

## **Supplemental Financial Information For the Quarter Ended December 31, 2022**







The Company's supplemental financial information and other data presented herein speaks only as of the date or period indicated (or as of the date posted, as the case may be), and the Company does not undertake any obligation, and disclaims any duty, to update any of this information. The Company's future financial performance is subject to various risks and uncertainties that could cause actual results to differ materially from expectations. The factors that could affect the Company's future financial results are discussed more fully in our reports filed with the SEC. Readers are advised to refer to these reports for additional information concerning the Company. Readers are also advised that the Company's historical performance may not be indicative of future results. In addition, the information contained herein does not constitute an offer to sell or a solicitation to buy any of the Company's securities.

### CoreCivic, Inc.

# Supplemental Financial Information For the Quarter Ended December 31, 2022

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#### FINANCIAL HIGHLIGHTS

(Unaudited and amounts in thousands, except per share amounts)

|                             | For the Three Months Ended December 31, |      |    |      |    | For the Twelve Months Ended December 31, |    |        |  |  |
|-----------------------------|---|------|----|------|----|--|----|--------|--|--|
|                             |   | 2022 |    | 2021 |    | 2022                                     |    | 2021   |  |  |
| Diluted EPS                 | \$                                      | 0.21 | \$ | 0.23 | \$ | 1.03                                     | \$ | (0.43) |  |  |
| Adjusted Diluted EPS        | \$                                      | 0.22 | \$ | 0.27 | \$ | 0.57                                     | \$ | 1.04   |  |  |
| Normalized FFO Per Share    | \$                                      | 0.42 | \$ | 0.48 | \$ | 1.39                                     | \$ | 1.85   |  |  |
| AFFO Per Share              | \$                                      | 0.38 | \$ | 0.41 | \$ | 1.33                                     | \$ | 1.79   |  |  |
| TTM Debt Leverage           |   | 3.2x |    | 2.9x |    | 3.2x                                     |    | 2.9x   |  |  |
| Fixed Charge Coverage Ratio |   | 4.0x |    | 3.4x |    | 3.2x                                     |    | 3.6x   |  |  |

#### **GUIDANCE SUMMARY**

|  |    | Full Ye  | ar 2023 |          |
|--|----|----------|---------|----------|
|  | L  | ow-End   | Н       | igh-End  |
| Net income   | \$ | 58,000   | \$      | 75,000   |
| Depreciation and amortization of real estate assets    |    | 98,250   |         | 98,750   |
| <b>Funds From Operations</b>                           | \$ | 156,250  | \$      | 173,750  |
| Maintenance capital expenditures on real estate assets |    | (37,000) |         | (36,000) |
| Stock-based compensation and non-cash interest         |    | 25,000   |         | 25,000   |
| Other non-cash revenue and expenses                    |    | 4,500    |         | 4,500    |
| Adjusted Funds From Operations                         | \$ | 148,750  | \$      | 167,250  |
| Diluted EPS  | \$ | 0.50     | \$      | 0.65     |
| FFO per diluted share                                  | \$ | 1.35     | \$      | 1.50     |
| AFFO per diluted share                                 | \$ | 1.29     | \$      | 1.45     |
| Net income   | \$ | 58,000   | \$      | 75,000   |
| Interest expense                                       |    | 86,250   |         | 85,250   |
| Depreciation and amortization                          |    | 130,000  |         | 130,000  |
| Income tax expense                                     |    | 24,250   |         | 23,250   |
| EBITDA   | \$ | 298,500  | \$      | 313,500  |
|  |    |          |         |          |
| Capital Expenditures                                   |    |          |         |          |
| Maintenance on real estate assets                      | \$ | 36,000   | \$      | 37,000   |
| Information technology and other assets                |    | 25,000   |         | 26,000   |
| Other capital investments                              |    | 3,000    | _       | 4,000    |
| Total capital expenditures                             | \$ | 64,000   | \$      | 67,000   |

#### CONSOLIDATED BALANCE SHEETS

|   | December 31,<br>2022 | September 30,<br>2022 | June 30,<br>2022 | March 31,<br>2022 | December 31,<br>2021 |
|---|----------------------|-----------------------|------------------|-------------------|----------------------|
| ASSETS  |                      |                       |                  |                   |                      |
| Cash and cash equivalents                       | \$ 149,401           | \$ 185,328            | \$ 115,611       | \$ 378,204        | \$ 299,645           |
| Restricted cash                                 | 12,764               | 13,833                | 11,794           | 12,330            | 11,062               |
| Accounts receivable, net of credit loss reserve | 312,435              | 293,395               | 273,839          | 262,467           | 282,809              |
| Prepaid expenses and other current assets       | 32,134               | 30,748                | 42,413           | 27,759            | 26,872               |
| Assets held for sale                            | 6,936                | 6,659                 | 61,587           | <u> </u>          | 6,996                |
| Total current assets                            | 513,670              | 529,963               | 505,244          | 680,760           | 627,384              |
| Real estate and related assets:                 |                      |                       |                  |                   |                      |
| Property and equipment, net                     | 2,176,098            | 2,176,050             | 2,197,463        | 2,269,913         | 2,283,256            |
| Other real estate assets                        | 208,181              | 210,242               | 213,164          | 216,161           | 218,915              |
| Goodwill  | 4,844                | 4,844                 | 4,844            | 4,844             | 4,844                |
| Other assets                                    | 341,976              | 349,827               | 355,815          | 357,874           | 364,539              |
| Total assets                                    | \$ 3,244,769         | \$ 3,270,926          | \$ 3,276,530     | \$ 3,529,552      | \$ 3,498,938         |
| LIABILITIES AND STOCKHOLDERS' EQUITY            |                      |                       |                  |                   |                      |
| Accounts payable and accrued expenses           | \$ 285,226           | \$ 295,671            | \$ 294,435       | \$ 326,003        | \$ 305,592           |
| Current portion of long-term debt, net          | 165,525              | 177,556               | 180,378          | 37,072            | 35,376               |
| Total current liabilities                       | 450,751              | 473,227               | 474,813          | 363,075           | 340,968              |
| Long-term debt, net                             | 1,084,858            | 1,113,938             | 1,148,679        | 1,483,948         | 1,492,046            |
| Deferred revenue                                | 22,590               | 23,830                | 25,070           | 26,311            | 27,551               |
| Non-current deferred tax liabilities            | 99,618               | 97,689                | 91,828           | 90,836            | 88,157               |
| Other liabilities                               | 154,544              | 160,067               | 167,200          | 173,865           | 177,748              |
| Total liabilities                               | 1,812,361            | 1,868,751             | 1,907,590        | 2,138,035         | 2,126,470            |
| Commitments and contingencies                   |                      |                       |                  |                   |                      |
| Common stock - \$0.01 par value                 | 1,150                | 1,150                 | 1,186            | 1,216             | 1,203                |
| Additional paid-in capital                      | 1,807,689            | 1,801,867             | 1,836,949        | 1,870,065         | 1,869,955            |
| Accumulated deficit                             | (376,431)            | (400,842)             | (469,195)        | (479,764)         | (498,690)            |
| Total stockholders' equity                      | 1,432,408            | 1,402,175             | 1,368,940        | 1,391,517         | 1,372,468            |
| Total liabilities and equity                    | \$ 3,244,769         | \$ 3,270,926          | \$ 3,276,530     | \$ 3,529,552      | \$ 3,498,938         |

#### CONSOLIDATED STATEMENTS OF OPERATIONS

|   | For the Three<br>Decem | Months | Ended    | For the Twelve Months Ended<br>December 31, |           |    |           |  |
|---|------------------------|--------|----------|---|-----------|----|-----------|--|
|   | 2022                   | ,      | 2021     |   | 2022      | ,  | 2021      |  |
| REVENUE:  |                        |        |          |   |           |    |           |  |
| Safety  | \$<br>430,247          | \$     | 432,785  | \$  | 1,684,035 | \$ | 1,693,968 |  |
| Community   | 26,994                 |        | 25,313   |   | 103,263   |    | 99,435    |  |
| Properties  | 14,169                 |        | 14,007   |   | 57,873    |    | 68,934    |  |
| Other   | 23                     |        | 28       |   | 158       |    | 279       |  |
| Total revenue   | 471,433                |        | 472,133  |   | 1,845,329 |    | 1,862,616 |  |
| EXPENSES:   |                        |        |          |   |           |    |           |  |
| Operating:  |                        |        |          |   |           |    |           |  |
| Safety  | 326,095                |        | 309,948  |   | 1,313,567 |    | 1,236,938 |  |
| Community   | 22,485                 |        | 20,059   |   | 86,016    |    | 81,610    |  |
| Properties  | 3,121                  |        | 2,832    |   | 13,682    |    | 18,155    |  |
| Other   | <br>268                |        | 80       |   | 527       |    | 362       |  |
| Total operating expenses  | <br>351,969            |        | 332,919  |   | 1,413,792 |    | 1,337,065 |  |
| General and administrative  | 34,892                 |        | 38,412   |   | 127,700   |    | 135,770   |  |
| Depreciation and amortization   | 31,688                 |        | 33,951   |   | 127,906   |    | 134,738   |  |
| Shareholder litigation expense  | -                      |        | -        |   | 1,900     |    | 54,295    |  |
| Asset impairments   | <br>879                |        | 2,027    |   | 4,392     |    | 11,378    |  |
|   | <br>419,428            |        | 407,309  |   | 1,675,690 |    | 1,673,246 |  |
| OTHER INCOME (EXPENSE):   | <br>                   |        |          |   |           |    |           |  |
| Interest expense, net   | (19,593)               |        | (23,239) |   | (84,974)  |    | (85,542)  |  |
| Expenses associated with debt repayments and refinancing transactions | (489)                  |        | (4,112)  |   | (8,077)   |    | (56,279)  |  |
| Gain on sale of real estate assets, net                               | 579                    |        | -        |   | 87,728    |    | 38,766    |  |
| Other income (expense)  | 52                     |        | (105)    |   | 986       |    | (212)     |  |
| INCOME BEFORE INCOME TAXES  | 32,554                 |        | 37,368   |   | 165,302   |    | 86,103    |  |
| Income tax expense  | <br>(8,117)            |        | (9,331)  |   | (42,982)  |    | (137,999) |  |
| NET INCOME (LOSS)   | <br>24,437             |        | 28,037   | _   | 122,320   |    | (51,896)  |  |
| BASIC EARNINGS (LOSS) PER SHARE                                       | \$<br>0.21             | \$     | 0.23     | \$  | 1.03      | \$ | (0.43)    |  |
| DILUTED EARNINGS (LOSS) PER SHARE                                     | \$<br>0.21             | \$     | 0.23     | \$  | 1.03      | \$ | (0.43)    |  |

#### RECONCILIATION OF BASIC TO DILUTED EARNINGS PER SHARE

(Unaudited and amounts in thousands, except per share amounts)

|  |         | For the Three<br>Decem<br>2022 | ber 31, | Ended<br>2021 | 1       | For the Twelve M<br>Decemb<br>2022 |    |          |  |
|--|---------|--------------------------------|---------|---------------|---------|------------------------------------|----|----------|--|
| Basic:   | Φ.      | 24.427                         | Ф       | 20.027        | Φ.      | 100 000                            | Ф  | (51.000) |  |
| Net income (loss)  | \$      | 24,437                         | \$      | 28,037        | \$      | 122,320                            | \$ | (51,896) |  |
| Diluted:   |         |                                |         |               |         |                                    |    |          |  |
| Net income (loss)  | \$      | 24,437                         | \$      | 28,037        | \$      | 122,320                            |    | (51,896) |  |
| Basic:   | <u></u> |                                |         |               | <u></u> |                                    |    |          |  |
| Weighted average common shares outstanding-basic   |         | 114,982                        |         | 120,285       |         | 118,199                            |    | 120,192  |  |
| Diluted: Weighted average common shares outstanding-basic  |         | 114,982                        |         | 120,285       |         | 118,199                            |    | 120,192  |  |
| Effect of dilutive securities:  Restricted stock-based awards  |         | 1,274                          |         | 933           |         | 899                                |    | -        |  |
| Non-controlling interest - operating partnership units Weighted average shares and assumed conversions-diluted |         | 116,256                        |         | 121,218       |         | 119,098                            |    | 120,192  |  |
| Basic earnings (loss) per share  | \$      | 0.21                           | \$      | 0.23          | \$      | 1.03                               | \$ | (0.43)   |  |
| Diluted earnings (loss) per share  | \$      | 0.21                           | \$      | 0.23          | \$      | 1.03                               | \$ | (0.43)   |  |

For the twleve months ended December 31, 2021, 0.5 million restricted stock-based awards and 1.0 million non-controlling interest - operating partnership units were excluded from the computation of diluted loss per share because they were anti-dilutive.

#### CALCULATION OF ADJUSTED DILUTED EARNINGS PER SHARE

|   |           | For the Three<br>Decem | Months | For the Twelve Months Ended<br>December 31, |               |    |          |
|---|-----------|------------------------|--------|---|---------------|----|----------|
|   |           | 2022                   |        | 2021  | 2022          | ĺ  | 2021     |
| Net income (loss)   | \$        | 24,437                 | \$     | 28,037                                      | \$<br>122,320 | \$ | (51,896) |
| Special items:  |           |                        |        |   |               |    |          |
| Expenses associated with debt repayments and refinancing transactions |           | 489                    |        | 4,112                                       | 8,077         |    | 56,279   |
| Expenses associated with COVID-19                                     |           | -                      |        | -   | -             |    | 2,434    |
| Income taxes associated with change in corporate tax structure        |           |                        |        |   |               |    |          |
| and other special tax items   |           | -                      |        | -   | -             |    | 114,249  |
| Gain on sale of real estate assets, net                               |           | (579)                  |        | -   | (87,728)      |    | (38,766) |
| Shareholder litigation expense  |           | -                      |        | -   | 1,900         |    | 54,295   |
| Asset impairments   |           | 879                    |        | 2,027                                       | 4,392         |    | 11,378   |
| Income tax expense (benefit) for special items                        |           | (205)                  |        | (1,533)                                     | <br>19,338    |    | (21,227) |
| Adjusted net income   | \$        | 25,021                 | \$     | 32,643                                      | \$<br>68,299  | \$ | 126,746  |
| Weighted average common shares outstanding - basic                    |           | 114,982                |        | 120,285                                     | 118,199       |    | 120,192  |
| Effect of dilutive securities:  |           |                        |        |   |               |    |          |
| Restricted stock-based awards   |           | 1,274                  |        | 933   | 899           |    | 531      |
| Non-controlling interest - operating partnership units                |           | -                      |        | -   | -             |    | 952      |
| Weighted average shares and assumed conversions - diluted             |           | 116,256                |        | 121,218                                     | 119,098       |    | 121,675  |
| Adjusted Earnings Per Basic Share                                     | <u>\$</u> | 0.22                   | \$     | 0.27  | \$<br>0.58    | \$ | 1.05     |
| Adjusted Earnings Per Diluted Share                                   | \$        | 0.22                   | \$     | 0.27  | \$<br>0.57    | \$ | 1.04     |

#### **FUNDS FROM OPERATIONS**

(Unaudited and amounts in thousands, except per share amounts)

|   |          |          | Months I<br>ber 31, | For the Twelve Months Ended<br>December 31, |               |          |          |  |
|---|----------|----------|---------------------|---|---------------|----------|----------|--|
|   |          | 2022     |                     | 2021  | 2022          |          | 2021     |  |
| FUNDS FROM OPERATIONS:  |          |          |                     |   |               |          | (-1.000) |  |
| Net income (loss)   | \$       | 24,437   | \$                  | 28,037                                      | \$<br>122,320 | \$       | (51,896) |  |
| Depreciation and amortization of real estate assets                   |          | 24,092   |                     | 25,176                                      | 96,917        |          | 98,738   |  |
| Impairment of real estate assets                                      |          | 879      |                     | 2,027                                       | 4,392         |          | 3,335    |  |
| Gain on sale of real estate assets, net                               |          | (579)    |                     | -   | (87,728)      |          | (38,766) |  |
| Income tax expense for special items                                  |          | (78)     |                     | (506)                                       | <br>21,995    |          | 8,785    |  |
| Funds From Operations   | \$       | 48,751   | \$                  | 54,734                                      | \$<br>157,896 | \$       | 20,196   |  |
| Expenses associated with debt repayments and refinancing transactions |          | 489      |                     | 4,112                                       | 8,077         |          | 56,279   |  |
| Expenses associated with COVID-19                                     |          | -        |                     | -   | -             |          | 2,434    |  |
| Income taxes associated with change in corporate tax structure        |          |          |                     |   |               |          |          |  |
| and other special tax items   |          | -        |                     | -   | -             |          | 114,249  |  |
| Shareholder litigation expense  |          | -        |                     | -   | 1,900         |          | 54,295   |  |
| Goodwill and other impairments  |          | -        |                     | -   | -             |          | 8,043    |  |
| Income tax benefit for special items                                  |          | (127)    |                     | (1,027)                                     | (2,657)       |          | (30,012) |  |
| Normalized Funds From Operations                                      | \$       | 49,113   | \$                  | 57,819                                      | \$<br>165,216 | \$       | 225,484  |  |
| Maintenance capital expenditures on real estate assets                |          | (14,202) |                     | (15,002)                                    | (31,557)      |          | (35,522) |  |
| Stock-based compensation  |          | 5,861    |                     | 5,094                                       | 17,568        |          | 18,733   |  |
| Amortization of debt costs  |          | 1,222    |                     | 1,731                                       | 5,643         |          | 7,345    |  |
| Other non-cash revenue and expenses                                   |          | 1,831    |                     | (206)                                       | 1,588         |          | 2,064    |  |
| Adjusted Funds From Operations  | \$       | 43,825   | \$                  | 49,436                                      | \$<br>158,458 | \$       | 218,104  |  |
| FUNDS FROM OPERATIONS PER DILUTED SHARE                               | \$       | 0.42     | \$                  | 0.45  | \$<br>1.33    | \$       | 0.17     |  |
| FUNDS FROM OPERATIONS PER DILUTED SHARE                               | <b>3</b> | 0.42     | <u> </u>            | <u> </u>                                    | \$<br>1.33    | <u> </u> | 0.1      |  |
| NORMALIZED FUNDS FROM OPERATIONS PER DILUTED SHARE                    | \$       | 0.42     | \$                  | 0.48  | \$<br>1.39    | \$       | 1.85     |  |
| ADJUSTED FUNDS FROM OPERATIONS PER DILUTED SHARE                      | \$       | 0.38     | \$                  | 0.41  | \$<br>1.33    | \$       | 1.79     |  |

FFO and AFFO are widely accepted supplemental non-GAAP measures utilized to evaluate the performance of real estate companies following the standards established by the National Association of Real Estate Investment Trusts (NAREIT). The Company believes that FFO and AFFO are important operating measures that supplement discussion and analysis of the Company's results of operations and are used to review and assess operating performance of the Company and its properties and their management teams. NAREIT defines FFO as net income computed in accordance with generally accepted accounting principles, excluding gains (or losses) from sales of property and extraordinary items, plus depreciation and amortization of real estate and impairment of depreciable real estate and after adjustments for unconsolidated partnerships and joint ventures calculated to reflect FFO on the same basis. Because the historical cost accounting convention used for real estate assets requires depreciation (except on land), this accounting presentation assumes that the value of real estate assets diminishes at a level rate over time. Because of the unique structure, design and use of the Company's properties, management believes that assessing performance of the Company's properties without the impact of depreciation or amortization is useful. The Company may make adjustments to FFO from time to time for certain other income and expenses that it considers non-recurring, infrequent or unusual, even though such items may require cash settlement, because such items do not reflect a necessary or ordinary component of the ongoing operations of the Company. Normalized FFO excludes the effects of such items. The Company calculates AFFO by adding to Normalized FFO non-cash expenses such as the amortization of deferred financing costs and stock-based compensation, and by subtracting from Normalized FFO recurring real estate expenditures that are capitalized and then amortized, but which are necessary to maintain a real estate operating company's prop

#### SELECTED FINANCIAL INFORMATION

|  | Dece           | mber 31, 2022   | Septe          | ember 30, 2022   | Ju             | ıne 30, 2022  | Ma             | arch 31, 2022   | Dece           | mber 31, 2021  |
|--|----------------|---|----------------|--|----------------|---|----------------|---|----------------|--|
| BALANCE SHEET: Property and equipment Accumulated depreciation and amortization  | \$             | 3,892,381<br>(1,716,283)                                | \$             | 3,864,440<br>(1,688,390)                               | \$             | 3,868,551<br>(1,671,088)                                | \$             | 3,955,469<br>(1,685,556)                                | \$             | 3,940,965<br>(1,657,709)                               |
| Property and equipment, net  | \$             | 2,176,098   | \$             | 2,176,050  | \$             | 2,197,463   | \$             | 2,269,913   | \$             | 2,283,256  |
| Assets held for sale   | \$             | 6,936   | \$             | 6,659  | \$             | 61,587  | \$             | -   | \$             | 6,996  |
| Total assets   | \$             | 3,244,769   | \$             | 3,270,926  | \$             | 3,276,530   | \$             | 3,529,552   | \$             | 3,498,938  |
| Maintenance & technology capital expenditures for the quarter ended  | \$             | 24,926  | \$             | 13,594   | \$             | 11,049  | \$             | 9,004   | \$             | 23,847   |
| Growth capital expenditures for the quarter ended  | \$             | 6,371   | \$             | 4,460  | \$             | 7,429   | \$             | 6,611   | \$             | 4,923  |
| Total debt   | \$             | 1,264,522   | \$             | 1,307,109  | \$             | 1,346,515   | \$             | 1,544,029   | \$             | 1,551,932  |
| Equity book value  | \$             | 1,432,408   | \$             | 1,402,175  | \$             | 1,368,940   | \$             | 1,391,517   | \$             | 1,372,468  |
| LIQUIDITY: Cash and cash equivalents   | \$             | 149,401   | \$             | 185,328  | \$             | 115,611   | \$             | 378,204   | \$             | 299,645  |
| Availability under revolving credit facility   | \$             | 233,236   | \$             | 233,236  | \$             | 233,236   | \$             | 785,277   | \$             | 786,078  |
| CAPITALIZATION:  Common shares outstanding Common share price at end of period Market value of common equity at end of period Total equity market capitalization  Total market capitalization (market value of equity plus debt) | \$<br>\$<br>\$ | 114,988<br>11.56<br>1,329,261<br>1,329,261<br>2,593,783 | \$<br>\$<br>\$ | 114,981<br>8.84<br>1,016,432<br>1,016,432<br>2,323,541 | \$<br>\$<br>\$ | 118,620<br>11.11<br>1,317,868<br>1,317,868<br>2,664,383 | \$<br>\$<br>\$ | 121,586<br>11.17<br>1,358,116<br>1,358,116<br>2,902,145 | \$<br>\$<br>\$ | 120,285<br>9.97<br>1,199,241<br>1,199,241<br>2,751,173 |
| EBITDA   | \$             | 86,954  | \$             | 147,946  | \$             | 71,126  | \$             | 83,033  | \$             | 97,019   |
| ADJUSTED EBITDA  | \$             | 87,743  | \$             | 68,414   | \$             | 78,771  | \$             | 80,772  | \$             | 103,158  |
| NORMALIZED FUNDS FROM OPERATIONS   | \$             | 49,113  | \$             | 33,903   | \$             | 40,667  | \$             | 41,533  | \$             | 57,819   |
| Normalized funds from operations per diluted share   | \$             | 0.42  | \$             | 0.29   | \$             | 0.34  | \$             | 0.34  | \$             | 0.48   |
| ADJUSTED FUNDS FROM OPERATIONS   | \$             | 43,825  | \$             | 29,935   | \$             | 39,827  | \$             | 44,871  | \$             | 49,436   |
| Adjusted funds from operations per diluted share   | \$             | 0.38  | \$             | 0.25   | \$             | 0.33  | \$             | 0.37  | \$             | 0.41   |

#### SELECTED FINANCIAL INFORMATION

|   | For the Three Mon<br>2022 | ths Ended I | For the Twelve Months Ended December 31, 2022 |    |            |    |            |
|---|---------------------------|-------------|---|----|------------|----|------------|
| Number of days per period   | 92                        |             | 92  |    | 365        |    | 365        |
| SAFETY AND COMMUNITY FACILITIES:  |                           |             |   |    |            |    |            |
| Average available beds  | 72,580                    |             | 74,657  |    | 73,165     |    | 74,957     |
| Average compensated occupancy   | 71.1%                     |             | 72.5%   |    | 70.3%      |    | 71.5%      |
| Total compensated man-days  | 4,744,354                 |             | 4,979,149                                     |    | 18,777,625 |    | 19,568,921 |
| Revenue per compensated man-day Operating expenses per compensated man-day: | \$ 94.42                  | \$          | 90.23   | \$ | 93.26      | \$ | 89.86      |
| Fixed expense   | 50.79                     |             | 45.83   |    | 51.41      |    | 47.51      |
| Variable expense  | 20.84                     |             | 18.73   |    | 21.31      |    | 18.16      |
| Total   | 71.63                     |             | 64.56   |    | 72.72      |    | 65.67      |
| Operating income per compensated man-day                                    | \$ 22.79                  | \$          | 25.67   | \$ | 20.54      | \$ | 24.19      |
| Operating margin  | 24.1%                     |             | 28.4%   |    | 22.0%      |    | 26.9%      |
| DEPRECIATION AND AMORTIZATION:  |                           |             |   |    |            |    |            |
| Depreciation and amortization expense on real estate                        | 24,092                    |             | 25,176  |    | 96,917     |    | 98,738     |
| Other depreciation expense  | 7,312                     |             | 8,343   |    | 29,757     |    | 34,200     |
| Amortization of intangibles   | 284                       | •           | 432   | •  | 1,232      | •  | 1,800      |
| Depreciation and amortization   | \$ 31,688                 | \$          | 33,951  | \$ | 127,906    | \$ | 134,738    |
| NET OPERATING INCOME:   |                           |             |   |    |            |    |            |
| Revenue   |                           |             |   |    |            |    |            |
| Safety  | \$ 430,247                | \$          | 432,785                                       | \$ | 1,684,035  | \$ | 1,693,968  |
| Community   | 26,994                    |             | 25,313  |    | 103,263    |    | 99,435     |
| Properties  | 14,169                    |             | 14,007  |    | 57,873     |    | 68,934     |
| Other   | 23                        |             | 28  |    | 158        |    | 279        |
| Total revenues  | 471,433                   |             | 472,133                                       |    | 1,845,329  |    | 1,862,616  |
| Operating Expenses  |                           |             |   |    |            |    |            |
| Safety  | 326,095                   |             | 309,948                                       |    | 1,313,567  |    | 1,236,938  |
| Community   | 22,485                    |             | 20,059  |    | 86,016     |    | 81,610     |
| Properties  | 3,121                     |             | 2,832   |    | 13,682     |    | 18,155     |
| Other   | 268                       |             | 80  |    | 527        |    | 362        |
| Total operating expenses  | 351,969                   |             | 332,919                                       |    | 1,413,792  |    | 1,337,065  |
| Net Operating Income  |                           |             |   |    |            |    |            |
| Safety  | 104,152                   |             | 122,837                                       |    | 370,468    |    | 457,030    |
| Community   | 4,509                     |             | 5,254   |    | 17,247     |    | 17,825     |
| Properties  | 11,048                    |             | 11,175  |    | 44,191     |    | 50,779     |
| Other   | (245)                     |             | (52)  |    | (369)      |    | (83)       |
| Total net operating income  | \$ 119,464                | \$          | 139,214                                       | \$ | 431,537    | \$ | 525,551    |

|  | For t | the Three Month<br>2022 | s Ended Do | ecember 31,<br>2021 | For | the Twelve Month<br>2022 | ıs Ended I | December 31,<br>2021 |
|--|-------|-------------------------|------------|---------------------|-----|--------------------------|------------|----------------------|
| CORECIVIC SAFETY FACILITIES:   |       |                         |            |                     |     |                          |            |                      |
| Facility revenue   | \$    | 430,247                 | \$         | 432,785             | \$  | 1,684,035                | \$         | 1,693,968            |
| Operating expenses:  |       |                         |            |                     |     |                          |            |                      |
| Fixed expense  |       | 230,637                 |            | 219,179             |     | 925,622                  |            | 890,538              |
| Variable expense   |       | 95,458                  |            | 90,769              |     | 387,945                  |            | 346,400              |
| Total  |       | 326,095                 |            | 309,948             |     | 1,313,567                |            | 1,236,938            |
| Facility net operating income  | \$    | 104,152                 | \$         | 122,837             | \$  | 370,468                  | \$         | 457,030              |
| Average available beds   |       | 67,711                  |            | 69,608              |     | 68,296                   |            | 69,903               |
| Average compensated occupancy  |       | 72.0%                   |            | 73.8%               |     | 71.2%                    |            | 72.7%                |
| Total compensated man-days   |       | 4,482,937               |            | 4,723,457           |     | 17,754,704               |            | 18,550,204           |
| Revenue per compensated man-day  Operating expenses per compensated man-day: | \$    | 95.97                   | \$         | 91.62               | \$  | 94.85                    | \$         | 91.32                |
| Fixed  |       | 51.45                   |            | 46.40               |     | 52.13                    |            | 48.01                |
| Variable   |       | 21.29                   |            | 19.22               |     | 21.85                    |            | 18.67                |
| Total  |       | 72.74                   |            | 65.62               |     | 73.98                    |            | 66.68                |
| Operating income per compensated man-day                                     | \$    | 23.23                   | \$         | 26.00               | \$  | 20.87                    | \$         | 24.64                |
| Operating margin   |       | 24.2%                   |            | 28.4%               |     | 22.0%                    |            | 27.0%                |
| CORECIVIC COMMUNITY FACILITIES:  |       |                         |            |                     |     |                          |            |                      |
| Facility revenue (1)   | \$    | 17,715                  | \$         | 16,462              | \$  | 67,084                   | \$         | 64,584               |
| Operating expenses: (1)  |       |                         |            |                     |     |                          |            |                      |
| Fixed expense  |       | 10,351                  |            | 9,020               |     | 39,732                   |            | 39,184               |
| Variable expense   |       | 3,432                   |            | 2,503               |     | 12,209                   |            | 8,921                |
| Total  |       | 13,783                  |            | 11,523              |     | 51,941                   |            | 48,105               |
| Facility net operating income  | \$    | 3,932                   | \$         | 4,939               | \$  | 15,143                   | \$         | 16,479               |
| Average available beds   |       | 4,869                   |            | 5,049               |     | 4,869                    |            | 5,054                |
| Average compensated occupancy  |       | 58.4%                   |            | 55.0%               |     | 57.6%                    |            | 55.2%                |
| Total compensated man-days   |       | 261,417                 |            | 255,692             |     | 1,022,921                |            | 1,018,717            |
| Revenue per compensated man-day  | \$    | 67.77                   | \$         | 64.38               | \$  | 65.58                    | \$         | 63.40                |
| Operating expenses per compensated man-day:                                  |       |                         |            |                     |     |                          |            |                      |
| Fixed expense  |       | 39.60                   |            | 35.28               |     | 38.84                    |            | 38.46                |
| Variable expense   |       | 13.13                   |            | 9.79                |     | 11.94                    |            | 8.76                 |
| Total  |       | 52.73                   |            | 45.07               |     | 50.78                    |            | 47.22                |
| Operating income per compensated man-day                                     | \$    | 15.04                   | \$         | 19.31               | \$  | 14.80                    | \$         | 16.18                |
| Operating margin   |       | 22.2%                   |            | 30.0%               |     | 22.6%                    |            | 25.5%                |

<sup>(1)</sup> Our CoreCivic Community segment includes the operating results of residential reentry centers we operate during each period, along with the operating results of our non-residential correctional alternative services. However, the facility revenue and operating expenses in this table, and the corresponding per compensated man-day amounts, of CoreCivic Community include only those related to the operation of the residential reentry centers. For the three months ended December 31, 2022 and 2021, our alternative services generated revenue of \$9.3 million and \$8.9 million, respectively, and incurred operating expenses of \$8.7 million and \$8.5 million, respectively. For the twelve months ended December 31, 2022 and 2021, our alternative services generated revenue of \$36.2 million and \$34.9 million, respectively, and incurred operating expenses of \$34.1 million and \$33.5 million, respectively.

#### ANALYSIS OF OUTSTANDING DEBT

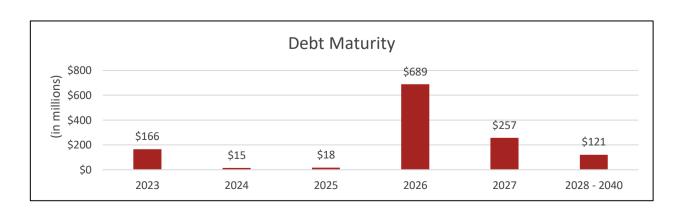
(Unaudited and amounts in thousands)

|                                     | Outstanding<br>Balance | Outstanding<br>Balance | Stated<br>Interest | Effective<br>Interest  | Maturity     | Callable/   |
|-------------------------------------|------------------------|------------------------|--------------------|------------------------|--------------|---|
|                                     | 12/31/2021             | 12/31/2022             | Rate               | Rate 1)                | Date         | Redeemable  |
| Fixed Rate:                         |                        |                        |                    |                        |              |   |
| Senior Unsecured Notes Issued 2013  | \$ 173,650             | \$ 153,754             | 4.625%             | 4.71%                  | May 2023     | Prior to February 1, 2023, redeemable at a "make-whole" redemption price, plus accrued and unpaid interest; thereafter the notes are redeemable at 100% of the aggregate principal amount plus accrued and unpaid interest. A portion of the notes were repurchased during 2021 and 2022 in privately negotiated transactions. On December 22, 2022, we delivered an irrevocable notice to the trustee of the holders of the 4.625% Senior Notes that we elected to redeem in full the 4.625% Senior Notes that remained outstanding on February 1, 2023. The 4.625% Senior Notes were redeemed on February 1, 2023 at a redemption price equal to 100% of the principal amount of the outstanding 4.625% Senior Notes, which amounted to \$153.8 million, plus accrued and unpaid interest to, but not including, the redemption date. |
| Senior Unsecured Notes Issued 2017  | 250,000                | 250,000                | 4.75%              | 4.91%                  | October 2027 | Prior to July 15, 2027, redeemable at a "make-whole" redemption price, plus accrued and unpaid interest; thereafter the notes are redeemable at 100% of the aggregate principal amount plus accrued and unpaid interest.  |
| Senior Unsecured Notes Issued 2021  | 675,000                | 614,113                | 8.25%              | 8.65%                  | April 2026   | Prior to April 15, 2024, redeemable at a "make-whole" redemption price, plus accrued and unpaid interest. Thereafter the notes are redeemable at 104.125% of the aggregate principal amount beginning on April 15, 2024 and 100% of the aggregate principal amount beginning on April 15, 2025, plus, in both cases, accrued and unpaid interest. A portion of the notes were repurchased during 2022 in privately negotiated transactions.   |
| Non-Recourse Mortgage Note - Kansas | 154,532                | 150,405                | 4.43%              | 4.75%                  | January 2040 | Redeemable in all or part at any time upon written notice of not less than 30 days and not more than 60 days prior to the date fixed for such prepayment, with a "make-whole" amount, together with interest accrued to, but not including, the redemption date.  |
| Total Fixed Rate Debt               | 1,253,182              | 1,168,272              |                    |                        |              |   |
| Floating Rate:                      |                        |                        |                    |                        |              |   |
| Revolving Credit Facility           | -                      | -                      | -                  | - 2), 3)               | May 2026     |   |
| Term Loan A                         | 170,000                | 96,250                 | 7.25%              | 7.65% 2)               | May 2026     |   |
| Term Loan B                         | 128,750                | -                      | -                  | <b>-</b> <sup>4)</sup> | -            |   |
| Total Floating Rate Debt            | 298,750                | 96,250                 |                    |                        |              |   |
| Grand Total Debt                    | \$ 1,551,932           | \$ 1,264,522           | 6.74%              | 7.11%                  | 4.87         | 5)  |

<sup>1)</sup> Includes amortization of debt issuance costs.

<sup>5)</sup> Represents the weighted average debt maturity in years.

| <u>Year</u> | Total Debt  Maturing | % of Debt Maturing | % of Debt Maturing |
|-------------|----------------------|--------------------|--------------------|
| 2023        | 165,525              | 13.09%             | 13.09%             |
| 2024        | 14,722               | 1.16%              | 14.25%             |
| 2025        | 17,698               | 1.40%              | 15.65%             |
| 2026        | 688,563              | 54.45%             | 70.11%             |
| 2027        | 256,855              | 20.31%             | 90.42%             |
| Thereafter  | 121,159              | 9.58%              | 100.00%            |
|             | \$ 1,264,522         | 100.00%            |                    |



On May 12, 2022, CoreCivic entered into a Third Amended and Restated Credit Agreement ("the New Credit Agreement") in an aggregate principal amount of \$350.0 million, consisting of a \$100.0 million term loan ("Term Loan A") and a \$250.0 revolving credit facility. The New Credit Agreement replaced the Second Amended and Restated Credit Agreement (the "Previous Credit Agreement"), which was in an aggregate principal amount of up to \$1.0 billion and consisted of a term loan of \$200.0 million and a revolving credit facility in an aggregate principal amount of up to \$800.0 million. The New Credit Agreement extends the maturity to May 2026 from April 2023 under the Previous Credit Agreement. The Company also has \$16.8 million of letters of credit outstanding under a sub-facility reducing the available capacity under the revolving credit facility to \$233.2 million as of December 31, 2022. Based on the Company's current leverage ratio, the revolving credit facility and Term Loan A bear interest at BSBY plus a margin of 3.25%.

<sup>3)</sup> The stated and effective interest rate on the revolving credit facility exclude interest associated with the outstanding letters of credit and the unused fees.

<sup>&</sup>lt;sup>4)</sup> On December 18, 2019, CoreCivic entered into a new \$250.0 million Senior Secured Term Loan B ("Term Loan B"). On May 19, 2022, CoreCivic voluntarily repaid in full the outstanding principal balance under the Term Loan B amounting to \$124.1 million, and satisfied all of the Company's outstanding obligations under the Term Loan B credit agreement. The Term Loan B bore interest at a rate of LIBOR plus 4.50%, with a 1.00% LIBOR floor.

#### SELECTED OPERATING RATIOS

| Martest coverage mink (Aglisted EBITDA/Interest incurred   Scheduled prin pins) (1)**  |  | Fo | or the Three l<br>Decemb |    | Ended   | I  | For the Twelve<br>Decem | Months | s Ended             |
|--|--|----|--------------------------|----|---------|----|-------------------------|--------|---------------------|
| Interest coverage ratio (Alguisted EBITDA/Interest incurred) (x)**   |  | 2  | 2022                     |    | 2021    |    | 2022                    |        | 2021                |
| Floor clarge coverage ratio (Algorate EBITDA) (Interest incurred * Spachted pring partia) (Secured defice and * Angelorated Algorated BITDA) (19** 2.8% 2.7% 3.2% 1.2% 1.2% 1.2% 1.2% 1.2% 1.2% 1.2% 1   |  |    |                          |    |         |    |                         |        |                     |
| Secure diction (Source (Source (Source))) (Source (Source)) (Source) | Interest coverage ratio (Adjusted EBITDA/Interest incurred) (x)**                |    |                          |    | 4.5x    |    |                         |        | 4.9x                |
| Total debr coverage ratio (Total debr - canh) Anamalized Aglusted EBITIAN) (S1**   1.00  |  |    |                          |    |         |    |                         |        | 3.6x                |
| Page    | • " ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' '  |    | , ,                      |    |         |    | ` ′                     |        | (0.0)x              |
| PRINTEN PRIN | Total debt coverage ratio ((Total debt - cash)/Annualized Adjusted EBITDA) (x)** |    | 2.8x                     |    | 2.7x    |    |                         |        | 2.9x                |
| Total debt   Cash   Cash   Total debt   Cash   Total debt   Cash   Cash   Total debt   Cash   Total debt   Cash   Cash   Cash   Total debt   Cash   Cash   Total debt   Cash   Cash   Total debt   Cash   Cash   Cash   Total debt   Cash   Cash   Cash   Total   Cash   Ca | Accounts receivable turnover (Annualized revenues/Accounts receivable) (x)       |    | 6.0x                     |    | 6.7x    |    | 5.9x                    |        | 6.6x                |
| Total debt   Total debt   Cash)   Figuity market agritalization   77.8%   91.2%   77.8%   77 |  |    |                          |    |         |    |                         |        |                     |
| Total debt ( Total debt : cash) Book cquity capitalization   | Total debt (Total debt - cash)/Total market capitalization                       |    | 43.0%                    |    | 45.5%   |    | 43.0%                   |        | 45.5%               |
| Part    | Total debt(Total debt - cash)/Equity market capitalization                       |    | 83.9%                    |    | 104.4%  |    | 83.9%                   |        | 104.4%              |
| ### Part   | Total debt (Total debt - cash)/Book equity capitalization                        |    | 77.8%                    |    | 91.2%   |    | 77.8%                   |        | 91.2%               |
| Annualized return on operating real estate investments (annualized Adjusted EBITDA/Average operating real estate investments (undepreciated book value)*)  | Total debt (Total debt - cash)/Gross book value of real estate assets            |    | 26.2%                    |    | 29.1%   |    | 26.2%                   |        | 29.1%               |
| Annualized Adjusted EBITDA/Average operating real estate investments (undepreciated book value)*)  |  |    |                          |    |         |    |                         |        |                     |
| Annualized return on total assets (tandepreciated book value)*) 6,9% 7,7% 6,5% 5,0% 5,0% 5,0% 5,0% 5,0% 5,0% 5,0% 5  |  |    |                          |    |         |    |                         |        |                     |
| Camualized Adjusted EBITDA/Average total assets (undepreciated book value)*   6.9%   7.7%   6.1%   |  |    | 8.3%                     |    | 9.6%    |    | 7.4%                    |        | 9.1%                |
| Name    |  |    |                          |    |         |    |                         |        |                     |
| Annualized general & administrative expenses (excl. non-recurring costs)/Total revenues  | (Annualized Adjusted EBITDA/Average total assets (undepreciated book value)*)    |    | 6.9%                     |    | 7.7%    |    | 6.1%                    |        | 7.5%                |
| NERREST EXPENSE, NET:   Interest income   S  |  |    |                          |    |         |    |                         |        |                     |
| Interest income  |  |    |                          |    |         |    |                         |        | 2.5%                |
| Interest income  | General & administrative expenses (excluding non-recurring costs)/Total revenues |    | 7.4%                     |    | 8.1%    |    | 6.9%                    |        | 7.3%                |
| Interest incurred  |  | Φ. | (2.110)                  | Φ. | (2.4(1) | Φ. | (10.077)                | Φ.     | (10.022)            |
| Amortization of debt costs         1,222         1,731         5,643           Capitalized interest         (241)         (195)         1,012           Interest expense, net         \$ 19,593         \$ 23,239         \$ 84,974         \$ 1           EBITDA CALCULATION:           Net income (loss)         \$ 2,4437         \$ 28,037         \$ 122,320         \$ 8           Interest expense         22,712         25,700         95,851 </td <td></td> <td>2</td> <td> ,</td> <td>\$</td> <td></td> <td>2</td> <td> ,</td> <td>\$</td> <td>(10,023)</td>  |  | 2  | ,                        | \$ |         | 2  | ,                       | \$     | (10,023)            |
| Capitalized interest penes, net         (241)         (195)         (1,012)         1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1  |  |    |                          |    |         |    | *                       |        | 88,661<br>7,345     |
| S  |  |    |                          |    | *       |    | *                       |        | (441)               |
| Net income (loss)         \$ 24,437         \$ 28,037         \$ 122,320         \$ 0           Interest expense         22,712         25,700         95,851           Depreciation and amortization         31,688         33,951         127,906         1           Income tax expense         8,117         9,331         42,982         1           EBITDA         86,954         97,019         389,059         3           Expenses associated with debt repayments and refinancing transactions         489         4,112         8,077           Expenses associated with COVID-19         -         -         -         -           Gain on sale of real estate assets, net         (579)         -         (87,728)         0           Shareholder litigation expense         -         -         -         1,900           Asset impairments         879         2,027         4,392           ADJUSTED EBITDA         \$ 87,743         \$ 103,158         \$ 315,700         \$ 44   |  | \$ |                          | \$ |         | \$ |                         | \$     | 85,542              |
| Net income (loss)         \$ 24,437         \$ 28,037         \$ 122,320         \$ 0           Interest expense         22,712         25,700         95,851           Depreciation and amortization         31,688         33,951         127,906         1           Income tax expense         8,117         9,331         42,982         1           EBITDA         86,954         97,019         389,059         3           Expenses associated with debt repayments and refinancing transactions         489         4,112         8,077           Expenses associated with COVID-19         -         -         -         -           Gain on sale of real estate assets, net         (579)         -         (87,728)         0           Shareholder litigation expense         -         -         -         1,900           Asset impairments         879         2,027         4,392         4           ADJUSTED EBITDA         \$ 87,743         \$ 103,158         \$ 315,700         \$ 4  | EBITDA CALCULATION:  |    |                          |    |         |    |                         |        |                     |
| Interest expense   22,712   25,700   95,851   127,906   11   127,906   11   127,906   11   127,906   11   127,906   11   127,906   127,906   127,906   127,906   127,906   127,906   127,906   127,906   127,906   127,906   127,906   127,906   127,906   127,906   127,906   127,906   127,906   127,906   127,906   127,907   127,906   127 |  | \$ | 24,437                   | \$ | 28,037  | \$ | 122,320                 | \$     | (51,896)            |
| Depreciation and amortization         31,688         33,951         127,906         1           Income tax expense         8,117         9,331         42,982         1           EBITDA         86,954         97,019         389,059         3           Expenses associated with debt repayments and refinancing transactions         489         4,112         8,077           Expenses associated with COVID-19         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         1,900         -         -         -         -         1,900         - <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>95,565</td>   |  |    |                          |    |         |    |                         |        | 95,565              |
| Red  | •  |    |                          |    |         |    |                         |        | 134,738             |
| EBITDA         86,954         97,019         389,059         3           Expenses associated with debt repayments and refinancing transactions         489         4,112         8,077           Expenses associated with COVID-19         -         -         -           Gain on sale of real estate assets, net         (579)         -         (87,728)         0           Shareholder litigation expense         -         -         1,900           Asset impairments         879         2,027         4,392           ADJUSTED EBITDA         \$ 87,743         \$ 103,158         \$ 315,700         \$ 4           Adjusted EBITDA         \$ 87,743         \$ 103,158         \$ 315,700         \$ 4   | ·  |    |                          |    |         |    |                         |        | 137,999             |
| Expenses associated with COVID-19       -       1,900       -  | •  | •  |                          |    |         |    |                         |        | 316,406             |
| Expenses associated with COVID-19       -  | Expenses associated with debt repayments and refinancing transactions            |    | 489                      |    | 4,112   |    | 8,077                   |        | 56,279              |
| Gain on sale of real estate assets, net       (579)       -       (87,728)       0         Shareholder litigation expense       -       -       -       1,900         Asset impairments       879       2,027       4,392         ADJUSTED EBITDA       \$ 87,743       \$ 103,158       \$ 315,700       \$ 4         Adjusted EBITDA       \$ 87,743       \$ 103,158       \$ 315,700       \$ 4  | Expenses associated with COVID-19  |    | -                        |    | -       |    | -                       |        | 2,434               |
| Shareholder litigation expense         -         -         1,900           Asset impairments         879         2,027         4,392           ADJUSTED EBITDA         \$ 87,743         \$ 103,158         \$ 315,700         \$ 4           Adjusted EBITDA         \$ 87,743         \$ 103,158         \$ 315,700         \$ 4   | •  |    | (579)                    |    | -       |    | (87,728)                |        | (38,766)            |
| Asset impairments  |  |    |                          |    | -       |    |                         |        | 54,295              |
| ADJUSTED EBITDA \$ 87,743 \$ 103,158 \$ 315,700 \$ 4  Adjusted EBITDA \$ 87,743 \$ 103,158 \$ 315,700 \$ 4   |  |    | 879                      |    | 2,027   |    |                         |        | 11,378              |
| ·  |  | \$ |                          | \$ |         | \$ |                         | \$     | 402,026             |
| ·  | Adjusted ERITDA  | ¢  | Q7 7/2                   | •  | 103 150 | •  | 215 700                 | •      | 402,026             |
| EDITIZA HOREBURGIGUARINA 17 7971 19 9931 1   | ·  | Φ  |                          | Ф  |         | \$ |                         | Ф      |                     |
|  |  | \$ |                          | \$ |         | •  |                         | \$     | (18,367)<br>383,659 |

<sup>\*</sup>Calculated as a simple average (beginning of period plus end of period divided by 2)

<sup>\*\*</sup>Excludes non-recourse debt and related EBITDA of CoreCivic of Kansas, LLC and SSA-Baltimore, LLC, as both are Unrestricted Subsidiaries as defined under the Revolving Credit Facility.

#### PARTNER INFORMATION

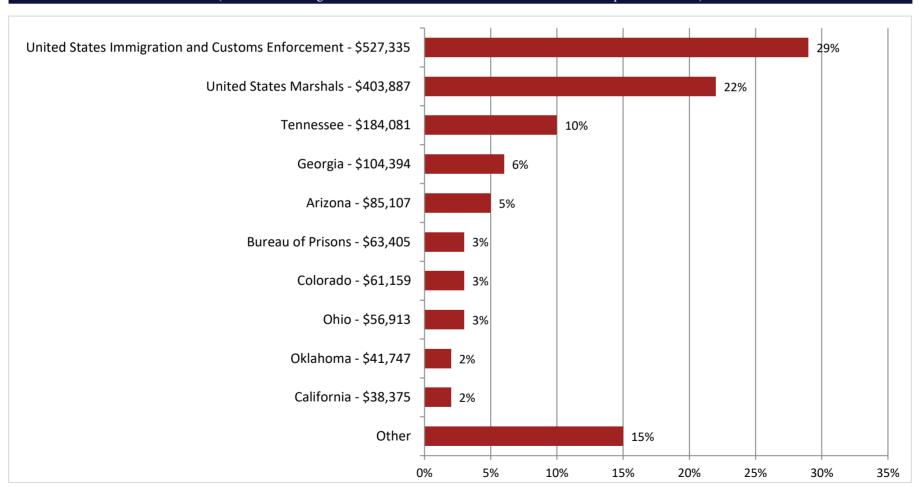
(Unaudited)

|                               | CONTRACT RETENTION |       |       |       |       |       |  |  |  |  |
|-------------------------------|--------------------|-------|-------|-------|-------|-------|--|--|--|--|
|                               | 2018               | 2019  | 2020  | 2021  | 2022  | TOTAL |  |  |  |  |
| OWNED AND CONTROLLED:         |                    |       |       |       |       |       |  |  |  |  |
| # of Contracts up for Renewal | 40                 | 43    | 43    | 35    | 21    | 182   |  |  |  |  |
| # of Contracts Retained       | 39                 | 40    | 40    | 33    | 20    | 172   |  |  |  |  |
| Retention Rate                | 97.5%              | 93.0% | 93.0% | 94.3% | 95.2% | 94.5% |  |  |  |  |

#### TOP TEN PARTNERS

Percentage of Revenue for the Twelve Months Ended December 31, 2022

(Revenue Percentages and Amounts are Inclusive of all Contracts with Respective Partners)



| Facility Name  | Year<br>Constructed/<br>Acquired (A) | Primary Customer  | Design<br>Capacity (B) | Security Level     | Facility<br>Type (C) | Term       | Remaining<br>Renewal<br>Options (D) | Compensated<br>Occupancy %<br>for the Quarter<br>ended 12/31/22 |
|--|--------------------------------------|-------------------|------------------------|--------------------|----------------------|------------|-------------------------------------|---|
| CoreCivic Safety Facilities:   |                                      |                   |                        |                    |                      |            |                                     |   |
| Safety- Owned and Managed: Central Arizona Florence Correctional Complex Florence, Arizona | 1994, 1998, 1999, 2004               | USMS              | 4,128                  | Multi              | Detention            | Sep-23     | (1) 5 year                          | 98.26%  |
| Eloy Detention Center<br>Eloy, Arizona   | 1995, 1996                           | ICE               | 1,500                  | Medium             | Detention            | Indefinite | -                                   | 60.17%  |
| La Palma Correctional Center<br>Eloy, Arizona  | 2008                                 | State of Arizona  | 3,060                  | Multi              | Correctional         | Apr-27     | (1) 5 year                          | 66.06%  |
| Red Rock Correctional Center (E)<br>Eloy, Arizona  | 2006, 2016                           | State of Arizona  | 2,024                  | Medium             | Correctional         | Jul-26     | (2) 5 year                          | 95.29%  |
| Saguaro Correctional Facility<br>Eloy, Arizona   | 2007                                 | State of Hawaii   | 1,896                  | Multi              | Correctional         | Jul-24     | (2) 1 year                          | 75.49%  |
| Leo Chesney Correctional Center<br>Live Oak, California                                    | 1989                                 | -                 | 240                    | -                  | -                    | -          | -                                   | 0.00%   |
| Otay Mesa Detention Center<br>San Diego, California  | 2015, 2019                           | ICE               | 1,994                  | Minimum/<br>Medium | Detention            | Dec-24     | (2) 5 year                          | 71.99%  |
| Bent County Correctional Facility<br>Las Animas, Colorado                                  | 1992, 1997, 2008                     | State of Colorado | 1,420                  | Medium             | Correctional         | Jun-23     | (3) 1 year                          | 83.35%  |
| Crowley County Correctional Facility<br>Olney Springs, Colorado                            | 2003, 2004                           | State of Colorado | 1,794                  | Medium             | Correctional         | Jun-23     | (3) 1 year                          | 82.13%  |
| Huerfano County Correctional Center<br>Walsenburg, Colorado                                | 1997                                 | -                 | 752                    | Medium             | Correctional         | -          | -                                   | 0.00%   |
| Kit Carson Correctional Center<br>Burlington, Colorado                                     | 1998, 2008                           | -                 | 1,488                  | Medium             | Correctional         | -          | -                                   | 0.00%   |
| Coffee Correctional Facility (F)<br>Nicholls, Georgia                                      | 1998, 1999, 2010                     | State of Georgia  | 2,312                  | Medium             | Correctional         | Jun-23     | (11) 1 year                         | 100.58%   |
| Jenkins Correctional Center (F)<br>Millen, Georgia   | 2012                                 | State of Georgia  | 1,124                  | Medium             | Correctional         | Jun-23     | (12) 1 year                         | 102.11%   |
| Stewart Detention Center<br>Lumpkin, Georgia   | 2004                                 | ICE               | 1,752                  | Medium             | Detention            | Indefinite | -                                   | 91.32%  |
| Wheeler Correctional Facility (F)<br>Alamo, Georgia  | 1998, 1999, 2010                     | State of Georgia  | 2,312                  | Medium             | Correctional         | Jun-23     | (11) 1 year                         | 100.69%   |
| Midwest Regional Reception Center<br>Leavenworth, Kansas                                   | 1992, 2000, 2004,<br>2008            | -                 | 1,033                  | Multi              | Detention            | -          | -                                   | 0.00%   |

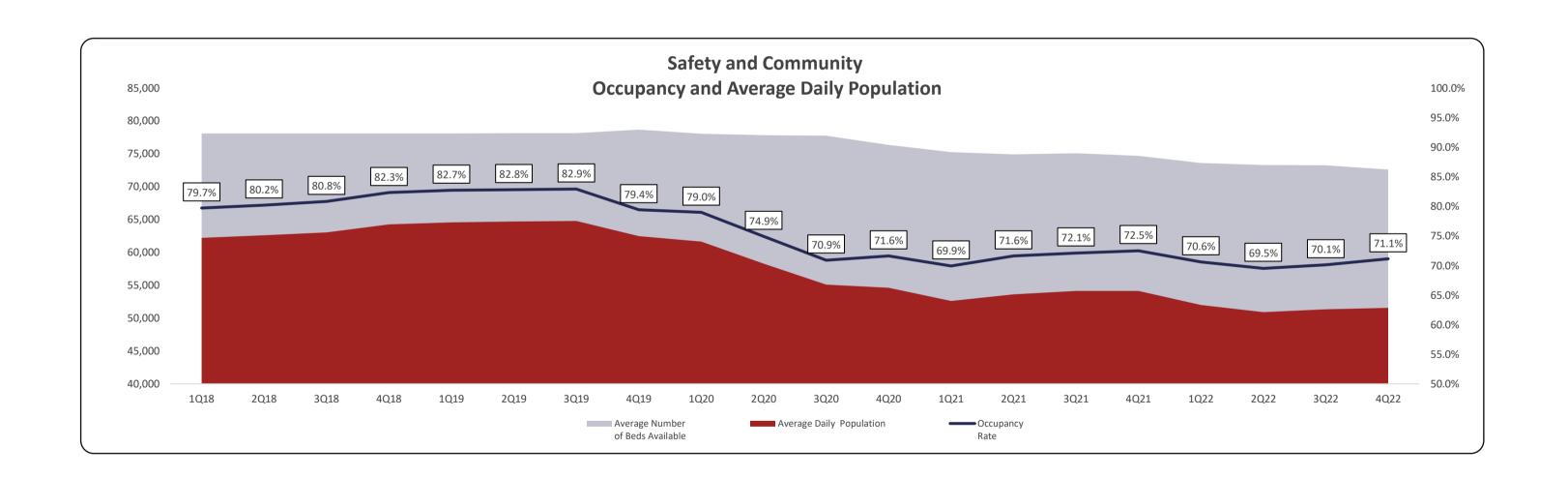
| Facility Name  | Year<br>Constructed/<br>Acquired (A) | Primary Customer         | Design<br>Capacity (B) | Security Level     | Facility<br>Type (C) | Term       | Remaining<br>Renewal<br>Options (D) | Compensated<br>Occupancy %<br>for the Quarter<br>ended 12/31/22 |
|--|--------------------------------------|--------------------------|------------------------|--------------------|----------------------|------------|-------------------------------------|---|
| Lee Adjustment Center<br>Beattyville, Kentucky                         | 1998                                 | Commonwealth of Kentucky | 816                    | Multi              | Correctional         | Jun-25     | (3) 2 year                          | 98.81%  |
| Marion Adjustment Center<br>St. Mary, Kentucky                         | 1998                                 | -                        | 826                    | Minimum/<br>Medium | Correctional         | -          | -                                   | 0.00%   |
| Prairie Correctional Facility Appleton, Minnesota                      | 1991                                 | -                        | 1,600                  | Medium             | Correctional         | -          | -                                   | 0.00%   |
| Adams County Correctional Center<br>Adams County, Mississippi          | 2008                                 | ICE                      | 2,232                  | Medium             | Detention            | Aug-24     | Indefinite                          | 51.66%  |
| Tallahatchie County Correctional Facility (G)<br>Tutwiler, Mississippi | 2000, 2007, 2008                     | USMS                     | 2,672                  | Multi              | Correctional         | Jun-24     | Indefinite                          | 26.10%  |
| Crossroads Correctional Center (H)<br>Shelby, Montana                  | 1999                                 | State of Montana         | 664                    | Multi              | Correctional         | Jun-23     | (3) 2 year                          | 114.24%   |
| Nevada Southern Detention Center<br>Pahrump, Nevada                    | 2010                                 | USMS                     | 1,072                  | Medium             | Detention            | Sep-25     | (1) 5 year                          | 71.71%  |
| Elizabeth Detention Center<br>Elizabeth, New Jersey                    | 1963                                 | ICE                      | 300                    | Minimum            | Detention            | Aug-23     | -                                   | 95.00%  |
| Cibola County Corrections Center<br>Milan, New Mexico                  | 1994, 1999                           | USMS                     | 1,129                  | Medium             | Detention            | Indefinite | -                                   | 59.91%  |
| Torrance County Detention Facility<br>Estancia, New Mexico             | 1990, 1997                           | ICE                      | 910                    | Multi              | Detention            | May-24     | Indefinite                          | 60.96%  |
| Lake Erie Correctional Institution (I)<br>Conneaut, Ohio               | 2011                                 | State of Ohio            | 1,798                  | Medium             | Correctional         | Jun-32     | Indefinite                          | 95.12%  |
| Northeast Ohio Correctional Center<br>Youngstown, Ohio                 | 1997                                 | State of Ohio            | 2,016                  | Medium             | Correctional         | Jun-32     | Indefinite                          | 84.80%  |
| Cimarron Correctional Facility<br>Cushing, Oklahoma                    | 1997, 2008                           | USMS                     | 1,600                  | Multi              | Correctional         | Sep-23     | Indefinite                          | 77.71%  |
| Davis Correctional Facility (J)<br>Holdenville, Oklahoma               | 1996, 2008                           | State of Oklahoma        | 1,670                  | Multi              | Correctional         | Jun-23     | -                                   | 78.46%  |
| Diamondback Correctional Facility<br>Watonga, Oklahoma                 | 1998, 2000                           | -                        | 2,160                  | Multi              | Correctional         | -          | -                                   | 0.00%   |
| Trousdale Turner Correctional Center<br>Hartsville, Tennessee          | 2015                                 | State of Tennessee       | 2,552                  | Multi              | Correctional         | Jun-26     | -                                   | 96.52%  |

| Facility Name  | Year<br>Constructed/<br>Acquired (A) | Primary Customer   | Design<br>Capacity (B) | Security Level     | Facility<br>Type (C) | Term       | Remaining<br>Renewal<br>Options (D) | Compensated<br>Occupancy %<br>for the Quarter<br>ended 12/31/22 |
|--|--------------------------------------|--------------------|------------------------|--------------------|----------------------|------------|-------------------------------------|---|
| West Tennessee Detention Facility<br>Mason, Tennessee          | 1990, 1996                           | -                  | 600                    | Multi              | Detention            | -          | -                                   | 0.00%   |
| Whiteville Correctional Facility (K) Whiteville, Tennessee     | 1998                                 | State of Tennessee | 1,536                  | Medium             | Correctional         | Jun-26     | -                                   | 97.96%  |
| Eden Detention Center<br>Eden, Texas                           | 1995                                 | USMS               | 1,422                  | Medium             | Detention            | Indefinite | -                                   | 81.03%  |
| Houston Processing Center<br>Houston, Texas                    | 1984, 2005                           | ICE                | 1,000                  | Medium             | Detention            | Aug-23     | (7) 1 year                          | 75.00%  |
| Laredo Processing Center<br>Laredo, Texas                      | 1985, 1990                           | ICE                | 258                    | Minimum/<br>Medium | Detention            | Jun-23     | Indefinite                          | 100.05%   |
| South Texas Family Residential Center<br>Dilley, Texas         | 2014                                 | ICE                | 2,400                  | -                  | Residential          | Sep-26     | Indefinite                          | 100.00%   |
| T. Don Hutto Residential Center<br>Taylor, Texas               | 1997                                 | ICE                | 512                    | Medium             | Detention            | Jul-23     | (7) 1 year                          | 90.04%  |
| Webb County Detention Center<br>Laredo, Texas                  | 1998                                 | ICE                | 480                    | Medium             | Detention            | Feb-23     | Indefinite                          | 73.52%  |
| Safety- Managed Only:  |                                      |                    |                        |                    |                      |            |                                     |   |
| Citrus County Detention Facility Lecanto, Florida              | 1992, 2007                           | Citrus County, FL  | 760                    | Multi              | Detention            | Sep-30     | (2) 5 year                          | 90.29%  |
| Lake City Correctional Facility<br>Lake City, Florida          | 1997, 2005                           | State of Florida   | 893                    | Medium             | Correctional         | Jun-24     | Indefinite                          | 98.07%  |
| Hardeman County Correctional Facility<br>Whiteville, Tennessee | 1997                                 | State of Tennessee | 2,016                  | Medium             | Correctional         | Jun-24     | -                                   | 97.73%  |
| South Central Correctional Center<br>Clifton, Tennessee        | 1992, 1994, 1995,<br>2005            | State of Tennessee | 1,676                  | Medium             | Correctional         | Jun-23     | (1) 2 year                          | 75.37%  |
| Total design capacity for CoreCivic Safety Facilities (4-      | 4 Facilities)                        |                    | 66,399                 |                    |                      |            |                                     | 72.0%   |

| Facility Name  | Year<br>Constructed/<br>Acquired (A) | Primary Customer    | Design<br>Capacity (B) | Security Level | Facility<br>Type (C)     | Term   | Remaining<br>Renewal<br>Options (D) | Compensated Occupancy % for the Quarter ended 12/31/22 |
|--|--------------------------------------|---------------------|------------------------|----------------|--------------------------|--------|-------------------------------------|--|
| CoreCivic Community Facilities:                                |                                      |                     |                        |                |                          |        |                                     |  |
| CAI Boston Avenue<br>San Diego, California                     | 2013                                 | State of California | 120                    | -              | Community<br>Corrections | Jun-24 | -                                   | 91.18%   |
| CAI Ocean View<br>San Diego, California                        | 2013                                 | ВОР                 | 483                    | -              | Community<br>Corrections | Aug-23 | (3) 1 year                          | 64.78%   |
| Adams Transitional Center<br>Denver, Colorado                  | 2017                                 | Adams County        | 102                    | -              | Community<br>Corrections | Jun-23 | Indefinite                          | 68.31%   |
| Arapahoe Community Treatment Center<br>Englewood, Colorado     | 2017                                 | Arapahoe County     | 135                    | -              | Community<br>Corrections | Jun-23 | -                                   | 67.58%   |
| Centennial Community Transition Center<br>Englewood, Colorado  | 2016                                 | Arapahoe County     | 107                    | -              | Community<br>Corrections | Jun-23 | -                                   | 55.96%   |
| Columbine Facility Denver, Colorado                            | 2016                                 | -                   | 60                     | -              | Community<br>Corrections | -      | -                                   | 0.00%  |
| Commerce Transitional Center<br>Commerce City, Colorado        | 2017                                 | Adams County        | 136                    | -              | Community<br>Corrections | Jun-23 | Indefinite                          | 47.52%   |
| Dahlia Facility<br>Denver, Colorado                            | 2016                                 | Denver County       | 120                    | -              | Community<br>Corrections | Jun-23 | -                                   | 76.95%   |
| Longmont Community Treatment Center<br>Longmont, Colorado      | 2016                                 | Boulder County      | 69                     | -              | Community<br>Corrections | Jun-23 | (1) 1 year and (1) 6 month          | 78.26%   |
| South Raleigh Reentry Center<br>Raleigh, North Carolina        | 2019                                 | ВОР                 | 60                     | -              | Community<br>Corrections | Sep-23 | (4) 1 year                          | 177.46%  |
| Oklahoma Reentry Opportunity Center<br>Oklahoma City, Oklahoma | 2015                                 | ВОР                 | 494                    | -              | Community<br>Corrections | Jan-24 | (2) 1 year                          | 20.84%   |

| Facility Name  | Year<br>Constructed/<br>Acquired (A) | Primary Customer | Design<br>Capacity (B) | Security Level | Facility<br>Type (C)     | Term   | Remaining<br>Renewal<br>Options (D) | Compensated<br>Occupancy %<br>for the Quarter<br>ended 12/31/22 |
|--|--------------------------------------|------------------|------------------------|----------------|--------------------------|--------|-------------------------------------|---|
| Tulsa Transitional Center<br>Tulsa, Oklahoma                                     | 2015                                 | -                | 390                    | -              | Community<br>Corrections | -      | -                                   | 0.00%   |
| Turley Residential Center<br>Tulsa, Oklahoma                                     | 2015                                 | ВОР              | 289                    | -              | Community<br>Corrections | Jan-24 | (2) 1 year                          | 28.18%  |
| Austin Residential Reentry Center<br>Del Valle, Texas                            | 2015                                 | ВОР              | 116                    | -              | Community<br>Corrections | Aug-23 | (1) 1 year                          | 92.50%  |
| Austin Transitional Center<br>Del Valle, Texas                                   | 2015                                 | State of Texas   | 460                    | -              | Community<br>Corrections | Aug-23 | -                                   | 71.36%  |
| Corpus Christi Transitional Center<br>Corpus Christi, Texas                      | 2015                                 | State of Texas   | 160                    | -              | Community<br>Corrections | Aug-23 | (2) 2 year                          | 61.96%  |
| Dallas Transitional Center<br>Hutchins, Texas                                    | 2015                                 | State of Texas   | 300                    | -              | Community<br>Corrections | Aug-23 | -                                   | 89.51%  |
| El Paso Multi-Use Facility<br>El Paso, Texas                                     | 2015                                 | State of Texas   | 360                    | -              | Community<br>Corrections | Aug-23 | -                                   | 75.21%  |
| El Paso Transitional Center<br>El Paso, Texas                                    | 2015                                 | State of Texas   | 224                    | -              | Community<br>Corrections | Aug-23 | -                                   | 84.57%  |
| Fort Worth Transitional Center Fort Worth, Texas                                 | 2015                                 | State of Texas   | 248                    | -              | Community<br>Corrections | Aug-23 | -                                   | 77.43%  |
| Ghent Residential Reentry Center   | 2019                                 | ВОР              | 36                     |                | Community<br>Corrections | Aug-23 | (4) 1 year                          | 185.08%   |
| Norfolk, Virginia  James River Residential Reentry Center Newport News, Virginia | 2019                                 | ВОР              | 84                     |                | Community<br>Corrections | Aug-23 | (4) 1 year                          | 122.17%   |

| Facility Name  | Year<br>Constructed/<br>Acquired (A) | Primary Customer | Design<br>Capacity (B) | Security Level | Facility<br>Type (C)     | Term   | Remaining<br>Renewal<br>Options (D) | Compensated<br>Occupancy %<br>for the Quarter<br>ended 12/31/22 |
|--|--------------------------------------|------------------|------------------------|----------------|--------------------------|--------|-------------------------------------|---|
| Cheyenne Transitional Center<br>Cheyenne, Wyoming            | 2015                                 | State of Wyoming | 116                    | -              | Community<br>Corrections | Jun-24 | (2) 1 year and (1) 1 year           | 61.93%  |
| Total design capacity for CoreCivic Community (23 Facilities | es)                                  |                  | 4,669                  |                |                          |        |                                     | 58.4%   |
| Total Design Capacity for all Facilities as of December 31   | , 2022                               |                  | 71,068                 |                |                          |        |                                     | 71.1%   |
| Less Idle Facilities (10 Facilities)                         |                                      |                  | (9,149)                |                |                          |        |                                     | 0.0%  |
| Total Facilities, Excluding Idle Facilities                  |                                      |                  | 61,919                 |                |                          |        |                                     | 81.6%   |



| Property Name  | Year<br>Constructed/<br>Acquired (A) | Primary Customer                   | Design<br>Capacity (B) | Square Footage | Property<br>Type (C)     | Tenant<br>Lease<br>Expiration | Remaining<br>Renewal<br>Options (D) | Occupancy % for the Quarter ended 12/31/22 |
|--|--------------------------------------|------------------------------------|------------------------|----------------|--------------------------|-------------------------------|-------------------------------------|--|
| CoreCivic Properties:  California City Correctional Center (L)       | 1999                                 | State of California                | 2,560                  | 522,000        | Correctional             | Mar-24                        | NA                                  | 100.00%                                    |
| California City, California  | 1999                                 | State of Camornia                  | 2,300                  | 322,000        | Correctional             | iviai-24                      | NA                                  | 100.0076                                   |
| Augusta Transitional Center<br>Augusta, Georgia                      | 2017                                 | State of Georgia                   | 230                    | 29,000         | Community<br>Corrections | Jun-23                        | NA                                  | 100.00%                                    |
| Lansing Correctional Facility Lansing, Kansas                        | 2020                                 | State of Kansas                    | 2,432                  | 401,000        | Correctional             | Jan-40                        | NA                                  | 100.00%                                    |
| Southeast Correctional Complex (M)<br>Wheelwright, Kentucky          | 1998                                 | Commonwealth of Kentucky           | 656                    | 127,000        | Correctional             | Jun-30                        | (5) 2 year                          | 100.00%                                    |
| Northwest New Mexico Correctional Center<br>Grants, New Mexico       | 1989, 2000                           | State of New Mexico                | 596                    | 188,000        | Correctional             | Oct-24                        | (6) 3 year                          | 100.00%                                    |
| North Fork Correctional Facility<br>Sayre, Oklahoma                  | 1998, 2007                           | State of Oklahoma                  | 2,400                  | 466,000        | Correctional             | Jul-23                        | Indefinite                          | 100.00%                                    |
| Roth Hall Residential Reentry Center<br>Philadelphia, Pennsylvania   | 2015                                 | City of Philadelphia, Pennsylvania | 136                    | 18,000         | Community<br>Corrections | Apr-23                        | NA                                  | 100.00%                                    |
| Walker Hall Residential Reentry Center<br>Philadelphia, Pennsylvania | 2015                                 | City of Philadelphia, Pennsylvania | 144                    | 18,000         | Community<br>Corrections | Apr-23                        | NA                                  | 100.00%                                    |
| Total Design Capacity and Square Footage of Leased                   | Properties (8 Properties)            |                                    | 9,154                  | 1,769,000      |                          |                               |                                     | 100.0%                                     |

- (A) The year constructed/acquired represents the initial date of acquisition or completion of construction of the facility, as well as significant additions to the facility that occurred at a later date.
- (B) Design capacity measures the number of beds, and accordingly, the number of offenders each facility is designed to accommodate. Facilities housing detainees on a short-term basis may exceed the original intended design capacity due to the lower level of services required by detainees in custody for a brief period. From time to time, we may evaluate the design capacity of our facilities based on the customers using the facilities, and the ability to reconfigure space with minimal capital outlays.
- (C) We manage numerous facilities that have more than a single function (i.e., housing both long-term sentenced adult prisoners and pre-trial detainees). The primary functional categories into which facility types are identified were determined by the relative size of offender populations in a particular facility on December 31, 2022. If, for example, a 1,000-bed facility cared for 900 adult offenders with sentences in excess of one year and 100 pre-trial detainees, the primary functional category to which it would be assigned would be that of correctional facilities and not detention facilities. It should be understood that the primary functional category to which multi-user facilities are assigned may change from time to time.
- (D) Remaining renewal options represents the number of renewal options, if applicable, and the remaining term of each option renewal.

- (E) Pursuant to the terms of a contract awarded by the state of Arizona in September 2012, the state of Arizona has an option to purchase the Red Rock facility at any time during the term of the contract, including extension options, based on an amortization schedule starting with the fair market value and decreasing evenly to zero over the twenty year term.
- (F) The facility is subject to a purchase option held by the Georgia Department of Corrections, or GDOC, which grants the GDOC the right to purchase the facility for the lesser of the facility's depreciated book value, as defined, or fair market value at any time during the term of the contract between us and the GDOC.
- (G) The facility is subject to a purchase option held by the Tallahatchie County Correctional Authority which grants Tallahatchie County Correctional Authority the right to purchase the facility at any time during the contract at a price generally equal to the cost of the premises less an allowance for amortization originally over a 20 year period. The amortization period was extended through 2050 in connection with an expansion completed during the fourth quarter of 2007.
- (H) The state of Montana has an option to purchase the facility generally at any time during the term of the contract with us at fair market value, as defined.
- (I) The state of Ohio has the irrevocable right to repurchase the facility before we may resell the facility to a third party, or if we become insolvent or are unable to meet our obligations under the management contract with the state of Ohio, at a price generally equal to the fair market value, as defined in the Real Estate Purchase Agreement.
- (J) The facility is subject to a purchase option held by the Oklahoma Department of Corrections, or ODC, which grants the ODC the right to purchase the facility at its fair market value at any time.
- (K) The state of Tennessee has the option to purchase the facility in the event of our bankruptcy, or upon an operational or financial breach, as defined, at a price equal to the book value, as defined.
- (L) On December 6, 2022, we received notice from the California Department of Corrections and Rehabilitation, or CDCR, of its intent to terminate the lease agreement for the facility by March 31, 2024, due to the state's declining inmate population.
- (M) The Commonwealth of Kentucky has an option to purchase the facility at any time during the term of the lease with us at a price equal to the fair market value of the property.

ANALYST COVERAGE 21 of 21

|                                  | Analyst      | Phone Number   | Email Address                  | Report Link                             |
|----------------------------------|--------------|----------------|--------------------------------|---|
| <b>Equity Research Coverage:</b> |              |                |                                |   |
| Noble Financial                  | Joe Gomes    | (561) 999-2262 | jgomes@noblecapitalmarkets.com | https://www.channelchek.com/company/CXW |
| Zacks Investment Research, Inc.  | M. Marin     | (312) 265-9211 | mmarin@zacks.com               | https://scr.zacks.com                   |
| Wedbush                          | Henry Coffey | (212) 833-1382 | Henry.Coffey@wedbush.com       |   |
| Debt Research Coverage:          |              |                |                                |   |
| Imperial Capital                 | Kirk Ludtke  | (203) 428-3311 | kludtke@imperialcapital.com    |   |

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