	0.44	\$	0.3

RECONCILIATION OF BASIC TO DILUTED EARNINGS PER SHARE

	For the Three Septem 2024	ber 30,	Ended 2023	For the Nine Months Ended September 30, 2024 2023					
Basic:									
Net income	\$ 21,096	\$	13,892	\$	49,593	\$	41,122		
Diluted:			_						
Net income	\$ 21,096	\$	13,892	\$	49,593	\$	41,122		
Basic:									
Weighted average common shares outstanding-basic	 110,271		113,605		111,174		113,919		
Diluted:									
Weighted average common shares outstanding-basic	110,271		113,605		111,174		113,919		
Effect of dilutive securities:									
Restricted stock-based awards	 700		802		820		686		
Weighted average shares and assumed conversions-diluted	 110,971		114,407		111,994		114,605		
Basic earnings per share	\$ 0.19	\$	0.12	\$	0.45	\$	0.30		
Diluted earnings per share	\$ 0.19	\$	0.12	\$	0.44	\$	0.3		

CALCULATION OF ADJUSTED DILUTED EARNINGS PER SHARE

ecial items: Expenses associated with debt repayments and refinancing transactions Income tax expense associated with change in corporate tax structure Gain on sale of real estate assets, net Asset impairments Income tax benefit for special items		For the Three Septem 2024	Months iber 30,	Ended 2023		Months Ended nber 30, 2023		
Net income	\$	21,096	\$	13,892	\$ 49,593	\$	41,122	
Special items:								
Expenses associated with debt repayments and refinancing transactions		-		100	31,316		320	
Income tax expense associated with change in corporate tax structure		-		-	-		930	
Gain on sale of real estate assets, net		(1,181)		(368)	(1,749)		(343	
Asset impairments		3,108		2,710	3,108		2,710	
Income tax benefit for special items		(587)		(709)	 (10,222)		(784	
Adjusted net income	\$	22,436	\$	15,625	\$ 72,046	\$	43,961	
Weighted average common shares outstanding - basic		110,271		113,605	111,174		113,919	
Effect of dilutive securities:								
Restricted stock-based awards		700		802	 820		686	
Weighted average shares and assumed conversions - diluted		110,971		114,407	 111,994		114,605	
Adjusted Earnings Per Basic Share	<u>\$</u>	0.20	\$	0.14	\$ 0.65	\$	0.3	
Adjusted Earnings Per Diluted Share	\$	0.20	\$	0.14	\$ 0.64	\$	0.3	

FUNDS FROM OPERATIONS

(Unaudited and amounts in thousands, except per share amounts)

		For the Three Septen	Months I ber 30,	Ended	For the Nine Septen	Months nber 30,	Ended
		2024		2023	2024		2023
FUNDS FROM OPERATIONS:							
Net income	\$	21,096	\$	13,892	\$ 49,593	\$	41,122
Depreciation and amortization of real estate assets		25,166		24,837	74,793		73,206
Impairment of real estate assets		2,418		-	2,418		-
Gain on sale of real estate assets, net		(1,181)		(368)	(1,749)		(343)
Income tax expense (benefit) for special items		(377)		107	 (199)		100
Funds From Operations	\$	47,122	\$	38,468	\$ 124,856	\$	114,085
Expenses associated with debt repayments and refinancing transactions		-		100	31,316		326
Income tax expense associated with change in corporate tax structure		-		-	-		930
Other asset impairments		690		2,710	690		2,710
Income tax benefit for special items		(210)		(816)	(10,023)		(884)
Normalized Funds From Operations	\$	47,602	\$	40,462	\$ 146,839	\$	117,167
Maintenance capital expenditures on real estate assets		(9,752)		(5,772)	(21,755)		(18,347)
Stock-based compensation		7,602		5,285	18,720		15,442
Amortization of debt costs		901		1,107	2,777		3,438
Other non-cash revenue and expenses		441		1,177	2,018		3,552
Adjusted Funds From Operations	\$	46,794	\$	42,259	\$ 148,599	\$	121,252
FUNDS FROM OPERATIONS PER DILUTED SHARE	\$	0.42	\$	0.34	\$ 1.11	\$	1.00
	Ψ	5.12	Ŷ		 	Ψ	1.00
NORMALIZED FUNDS FROM OPERATIONS PER DILUTED SHARE	\$	0.43	\$	0.35	\$ 1.31	\$	1.02
ADJUSTED FUNDS FROM OPERATIONS PER DILUTED SHARE	\$	0.42	\$	0.37	\$ 1.33	\$	1.06

FFO and AFFO are widely accepted supplemental non-GAAP measures utilized to evaluate the performance of real estate companies following the standards established by the National Association of Real Estate Investment Trusts (NAREIT). The Company believes that FFO and AFFO are important operating measures that supplement discussion and analysis of the Company's results of operations and are used to review and assess operating performance of the Company and its properties and their management teams. NAREIT defines FFO as net income computed in accordance with generally accepted accounting principles, excluding gains (or losses) from sales of property and extraordinary items, plus depreciation and amortization of real estate and impairment of depreciable real estate and after adjustments for unconsolidated partnerships and joint ventures calculated to reflect FFO on the same basis. As a company with extensive real estate holdings, we believe FFO and FFO per share are important supplemental measures of our operating performance and believe they are frequently used by securities analysts, investors and other interested parties in the evaluation of REITs and other real estate operating companies many of which present FFO and FFO per share when reporting results. Because the historical cost accounting convention used for real estate assets requires depreciation (except on land), this accounting presentation assumes that the value of real estate assets diminishes at a level rate over time. Because of the unique structure, design and use of the Company's properties, management believes that assessing performance of the Company's properties without the impact of depreciation or amortization is useful. The Company may make adjustments to FFO from time to time for certain other income and expenses that it considers non-recurring, infrequent or unusual, even though such items may require cash settlement, because such items do not reflect a necessary or ordinary component of the ongoing operations of the Company. Normalized FFO excludes the effects of such items. The Company calculates AFFO by adding to Normalized FFO non-cash expenses such as the amortization of deferred financing costs and stock-based compensation, and by subtracting from Normalized FFO recurring real estate expenditures that are capitalized and then amortized, but which are necessary to maintain a real estate operating company's properties and its revenue stream. Some of these capital expenditures contain a discretionary element with respect to when they are incurred, while others may be more urgent. Therefore, these capital expenditures may fluctuate from quarter to quarter, depending on the nature of the expenditures required, seasonal factors such as weather, and budgetary conditions. Other companies may calculate FFO, Normalized FFO, and AFFO differently than the Company does, or adjust for other items, and therefore comparability may be limited. FFO, Normalized FFO, and AFFO and their corresponding per share measures are not measures of performance under GAAP, and should not be considered as an alternative to cash flows from operating activities, a measure of liquidity or an alternative to net income as indicators of the Company's operating performance or any other measure of performance derived in accordance with GAAP. This data should be read in conjunction with the Company's consolidated financial statements and related notes included in its filings with the Securities and Exchange Commission.

EBITDA, ADJUSTED EBITDA, AND RECONCILIATION TO AFFO (Unaudited and amounts in thousands)

	For the Three Months Ended September 30, 2024 2023			For the Nine M Septem 2024	
EBITDA CALCULATION:					
Net income	\$ 21,096	\$	13,892	\$ 49,593	\$ 41,122
Interest expense	18,947		20,734	61,065	64,037
Depreciation and amortization	32,240		32,526	96,115	95,183
Income tax expense	 9,084		5,635	 17,209	 17,957
EBITDA	81,367		72,787	223,982	218,299
Expenses associated with debt repayments and refinancing transactions	-		100	31,316	326
Gain on sale of real estate assets, net	(1,181)		(368)	(1,749)	(343)
Asset impairments	 3,108		2,710	3,108	2,710
ADJUSTED EBITDA	\$ 83,294	\$	75,229	\$ 256,657	\$ 220,992
Adjusted EBITDA	\$ 83,294	\$	75,229	\$ 256,657	\$ 220,992
EBITDA from unrestricted subsidiaries	 (2,391)		(2,516)	 (7,319)	 (7,441)
RESTRICTED ADJUSTED EBITDA	\$ 80,903	\$	72,713	\$ 249,338	\$ 213,551

EBITDA TO AFFO RECONCILIATION:				
Adjusted EBITDA	\$ 83,294	\$ 75,229	\$ 256,657	\$ 220,992
Maintenance capital expenditures on real estate assets	(9,752)	(5,772)	(21,755)	(18,347)
Depreciation and amortization of non-real estate assets	(7,074)	(7,689)	(21,322)	(21,977)
Interest expense	(18,947)	(20,734)	(61,065)	(64,037)
Income tax expense	(9,084)	(5,635)	(17,209)	(17,957)
Income tax expense associated with change in corporate tax structure	-	-	-	930
Income tax benefit for special items	(587)	(709)	(10,222)	(784)
Stock-based compensation	7,602	5,285	18,720	15,442
Amortization of debt costs	901	1,107	2,777	3,438
Other non-cash revenue and expenses	 441	 1,177	 2,018	 3,552
Adjusted Funds From Operations	\$ 46,794	\$ 42,259	\$ 148,599	\$ 121,252

SELECTED FINANCIAL INFORMATION

	Septe	ember 30, 2024		June 30, 2024	Ma	arch 31, 2024	Dece	ember 31, 2023	Septe	ember 30, 2023
BALANCE SHEET: Property and equipment Accumulated depreciation and amortization	\$	3,954,814 (1,888,112)	\$	3,955,779 (1,872,601)	\$	3,942,062 (1,846,456)	\$	3,935,537 (1,821,015)	\$	3,926,475 (1,798,675)
Property and equipment, net	\$	2,066,702	\$	2,083,178	\$	2,095,606	\$	2,114,522	\$	2,127,800
Assets held for sale	\$	-	\$	2,211	\$	-	\$	7,480	\$	-
Total assets	\$	2,913,942	\$	2,903,211	\$	3,027,358	\$	3,105,399	\$	3,068,608
Maintenance & technology capital expenditures for the quarter ended	\$	15,874	\$	17,151	\$	8,410	\$	25,624	\$	15,826
Growth capital expenditures for the quarter ended	\$	1,943	\$	1,577	\$	2,207	\$	1,882	\$	1,739
Total debt	\$	1,004,916	\$	1,032,837	\$	1,109,516	\$	1,106,691	\$	1,081,131
Equity book value	\$	1,476,220	\$	1,447,521	\$	1,443,923	\$	1,477,566	\$	1,458,302
LIQUIDITY: Cash and cash equivalents	\$	107,850	\$	60,186	\$	111,399	\$	121,845	\$	103,697
Availability under revolving credit facility	\$	257,020	\$	232,020	\$	257,020	\$	257,134	\$	232,634
CAPITALIZATION: Common shares outstanding Common share price at end of period Market value of common equity at end of period Total equity market capitalization Total market capitalization (market value of equity plus debt)	\$ \$ \$	110,271 12.65 1,394,928 1,394,928 2,399,844	\$ \$ \$	110,271 12.98 1,431,318 1,431,318 2,464,155	\$ \$ \$	111,568 15.61 1,741,576 1,741,576 2,851,092	\$ \$ \$	112,733 14.53 1,638,010 1,638,010 2,744,701	\$ \$ \$	113,605 11.25 1,278,056 1,278,056 2,359,187
EBITDA	\$	81,367	\$	79,784	\$	62,831	\$	90,105	\$	72,787
ADJUSTED EBITDA	\$	83,294	\$	83,858	\$	89,505	\$	90,010	\$	75,229
NORMALIZED FUNDS FROM OPERATIONS	\$	47,602	\$	46,594	\$	52,643	\$	51,269	\$	40,462
Normalized funds from operations per diluted share	\$	0.43	\$	0.42	\$	0.46	\$	0.45	\$	0.35
ADJUSTED FUNDS FROM OPERATIONS	\$	46,794	\$	45,082	\$	56,723	\$	43,799	\$	42,259
Adjusted funds from operations per diluted share	\$	0.42	\$	0.40	\$	0.50	\$	0.38	\$	0.37

	ie Three Months 2024	tember 30, 2023	For	the Nine Months 2024	s Ended September 30, 2023		
NET OPERATING INCOME:							
Revenue							
Safety	\$ 459,270	\$ 443,324	\$	1,372,389	\$	1,282,717	
Community	28,203	29,791		88,405		84,569	
Properties	4,085	10,477		21,540		37,888	
Other	-	113		19		215	
Total revenues	 491,558	483,705		1,482,353		1,405,389	
Operating Expenses							
Safety	343,423	350,946		1,041,642		1,015,070	
Community	24,613	23,268		72,891		68,888	
Properties	2,763	3,067		10,060		9,752	
Other	19	42		63		158	
Total operating expenses	 370,818	 377,323		1,124,656		1,093,868	
Net Operating Income							
Safety	115,847	92,378		330,747		267,647	
Community	3,590	6,523		15,514		15,681	
Properties	1,322	7,410		11,480		28,136	
Other	(19)	71		(44)		57	
Total net operating income	\$ 120,740	\$ 106,382	\$	357,697	\$	311,521	

SAFETY AND COMMUNITY FACILITIES:				
Number of days per period	92	92	274	273
Average available beds	 67,539	 71,068	 68,775	 71,068
Average compensated occupancy	 75.2%	 72.0%	 74.9%	 70.8%
Total compensated man-days	 4,669,673	 4,704,736	 14,107,942	 13,733,957
Revenue per compensated man-day	\$ 102.56	\$ 98.66	\$ 101.69	\$ 97.52
Operating expenses per compensated man-day:				
Fixed expense	57.60	56.37	57.07	55.47
Variable expense	 19.42	 21.30	 20.09	 21.54
Total	 77.02	 77.67	77.16	 77.01
Operating income per compensated man-day	\$ 25.54	\$ 20.99	\$ 24.53	\$ 20.51
Operating margin	24.9%	 21.3%	24.1%	21.0%

SEGMENT DATA (Unaudited and amounts in thousands, except per share amounts)

		he Three Months	s Ended Sej		For	the Nine Months	Ended Sep	
		2024		2023		2024		2023
ORECIVIC SAFETY FACILITIES:	*	450.050		442.224		1.050.000	A	1 000 51
Facility revenue	\$	459,270	\$	443,324	\$	1,372,389	\$	1,282,717
Operating expenses:								
Fixed expense		256,999		253,963		768,845		729,054
Variable expense		86,424		96,983		272,797		286,010
Total		343,423	<u> </u>	350,946		1,041,642		1,015,07
Facility net operating income	\$	115,847	\$	92,378	\$	330,747	\$	267,64
Average available beds		63,372		66,399		64,274		66,39
Average compensated occupancy		75.7%		72.6%		75.6%		71.49
Total compensated man-days		4,413,854		4,434,895		13,319,408		12,947,503
Revenue per compensated man-day Operating expenses per compensated man-day:	\$	104.05	\$	99.96	\$	103.04	\$	99.07
Fixed		58.23		57.26		57.72		56.31
Variable		19.58		21.87		20.48		22.0
Total		77.81		79.13		78.20		78.4
Operating income per compensated man-day	\$	26.24	\$	20.83	\$	24.84	\$	20.6
Operating margin		25.2%		20.8%		24.1%		20.99
ORECIVIC COMMUNITY FACILITIES:								
Facility revenue (1)	\$	19,661	\$	20,834	\$	62,198	\$	56,623
Operating expenses: (1)								
Fixed expense		11,987		11,256		36,324		32,80
Variable expense		4,278		3,218		10,639		9,77
Total	-	16,265		14,474	-	46,963		42,58
Facility net operating income	\$	3,396	\$	6,360	\$	15,235	\$	14,04
Average available beds		4,167		4,669		4,501		4,66
Average compensated occupancy		66.7%		62.8%		63.9%		61.79
Total compensated man-days		255,819		269,841		788,534		786,454
Revenue per compensated man-day Operating expenses per compensated man-day:	\$	76.86	\$	77.21	\$	78.88	\$	72.0
Fixed expense		46.86		41.71		46.07		41.7
Variable expense		16.72		11.93		13.49		12.4
Total		63.58		53.64		59.56		54.1
Operating income per compensated man-day	\$	13.28	\$	23.57	\$	19.32	\$	17.8
Operating margin		17.3%		30.5%		24.5%		24.89

(1) Our CoreCivic Community segment includes the operating results of residential reentry centers we operate during each period, along with the operating results of our non-residential correctional alternative services. However, the facility revenue and operating expenses in this table, and the corresponding per compensated man-day amounts, of CoreCivic Community include only those related to the operation of the residential reentry centers. For the three months ended September 30, 2024 and 2023, our alternative services generated revenue of \$8.5 million and \$9.0 million, respectively, and incurred operating expenses of \$8.3 million and \$8.8 million, respectively. For the nine months ended September 30, 2024 and 2023, our alternative services generated revenue of \$26.2 million and \$27.9 million, respectively, and incurred operating expenses of \$25.9 million and \$26.3 million, respectively.

ANALYSIS OF OUTSTANDING DEBT

(Unaudited and amounts in thousands)

	Outstanding Balance 12/31/2023	Outstanding Balance 9/30/2024	Stated Interest Rate	Effective Interest Rate 1)	Maturity Date	Callable/ Redeemable
Fixed Rate:						
Senior Unsecured Notes Issued 2017	\$ 243,068	\$ 243,068	4.75%	4.91%	October 2027	Prior to July 15, 2027, redeemable at a "make-who thereafter the notes are redeemable at 100% of the During 2023, \$6.9 million of the notes were repurc
Senior Unsecured Notes Issued 2021	593,113	-	-	-	April 2026	Prior to April 15, 2024, redeemable at a "make-wh Thereafter the notes are redeemable at 104.125% o and 100% of the aggregate principal amount begins interest. During 2022 and 2023, a total of \$81.9 m transactions. During the first quarter of 2024, the notes, and the remaining \$98.8 million of the notes
Senior Unsecured Notes Issued 2024	-	500,000	8.25%	8.62%	April 2029	Prior to April 15, 2026, redeemable at a "make-wh Thereafter the notes are redeemable at 104.125% o 102.063% beginning on April 15, 2027, and 100% 2028, plus, in such case, accrued and unpaid intere
Non-Recourse Mortgage Note - Kansas	145,510	141,536	4.43%	4.75%	January 2040	Redeemable in all or part at any time upon written to the date fixed for such prepayment, with a "mak including, the redemption date.
Total Fixed Rate Debt	981,691	884,604				
Floating Rate:						
Revolving Credit Facility	-	-	-	2), 3)	October 2028	
Term Loan	125,000	120,312	8.07%	8.33% ²⁾	October 2028	
Total Floating Rate Debt	125,000	120,312				
Grand Total Debt	\$ 1,106,691	\$ 1,004,916	7.00%	7.35%	5.63	4)

Debt Maturity Schedule at September 30,	2024:									
<u>Year</u>	Total Debt Maturing	% of Debt Maturing	% of Debt Maturing	\$600 —			Debt	Maturity		4-00
2024	2,936	0.29%	0.29%	(su						\$508
2025	12,073	1.20%	1.49%							
2026	15,701	1.56%	3.06%	E 9400				\$262		
2027	262,423	26.11%	29.17%	i.)						
2028	97,995	9.75%	38.92%	\$200 —					\$98	
2029	507,985	50.55%	89.47%		\$3	\$12	\$16			
Thereafter	105,803	10.53%	100.00%	\$0 —						
	\$ 1,004,916	100.00%			2024	2025	2026	2027	2028	2029

¹⁾ Includes amortization of debt issuance costs.

²⁾ On October 11 2023, CoreCivic entered into a Fourth Amended and Restated Credit Agreement, or the Bank Credit Facility, in an aggregate principal amount of \$400.0 million, consisting of a \$125.0 million term loan ("Term Loan") and a \$275.0 revolving credit facility. The Company also has \$18.0 million of letters of credit outstanding under a sub-facility reducing the available capacity under the revolving credit facility to \$257.0 million as of September 30, 2024. Based on our total leverage ratio, during the third quarter of 2024, loans under our Bank Credit Facility bore interest at the Secured Overnight Financing Rate, or SOFR, rate plus a margin of 2.75%.

³⁾ The stated and effective interest rate on the revolving credit facility exclude interest associated with the outstanding letters of credit and the unused fees.

⁴⁾ Represents the weighted average debt maturity in years.

hole" redemption price, plus accrued and unpaid interest; he aggregate principal amount plus accrued and unpaid interest. urchased in privately negotiated transactions.

whole" redemption price, plus accrued and unpaid interest. 6 of the aggregate principal amount beginning on April 15, 2024 ginning on April 15, 2025, plus, in both cases, accrued and unpaid million of the notes were repurchased in privately negotiated the Company funded the cash tender offer of \$494.3 million of the tes were redeemed on April 15, 2024.

whole" redemption price, plus accrued and unpaid interest. 6 of the aggregate principal amount beginning on April 15, 2026, 0% of the aggregate principal amount beginning on April 15, erest.

en notice of not less than 30 days and not more than 60 days prior ake-whole" amount, together with interest accrued to, but not



SELECTED OPERATING RATIOS AND OTHER FINANCIAL DATA

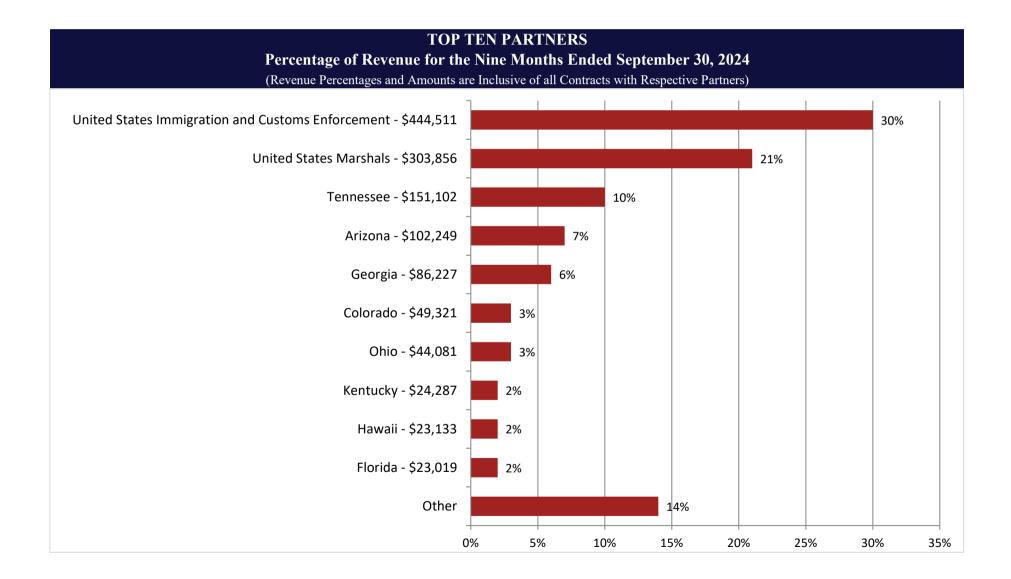
(Unaudited and amounts in thousands, except per share amounts)

			ıber 30,		For the Nine I Septem	ber 30,	
	, 	2024	2	2023	2024		2023
OVERAGE RATIOS:		4.9x		4.0	4.7x		3.82
Interest coverage ratio (Adjusted EBITDA/Interest incurred) (x)**		4.9x 4.5x		4.0x 3.7x	4.7x 4.3x		3.82
Fixed charge coverage ratio (Adjusted EBITDA/(Interest incurred + Scheduled prin pmts)) (x)**							
Secured debt coverage ratio ((Secured debt - cash)/Annualized Adjusted EBITDA) (x)**		0.0x		(0.0)x	0.0x		(0.0)
Total debt coverage ratio ((Total debt - cash)/Annualized Adjusted EBITDA) (x)**		2.3x		2.9x	2.3x		2.9
Accounts receivable turnover (Annualized revenues/Accounts receivable) (x)		7.4x		7.2x	7.5x		7.02
EBT/EQUITY RATIOS:							
Total debt (Total debt - cash)/Total market capitalization		37.4%		41.4%	37.4%		41.4%
Total debt(Total debt - cash)/Equity market capitalization		64.3%		76.5%	64.3%		76.5%
Total debt (Total debt - cash)/Book equity capitalization		60.8%		67.0%	60.8%		67.0%
Total debt (Total debt - cash)/Gross book value of real estate assets		20.8%		22.8%	20.8%		22.8%
ETURN ON INVESTMENT RATIOS:							
Annualized return on operating real estate investments							
(Annualized Adjusted EBITDA/Average operating real estate investments (undepreciated book value)*)		7.7%		7.0%	7.9%		6.9%
Annualized return on total assets							
(Annualized Adjusted EBITDA/Average total assets (undepreciated book value)*)		6.7%		6.0%	6.8%		5.8%
VERHEAD RATIOS:							
Annualized general & administrative expenses (excl. non-recurring costs)/Average total assets (undepreciated book value)*		3.3%		2.7%	3.0%		2.6%
General & administrative expenses (excluding non-recurring costs)/Total revenues		8.4%		7.0%	7.5%		7.1%
NTEREST EXPENSE, NET:							
Interest income	\$	(2,949)	\$	(2,848)	\$ (9,344)	\$	(8,732
Interest incurred		18,046		19,627	58,288		60,599
Amortization of debt costs		901		1,107	2,777		3,438
Interest expense, net	\$	15,998	\$	17,886	\$ 51,721	\$	55,305
EPRECIATION AND AMORTIZATION:							
Depreciation and amortization expense on real estate	\$	25,166	\$	24,837	\$ 74,793	\$	73,206
Other depreciation expense		6,961		7,564	20,983		21,598
Amortization of intangibles		113		125	339		379
Depreciation and amortization	\$	32,240	\$	32,526	\$ 96,115	\$	95,183

*Calculated as a simple average (beginning of period plus end of period divided by 2)

** Excludes non-recourse debt and related EBITDA of CoreCivic of Kansas, LLC as it is an Unrestricted Subsidiary as defined under the Revolving Credit Facility.

	CONTRA	ACT RETENT	TION			
	2020	2021	2022	2023	2024	TOTAL
OWNED AND CONTROLLED:						
# of Contracts	43	35	21	34	35	168
# of Contracts Retained	40	33	20	34	34	161
Retention Rate	93.0%	94.3%	95.2%	100.0%	97.1%	95.8%



Our contract renewal rate excludes contracts that have reached a final termination date and the Company has unilaterally chosen to exit. Past contract renewal rates are not a guarantee of future results.

Facility Name	Year Constructed/ Acquired (A)	Primary Customer	Design Capacity (B)	Security Level	Facility Type (C)	Term	Remaining Renewal Options (D)	Compensated Occupancy % for the Quarter ended 9/30/24
CoreCivic Safety Facilities:								
Safety- Owned and Managed: Central Arizona Florence Correctional Complex Florence, Arizona	1994, 1998, 1999, 2004	USMS	4,128	Multi	Detention	Sep-28	-	96.77%
Eloy Detention Center Eloy, Arizona	1995, 1996	ICE	1,500	Medium	Detention	Jun-28	Indefinite	93.59%
La Palma Correctional Center Eloy, Arizona	2008	State of Arizona	3,060	Multi	Correctional	Apr-27	(1) 5 year	79.58%
Red Rock Correctional Center (E) Eloy, Arizona	2006, 2016	State of Arizona	2,024	Medium	Correctional	Jul-26	(2) 5 year	95.70%
Saguaro Correctional Facility Eloy, Arizona	2007	State of Hawaii	1,896	Multi	Correctional	Jul-25	(1) 1 year	93.71%
Leo Chesney Correctional Center Live Oak, California	1989	-	240	-	-	-	-	0.00%
Otay Mesa Detention Center San Diego, California	2015, 2019	ICE	1,994	Minimum/ Medium	Detention	Dec-24	(2) 5 year	85.17%
Bent County Correctional Facility Las Animas, Colorado	1992, 1997, 2008	State of Colorado	1,420	Medium	Correctional	Jun-25	(1) 1 year	97.60%
Crowley County Correctional Facility Olney Springs, Colorado	2003, 2004	State of Colorado	1,794	Medium	Correctional	Jun-25	(1) 1 year	81.89%
Huerfano County Correctional Center Walsenburg, Colorado	1997	-	752	Medium	Correctional	-	-	0.00%
Kit Carson Correctional Center Burlington, Colorado	1998, 2008	-	1,488	Medium	Correctional	-	-	0.00%
Coffee Correctional Facility (F) Nicholls, Georgia	1998, 1999, 2010	State of Georgia	2,312	Medium	Correctional	Jun-25	(9) 1 year	105.95%
Jenkins Correctional Center (F) Millen, Georgia	2012	State of Georgia	1,124	Medium	Correctional	Jun-25	(10) 1 year	102.43%
Stewart Detention Center Lumpkin, Georgia	2004	ICE	1,752	Medium	Detention	Indefinite	-	91.32%
Wheeler Correctional Facility (F) Alamo, Georgia	1998, 1999, 2010	State of Georgia	2,312	Medium	Correctional	Jun-25	(9) 1 year	105.73%
Midwest Regional Reception Center Leavenworth, Kansas	1992, 2000, 2004, 2008	-	1,033	Multi	Detention	-	-	0.00%

Facility Name	Year Constructed/ Acquired (A)	Primary Customer	Design Capacity (B)	Security Level	Facility Type (C)	Term	Remaining Renewal Options (D)	Compensated Occupancy % for the Quarter ended 9/30/24
Lee Adjustment Center Beattyville, Kentucky	1998	Commonwealth of Kentucky	816	Multi	Correctional	Jun-25	(3) 2 year	101.68%
Marion Adjustment Center St. Mary, Kentucky	1998	-	826	Minimum/ Medium	Correctional	-	-	0.00%
Prairie Correctional Facility Appleton, Minnesota	1991	-	1,600	Medium	Correctional	-	-	0.00%
Adams County Correctional Center Adams County, Mississippi	2008	ICE	2,232	Medium	Detention	Feb-25	Indefinite	84.12%
Tallahatchie County Correctional Facility (G) Tutwiler, Mississippi	2000, 2007, 2008	USMS	2,672	Multi	Correctional	Jun-26	Indefinite	52.40%
Crossroads Correctional Center (H) Shelby, Montana	1999	State of Montana	664	Multi	Correctional	Jun-25	(2) 2 year	114.38%
Nevada Southern Detention Center Pahrump, Nevada	2010	USMS	1,072	Medium	Detention	Oct-25	(1) 5 year	70.37%
Elizabeth Detention Center Elizabeth, New Jersey	1963	ICE	300	Minimum	Detention	Nov-24	(3) 1 month	95.00%
Cibola County Corrections Center Milan, New Mexico	1994, 1999	USMS	1,129	Medium	Detention	Indefinite	-	70.42%
Torrance County Detention Facility Estancia, New Mexico	1990, 1997	ICE	910	Multi	Detention	Dec-24	Indefinite	61.50%
Lake Erie Correctional Institution (I) Conneaut, Ohio	2011	State of Ohio	1,798	Medium	Correctional	Jun-32	Indefinite	95.64%
Northeast Ohio Correctional Center Youngstown, Ohio	1997	USMS	2,016	Medium	Correctional	May-27	Indefinite	64.72%
Cimarron Correctional Facility Cushing, Oklahoma	1997, 2008	USMS	1,600	Multi	Detention	Sep-25	Indefinite	57.50%
Diamondback Correctional Facility Watonga, Oklahoma	1998, 2000	-	2,160	Multi	Correctional	-	-	0.00%
Trousdale Turner Correctional Center Hartsville, Tennessee	2015	State of Tennessee	2,552	Multi	Correctional	Jun-26	-	89.60%

Facility Name	Year Constructed/ Acquired (A)	Primary Customer	Design Capacity (B)	Security Level	Facility Type (C)	Term	Remaining Renewal Options (D)	Compensated Occupancy % for the Quarter ended 9/30/24
West Tennessee Detention Facility Mason, Tennessee	1990, 1996	-	600	Multi	Detention	-	-	0.00%
Whiteville Correctional Facility (J) Whiteville, Tennessee	1998	State of Tennessee	1,536	Medium	Correctional	Jun-26	-	97.69%
Eden Detention Center Eden, Texas	1995	USMS	1,422	Medium	Detention	Indefinite	-	86.29%
Houston Processing Center Houston, Texas	1984, 2005	ICE	1,000	Medium	Detention	Aug-25	(5) 1 year	83.60%
Laredo Processing Center Laredo, Texas	1985, 1990	ICE	258	Minimum/ Medium	Detention	Mar-25	Indefinite	124.41%
T. Don Hutto Residential Center Taylor, Texas	1997	ICE	512	Medium	Detention	Jul-25	(5) 1 year	90.04%
Webb County Detention Center Laredo, Texas	1998	ICE	480	Medium	Detention	Feb-29	Indefinite	67.54%
Safety- Managed Only:								
Citrus County Detention Facility Lecanto, Florida	1992, 2007	Citrus County, FL	760	Multi	Detention	Sep-30	(2) 5 year	92.19%
Lake City Correctional Facility Lake City, Florida	1997, 2005	State of Florida	893	Medium	Correctional	Jun-26	Indefinite	94.82%
Hardeman County Correctional Facility Whiteville, Tennessee	1997	State of Tennessee	2,016	Medium	Correctional	Jun-29	-	97.73%
South Central Correctional Center Clifton, Tennessee	1992, 1994, 1995, 2005	State of Tennessee	1,676	Medium	Correctional	Jun-25	-	89.98%

Total design capacity for CoreCivic Safety Facilities (42 Facilities)

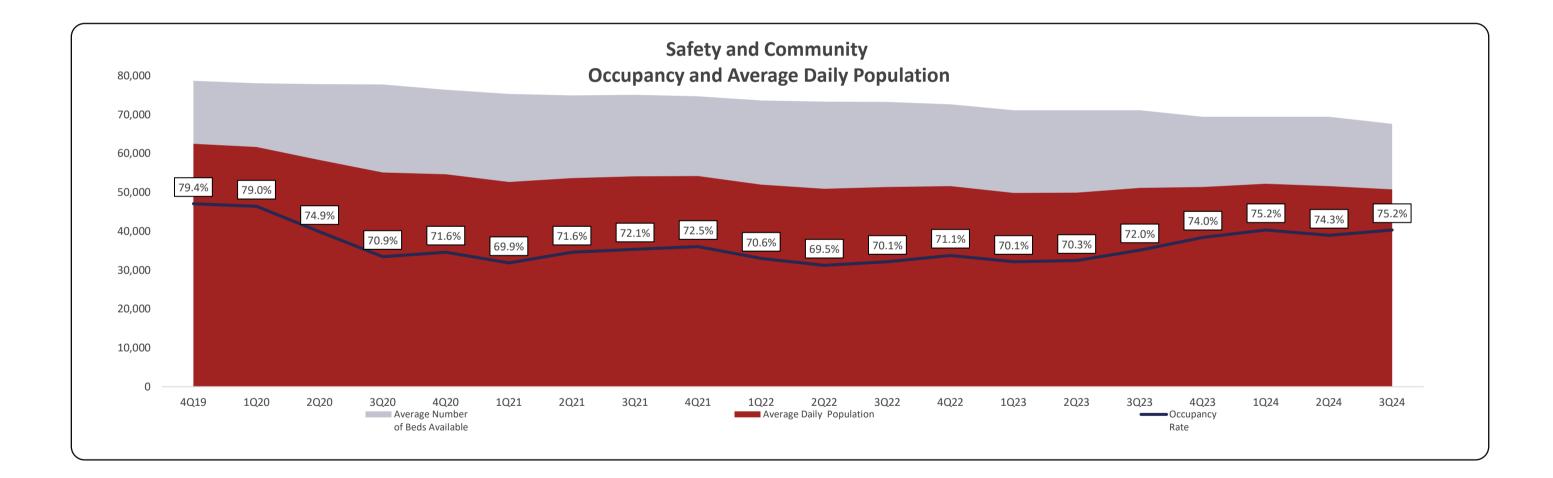
62,329

75.7%

Facility Name	Year Constructed/ Acquired (A)	Primary Customer	Design Capacity (B)	Security Level	Facility Type (C)	Term	Remaining Renewal Options (D)	Compensated Occupancy % for the Quarter ended 9/30/24
CoreCivic Community Facilities:								
CAI Boston Avenue San Diego, California	2013	State of California	120	-	Community Corrections	Jun-33	-	97.54%
CAI Ocean View San Diego, California	2013	ВОР	483	-	Community Corrections	Aug-25	(1) 1 year	68.42%
Adams Transitional Center Denver, Colorado	2017	Adams County	102	-	Community Corrections	Jun-25	Indefinite	87.04%
Arapahoe Community Treatment Center Englewood, Colorado	2017	Arapahoe County	135	-	Community Corrections	Jun-25	-	57.81%
Centennial Community Transition Center Englewood, Colorado	2016	Arapahoe County	107	-	Community Corrections	Jun-25	-	70.66%
Columbine Facility Denver, Colorado	2016	-	60	-	Community Corrections	-	-	0.00%
Commerce Transitional Center Commerce City, Colorado	2017	Adams County	136	-	Community Corrections	Jun-25	Indefinite	69.52%
Longmont Community Treatment Center Longmont, Colorado	2016	Boulder County	69	-	Community Corrections	Jun-24	(1) 6 month	89.27%
South Raleigh Reentry Center Raleigh, North Carolina	2019	ВОР	60	-	Community Corrections	Sep-25	(2) 1 year	118.06%
Oklahoma Reentry Opportunity Center Oklahoma City, Oklahoma	2015	ВОР	494	-	Community Corrections	Jan-25	(1) 1 year	17.52%

Facility Name	Year Constructed/ Acquired (A)	Primary Customer	Design Capacity (B)	Security Level	Facility Type (C)	Term	Remaining Renewal Options (D)	Compensated Occupancy % for the Quarter ended 9/30/24
Turley Residential Center Tulsa, Oklahoma	2015	ВОР	289	-	Community Corrections	Jan-25	(1) 1 year	26.80%
Austin Residential Reentry Center Del Valle, Texas	2015	ВОР	116	-	Community Corrections	Feb-25	-	87.65%
Austin Transitional Center Del Valle, Texas	2015	State of Texas	460	-	Community Corrections	Aug-25	(3) 1 year	79.61%
Corpus Christi Transitional Center Corpus Christi, Texas	2015	State of Texas	160	-	Community Corrections	Aug-25	(1) 2 year	60.20%
Dallas Transitional Center Hutchins, Texas	2015	State of Texas	300	-	Community Corrections	Aug-25	(3) 1 year	89.46%
El Paso Multi-Use Facility El Paso, Texas	2015	State of Texas	360	-	Community Corrections	Aug-25	(3) 1 year	77.84%
El Paso Transitional Center El Paso, Texas	2015	State of Texas	224	-	Community Corrections	Aug-25	(3) 1 year	87.37%
Fort Worth Transitional Center Fort Worth, Texas	2015	State of Texas	248	-	Community Corrections	Aug-25	(3) 1 year	80.00%
Ghent Residential Reentry Center Norfolk, Virginia	2019	ВОР	36		Community Corrections	Aug-25	(2) 1 year	60.21%
James River Residential Reentry Center Newport News, Virginia	2019	ВОР	84		Community Corrections	Aug-25	(2) 1 year	116.17%

Facility Name	Year Constructed/ Acquired (A)	Primary Customer	Design Capacity (B)	Security Level	Facility Type (C)	Term	Remaining Renewal Options (D)	Compensated Occupancy % for the Quarter ended 9/30/24
Cheyenne Transitional Center Cheyenne, Wyoming	2015	State of Wyoming	116	-	Community Corrections	Jun-26	(2) 2 year	63.36%
Total design capacity for CoreCivic Community (21 Fac	cilities)		4,159					66.7%
Total Design Capacity for all Facilities as of Septemb	er 30, 2024		66,488					75.2%
Less Idle Facilities (9 Facilities)			(8,759)					0.0%
Total Facilities, Excluding Idle Facilities			57,729					86.4%



Property Name CoreCivic Properties:	Year Constructed/ Acquired (A)	Primary Customer	Design Capacity (B)	Square Footage	Property Type (C)	Tenant Lease Expiration	Remaining Renewal Options (D)
California City Correctional Center California City, California	1999	-	2,560	522,000	Correctional	-	-
Lansing Correctional Facility Lansing, Kansas	2020	State of Kansas	2,432	401,000	Correctional	Jan-40	NA
Southeast Correctional Complex (K) Wheelwright, Kentucky	1998	Commonwealth of Kentucky	656	127,000	Correctional	Jun-30	(5) 2 year
Northwest New Mexico Correctional Center Grants, New Mexico	1989, 2000	State of New Mexico	596	188,000	Correctional	Oct-27	(5) 3 year
Allen Gamble Correctional Center Holdenville, Oklahoma	1996, 2008	State of Oklahoma	1,670	289,000	Correctional	Jun-29	Indefinite
North Fork Correctional Facility Sayre, Oklahoma	1998, 2007	-	2,400	466,000	Correctional	-	-

Total Design Capacity and Square Footage of Leased Properties (6 Properties)

10,314

(A) The year constructed/acquired represents the initial date of acquisition or completion of construction of the facility, as well as significant additions to the facility that occurred at a later date.

(B) Design capacity measures the number of beds, and accordingly, the number of offenders each facility is designed to accommodate. Facilities housing detainees on a short-term basis may exceed the original intended design capacity due to the lower level of services required by detainees in custody for a brief period. From time to time, we may evaluate the design capacity of our facilities based on the customers using the facilities, and the ability to reconfigure space with minimal capital outlays.

(C) We manage numerous facilities that have more than a single function (i.e., housing both long-term sentenced adult prisoners and pre-trial detainees). The primary functional categories into which facility types are identified were determined by the relative size of offender populations in a particular facility on September 30, 2024. If, for example, a 1,000-bed facility cared for 900 adult offenders with sentences in excess of one year and 100 pre-trial detainees, the primary functional category to which it would be assigned would be that of correctional facilities and not detention facilities. It should be understood that the primary functional category to which multi-user facilities are assigned may change from time to time.

(D) Remaining renewal options represents the number of renewal options, if applicable, and the remaining term of each option renewal. Our government partners can generally terminate our management contracts for non-appropriation of funds or for convenience.

1,993,000

(E) Pursuant to the terms of a contract awarded by the state of Arizona in September 2012, the state of Arizona has an option to purchase the Red Rock facility at any time during the term of the contract, including extension options, based on an amortization schedule starting with the fair market value and decreasing evenly to zero over the twenty year term.

(F) The facility is subject to a purchase option held by the Georgia Department of Corrections, or GDOC, which grants the GDOC the right to purchase the facility for the lesser of the facility's depreciated book value, as defined, or fair market value at any time during the term of the contract between us and the GDOC.

(G) The facility is subject to a purchase option held by the Tallahatchie County Correctional Authority which grants Tallahatchie County Correctional Authority the right to purchase the facility at any time during the contract at a price generally equal to the cost of the premises less an allowance for amortization originally over a 20 year period. The amortization period was extended through 2050 in connection with an expansion completed during the fourth quarter of 2007.

(H) The state of Montana has an option to purchase the facility generally at any time during the term of the contract with us at fair market value, as defined.

(I) The state of Ohio has the irrevocable right to repurchase the facility before we may resell the facility to a third party, or if we become insolvent or are unable to meet our obligations under the management contract with the state of Ohio, at a price generally equal to the fair market value, as defined in the Real Estate Purchase Agreement.

(J) The state of Tennessee has the option to purchase the facility in the event of our bankruptcy, or upon an operational or financial breach, as defined, at a price equal to the book value, as defined.

(K) The Commonwealth of Kentucky has an option to purchase the facility at any time during the term of the lease with us at a price equal to the fair market value of the property.

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