

Supplemental Financial Information For the Quarter Ended June 30, 2023







The Company's supplemental financial information and other data presented herein speaks only as of the date or period indicated (or as of the date posted, as the case may be), and the Company does not undertake any obligation, and disclaims any duty, to update any of this information. The Company's future financial performance is subject to various risks and uncertainties that could cause actual results to differ materially from expectations. The factors that could affect the Company's future financial results are discussed more fully in our reports filed with the SEC. Readers are advised to refer to these reports for additional information concerning the Company. Readers are also advised that the Company's historical performance may not be indicative of future results. In addition, the information contained herein does not constitute an offer to sell or a solicitation to buy any of the Company's securities.

CoreCivic, Inc.

Supplemental Financial Information For the Quarter Ended June 30, 2023

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Damon T. Hininger, President and Chief Executive Officer
David M. Garfinkle, Chief Financial Officer
5501 Virginia Way
Brentwood, TN 37027

Tel.: (615) 263-3000 Fax: (615) 263-3010

FINANCIAL HIGHLIGHTS

(Unaudited and amounts in thousands, except per share amounts)

| | For the Three Months Ended June 30, | | | For the Six Months Ended June 30, | | | | |
|-----------------------------|-------------------------------------|----|------|-----------------------------------|----|------|--|--|
| | 2023 | | 2022 | 2023 | | 2022 | | |
| Diluted EPS | \$ 0.13 | \$ | 0.09 | \$ 0.24 | \$ | 0.24 | | |
| Adjusted Diluted EPS | \$ 0.12 | \$ | 0.13 | \$ 0.25 | \$ | 0.28 | | |
| Normalized FFO Per Share | \$ 0.33 | \$ | 0.34 | \$ 0.67 | \$ | 0.68 | | |
| AFFO Per Share | \$ 0.32 | \$ | 0.33 | \$ 0.69 | \$ | 0.70 | | |
| TTM Debt Leverage | 3.1x | | 3.1x | 3.1x | | 3.1x | | |
| Fixed Charge Coverage Ratio | 3.4x | | 3.4x | 3.5x | | 3.0x | | |

GUIDANCE SUMMARY

| | | | nousumus, except per | | _ | TO ILAY | 202 | 2 |
|---|---------------|--------|----------------------|--|----|---------|-----|----------|
| | Full Ye | ear 20 | | | | Full Ye | | |
| | Low-End | | High-End | | | Low-End | | ligh-End |
| Net income | \$ 58,394 | \$ | 66,394 | Net income | \$ | 58,394 | \$ | 66,394 |
| Expenses associated with debt repayments and refinancing transactions | 226 | \$ | 226 | Interest expense | | 84,750 | 0 | 83,750 |
| Income tax expense associated with change in corporate tax structure | 930 | | 930 | Depreciation and amortization | | 127,750 | | 127,750 |
| Loss on sale of real estate assets, net | 25 | | 25 | Income tax expense | | 26,106 | | 25,106 |
| Income tax benefit for special items | (75) | | (75) | EBITDA | \$ | 297,000 | \$ | 303,000 |
| | | | | Expenses associated with debt repayments and | | | | |
| Adjusted Net Income | \$ 59,500 | \$ | 67,500 | refinancing transactions | | 226 | | 226 |
| Net income | \$ 58,394 | \$ | 66,394 | Loss on sale of real estate assets, net | | 25 | | 25 |
| Depreciation and amortization of real estate assets | 97,250 | | 97,750 | Adjusted EBITDA | \$ | 297,251 | \$ | 303,251 |
| Loss on sale of real estate assets, net | 25 | | 25 | | | | | |
| Income tax benefit for special items | (7) | | (7) | | | | | |
| Funds From Operations | \$ 155,662 | \$ | 164,162 | Capital Expenditures | | | | |
| Expenses associated with debt repayments and refinancing transactions | 226 | | 226 | Maintenance on real estate assets | | 36,000 | | 37,000 |
| Income tax expense associated with change in corporate tax structure | 930 | | 930 | Information technology and other assets | | 25,000 | | 26,000 |
| Income tax benefit for special items | (68) | | (68) | Other capital investments | | 7,000 | | 8,000 |
| Normalized Funds From Operations | \$ 156,750 | \$ | 165,250 | Total capital expenditures | \$ | 68,000 | \$ | 71,000 |
| Maintenance capital expenditures on real estate assets | (37,000) | | (36,000) | | | _ | | |
| Stock-based compensation and non-cash interest | 20,500 | | 20,500 | | | | | |
| Other non-cash revenue and expenses | 9,500 | | 9,500 | | | | | |
| Adjusted Funds From Operations | \$ 149,750 | \$ | 159,250 | | | | | |
| Diluted EPS | \$ 0.51 | \$ | 0.58 | | | | | |
| Adjusted diluted EPS | \$ 0.52 | \$ | 0.59 | | | | | |
| FFO per diluted share | \$ 1.36 | \$ | 1.44 | | | | | |
| Normalized FFO per diluted share | \$ 1.37 | \$ | 1.45 | | | | | |
| AFFO per diluted share | \$ 1.31 | \$ | 1.39 | | | | | |
| | | | | | | | | |

CONSOLIDATED BALANCE SHEETS

| | June 30, 2023 | March 31, 2023 | December 31, 2022 | September 30, 2022 | June 30, 2022 |
|---|------------------|-------------------|----------------------|-----------------------|------------------|
| ASSETS | | | | | |
| Cash and cash equivalents | \$ 41,840 | \$ 51,463 | \$ 149,401 | \$ 185,328 | \$ 115,611 |
| Restricted cash | 13,256 | 13,713 | 12,764 | 13,833 | 11,794 |
| Accounts receivable, net of credit loss reserve | 261,539 | 256,175 | 312,435 | 293,395 | 273,839 |
| Prepaid expenses and other current assets | 37,087 | 27,685 | 32,134 | 30,748 | 42,413 |
| Assets held for sale | | 6,936 | 6,936 | 6,659 | 61,587 |
| Total current assets | 353,722 | 355,972 | 513,670 | 529,963 | 505,244 |
| Real estate and related assets: | | | | | |
| Property and equipment, net | 2,141,714 | 2,153,252 | 2,176,098 | 2,176,050 | 2,197,463 |
| Other real estate assets | 204,850 | 206,736 | 208,181 | 210,242 | 213,164 |
| Goodwill | 4,844 | 4,844 | 4,844 | 4,844 | 4,844 |
| Other assets | 322,651 | 334,598 | 341,976 | 349,827 | 355,815 |
| Total assets | \$ 3,027,781 | \$ 3,055,402 | \$ 3,244,769 | \$ 3,270,926 | \$ 3,276,530 |
| LIABILITIES AND STOCKHOLDERS' EQUITY | | | | | |
| Accounts payable and accrued expenses | \$ 260,395 | \$ 259,432 | \$ 285,226 | \$ 295,671 | \$ 294,435 |
| Current portion of long-term debt, net | 13,243 | 12,506 | 165,525 | 177,556 | 180,378 |
| Total current liabilities | 273,638 | 271,938 | 450,751 | 473,227 | 474,813 |
| Long-term debt, net | 1,058,816 | 1,092,623 | 1,084,858 | 1,113,938 | 1,148,679 |
| Deferred revenue | 20,109 | 21,350 | 22,590 | 23,830 | 25,070 |
| Non-current deferred tax liabilities | 95,674 | 101,183 | 99,618 | 97,689 | 91,828 |
| Other liabilities | 140,408 | 148,576 | 154,544 | 160,067 | 167,200 |
| Total liabilities | 1,588,645 | 1,635,670 | 1,812,361 | 1,868,751 | 1,907,590 |
| Commitments and contingencies | | | | | |
| Common stock - \$0.01 par value | 1,136 | 1,137 | 1,150 | 1,150 | 1,186 |
| Additional paid-in capital | 1,787,207 | 1,782,632 | 1,807,689 | 1,801,867 | 1,836,949 |
| Accumulated deficit | (349,207) | (364,037) | (376,431) | (400,842) | (469,195) |
| Total stockholders' equity | 1,439,136 | 1,419,732 | 1,432,408 | 1,402,175 | 1,368,940 |
| Total liabilities and equity | \$ 3,027,781 | \$ 3,055,402 | \$ 3,244,769 | \$ 3,270,926 | \$ 3,276,530 |

CONSOLIDATED STATEMENTS OF OPERATIONS

| | | For the Three | s Ended | For the Six M | Ionths e 30, | Ended |
|---|------------|---------------|---------------|---------------|-----------------|----------|
| | | 2023 | 2022 | 2023 | | 2022 |
| REVENUE: | | | | | | |
| Safety | \$ | 421,743 | \$ 416,354 | \$ 839,393 | \$ | 830,602 |
| Community | | 28,364 | 25,775 | 54,778 | | 49,890 |
| Properties | | 13,574 | 14,526 | 27,411 | | 29,117 |
| Other | | 1 | 42 | 102 | | 76 |
| Total revenue | | 463,682 | 456,697 | 921,684 | | 909,685 |
| EXPENSES: | | | | | | |
| Operating: | | | | | | |
| Safety | | 335,726 | 324,261 | 664,124 | | 645,282 |
| Community | | 22,905 | 21,282 | 45,620 | | 41,509 |
| Properties | | 3,324 | 3,377 | 6,685 | | 6,659 |
| Other | | 53 | 80 | 116 | | 179 |
| Total operating expenses | | 362,008 | 349,000 | 716,545 | | 693,629 |
| General and administrative | | 32,612 | 31,513 | 65,291 | | 62,614 |
| Depreciation and amortization | | 31,615 | 32,259 | 62,657 | | 64,287 |
| Shareholder litigation expense | | - | 1,900 | | | 1,900 |
| | | 426,235 | 414,672 | 844,493 | | 822,430 |
| OTHER INCOME (EXPENSE): | · <u> </u> | <u> </u> | _ | _ | · | |
| Interest expense, net | | (18,268) | (21,668) | (37,419) | | (44,588) |
| Expenses associated with debt repayments and refinancing transactions | | (226) | (6,805) | (226) | | (6,805) |
| Gain (loss) on sale of real estate assets, net | | (25) | 1,060 | (25) | | 3,321 |
| Other income (expense) | | 78 | (37) | 31 | | 1,005 |
| INCOME BEFORE INCOME TAXES | | 19,006 | 14,575 | 39,552 | | 40,188 |
| Income tax expense | | (4,176) | (4,013) | (12,322) | | (10,623) |
| NET INCOME | | 14,830 | 10,562 | 27,230 | | 29,565 |
| BASIC EARNINGS PER SHARE | \$ | 0.13 | \$ 0.09 | \$ 0.24 | \$ | 0.25 |
| DILUTED EARNINGS PER SHARE | \$ | 0.13 | \$ 0.09 | \$ 0.24 | \$ | 0.24 |

RECONCILIATION OF BASIC TO DILUTED EARNINGS PER SHARE

| | For the Three Jun 2023 | e 30 , | Ended 2022 | | For the Six Mo June 2023 | | ded 2022 |
|---|------------------------------|---------------|---------------|------|--------------------------------|----|-------------|
| Basic: | | | | | | | |
| Net income | \$ 14,830 | \$ | 10,562 | \$ | 27,230 | \$ | 29,565 |
| Diluted: | | | | | | | |
| Net income | \$ 14,830 | \$ | 10,562 | \$ | 27,230 | | 29,565 |
| Basic: | | | | | | - | |
| Weighted average common shares outstanding-basic | 113,628 | | 120,529 | | 113,840 | | 120,662 |
| Diluted: | | | | | | | |
| Weighted average common shares outstanding-basic Effect of dilutive securities: | 113,628 | | 120,529 | | 113,840 | | 120,662 |
| Restricted stock-based awards | 324 | | 817 | | 631 | | 721 |
| Weighted average shares and assumed conversions-diluted | 113,952 | | 121,346 | | 114,471 | | 121,383 |
| Basic earnings per share | \$ 0.13 | \$ | 0.09 | \$ | 0.24 | \$ | 0.25 |
| Diluted earnings per share | \$ 0.13 | \$ | 0.09 | _ \$ | 0.24 | \$ | 0.24 |

CALCULATION OF ADJUSTED DILUTED EARNINGS PER SHARE

| | For the Three Jun | Months | s Ended | For the Six M Jun | Ionths 1 | | |
|--|----------------------|--------|---------|----------------------|----------|---------|--|
| | 2023 | | 2022 | 2023 | | 2022 | |
| Net income | \$ 14,830 | \$ | 10,562 | \$ 27,230 | \$ | 29,565 | |
| Special items: | | | | | | | |
| Expenses associated with debt repayments and refinancing transactions | 226 | | 6,805 | 226 | | 6,805 | |
| Income tax expense (benefit) associated with change in corporate tax structure | (1,378) | | - | 930 | | - | |
| Loss (gain) on sale of real estate assets, net | 25 | | (1,060) | 25 | | (3,321 | |
| Shareholder litigation expense | - | | 1,900 | - | | 1,900 | |
| Income tax benefit for special items | (75) | | (2,041) | (75) | | (1,416 | |
| Adjusted net income | \$ 13,628 | \$ | 16,166 | \$ 28,336 | \$ | 33,533 | |
| Weighted average common shares outstanding - basic | 113,628 | | 120,529 | 113,840 | | 120,662 | |
| Effect of dilutive securities: | | | | | | | |
| Restricted stock-based awards | 324 | | 817 | 631 | | 721 | |
| Weighted average shares and assumed conversions - diluted | 113,952 | - | 121,346 | 114,471 | | 121,383 | |
| Adjusted Earnings Per Basic Share | \$ 0.12 | \$ | 0.13 | \$ 0.25 | \$ | 0.28 | |
| Adjusted Earnings Per Diluted Share | \$ 0.12 | \$ | 0.13 | \$ 0.25 | \$ | 0.28 | |

FUNDS FROM OPERATIONS

(Unaudited and amounts in thousands, except per share amounts)

| | | For the Three Jun | Months | | | For the Six I | Months lee 30, | |
|--|----|----------------------|--------|---------|----|---------------|----------------|---------|
| | | 2023 | | 2022 | | 2023 | | 2022 |
| FUNDS FROM OPERATIONS: | | | | | | | | |
| Net income | \$ | 14,830 | \$ | 10,562 | \$ | 27,230 | \$ | 29,565 |
| Depreciation and amortization of real estate assets | | 24,198 | | 24,501 | | 48,369 | | 48,667 |
| Loss (gain) on sale of real estate assets, net | | 25 | | (1,060) | | 25 | | (3,321) |
| Income tax expense (benefit) for special items | | (7) | | 283 | | (7) | | 908 |
| Funds From Operations | \$ | 39,046 | \$ | 34,286 | \$ | 75,617 | \$ | 75,819 |
| Expenses associated with debt repayments and refinancing transactions | | 226 | | 6,805 | | 226 | | 6,805 |
| Income tax expense (benefit) associated with change in corporate tax structure | | (1,378) | | - | | 930 | | - |
| Shareholder litigation expense | | - | | 1,900 | | - | | 1,900 |
| Income tax benefit for special items | | (68) | | (2,324) | | (68) | | (2,324) |
| Normalized Funds From Operations | \$ | 37,826 | \$ | 40,667 | \$ | 76,705 | \$ | 82,200 |
| Maintenance capital expenditures on real estate assets | | (9,452) | | (6,351) | | (12,575) | | (9,638) |
| Stock-based compensation | | 5,273 | | 4,453 | | 10,157 | | 9,720 |
| Amortization of debt costs | | 1,133 | | 1,434 | | 2,331 | | 3,164 |
| Other non-cash revenue and expenses | | 1,185 | | (376) | | 2,375 | | (748) |
| Adjusted Funds From Operations | \$ | 35,965 | \$ | 39,827 | \$ | 78,993 | \$ | 84,698 |
| FUNDS FROM OPERATIONS PER DILUTED SHARE | s | 0.34 | S | 0.28 | S | 0.66 | S | 0.62 |
| TONDS TROM OF ERMITORS FER DIEG TED SHARE | • | 0.34 | 4 | 0.20 | | 0.00 | Ψ | 0.02 |
| NORMALIZED FUNDS FROM OPERATIONS PER DILUTED SHARE | \$ | 0.33 | \$ | 0.34 | \$ | 0.67 | \$ | 0.68 |
| ADJUSTED FUNDS FROM OPERATIONS PER DILUTED SHARE | \$ | 0.32 | \$ | 0.33 | \$ | 0.69 | \$ | 0.70 |

FFO and AFFO are widely accepted supplemental non-GAAP measures utilized to evaluate the performance of real estate companies following the standards established by the National Association of Real Estate Investment Trusts (NAREIT). The Company believes that FFO and AFFO are important operating measures that supplement discussion and analysis of the Company's results of operations and are used to review and assess operating performance of the Company and its properties and their management teams. NAREIT defines FFO as net income computed in accordance with generally accepted accounting principles, excluding gains (or losses) from sales of property and extraordinary items, plus depreciation and amortization of real estate and impairment of depreciable real estate and after adjustments for unconsolidated partnerships and joint ventures calculated to reflect FFO on the same basis. As a company with extensive real estate holdings, we believe FFO and FFO per share are important supplemental measures of our operating performance and believe they are frequently used by securities analysts, investors and other interested parties in the evaluation of REITs and other real estate operating companies many of which present FFO and FFO per share when reporting results. Because the historical cost accounting convention used for real estate assets requires depreciation (except on land), this accounting presentation assumes that the value of real estate assets diminishes at a level rate over time. Because of the unique structure, design and use of the Company's properties, management believes that assessing performance of the Company's properties without the impact of depreciation or amortization is useful. The Company may make adjustments to FFO from time to time for certain other income and expenses that it considers non-recurring, infrequent or unusual, even though such items may require cash settlement, because such items do not reflect a necessary or ordinary component of the ongoing operations of the Company. Normalized FFO excludes the effects of such items. The Company calculates AFFO by adding to Normalized FFO non-cash expenses such as the amortization of deferred financing costs and stock-based compensation, and by subtracting from Normalized FFO recurring real estate expenditures that are capitalized and then amortized, but which are necessary to maintain a real estate operating company's properties and its revenue stream. Some of these capital expenditures contain a discretionary element with respect to when they are incurred, while others may be more urgent. Therefore, these capital expenditures may fluctuate from quarter to quarter, depending on the nature of the expenditures required, seasonal factors such as weather, and budgetary conditions. Other companies may calculate FFO, Normalized FFO, and AFFO differently than the Company does, or adjust for other items, and therefore comparability may be limited. FFO, Normalized FFO, and AFFO and their corresponding per share measures are not measures of performance under GAAP, and should not be considered as an alternative to cash flows from operating activities, a measure of liquidity or an alternative to net income as indicators of the Company's operating performance or any other measure of performance derived in accordance with GAAP. This data should be read in conjunction with the Company's consolidated financial statements and related notes included in its filings with the Securities and Exchange Commission.

EBITDA, ADJUSTED EBITDA, AND RECONCILIATION TO AFFO

(Unaudited and amounts in thousands)

| Net income | | , | | | | | | | | |
|--|---|----|--------|--------------|---------|--------------|---------|----|---------|--|
| BITIDA CALCULATION: Net income \$ 14,830 \$ 10,562 \$ 27,230 \$ 29,50 Incress expense 21,214 24,292 43,303 49,66 Depreciation and amortization 31,615 32,259 62,657 64,2 Income tax expense 4,176 4,013 12,322 10,6 EBITDA 71,835 71,126 145,512 154,1 Expenses associated with debt repayments and refinancing transactions 226 6,805 226 6,8 Expenses associated with debt repayments and refinancing transactions 25 6,106 25 6,3 Sample older Irigation expense 2 6,805 226 6,8 226 6,8 3 | | | | | | June 30, | | | | |
| Net income | | | 2023 | | 2022 | | 2023 | | 2022 | |
| Interest expense | EBITDA CALCULATION: | | | | | | | | | |
| Depreciation and amortization 31,615 32,259 62,657 64,251 Income tax expense 4,176 4,013 12,322 10,000 EBITDA 71,835 71,126 145,512 154,100 Expenses associated with debt repayments and refinancing transactions 226 6,805 226 6,805 Expenses associated with debt repayments and refinancing transactions 25 (1,060) 25 (3,500) Expenses associated with debt repayments and refinancing transactions 25 (1,060) 25 (3,500) Expenses associated with debt repayments and refinancing transactions 25 (1,060) 25 (3,500) Expenses associated with debt repayments and refinancing transactions 25 (1,060) 25 (3,500) Expenses associated with debt repayments and refinancing transactions 25 (1,060) 25 (3,500) Expenses associated with debt repayments and refinancing transactions 25 (1,060) 25 (3,500) Expenses associated with debt repayments and refinancing transactions 25 (1,060) 25 (1,060) Expenses associated with debt repayments and refinancing transactions 25 (1,060) 25 (1,060) Expenses associated with debt repayments and refinancing transactions 25 (1,060) Expenses associated with debt repayments and refinancing transactions 25 (1,060) Expenses associated with debt repayments and refinancing transactions 25 (1,060) Expenses associated with debt repayments and refinancing transactions 25 (1,060) Expenses associated with debt repayments and refinancing transactions 25 (1,060) Expenses associated with debt repayments and refinancing transactions 25 (1,060) Expenses associated with debt repayments and refinancing transactions 25 (1,060) Expenses associated with debt repayments and refinancing transactions 25 (1,060) Expenses associated with debt repayments and refinancing transactions 25 (1,060) Expenses associated with debt repayments and refinancing transactions 25 (1,060) Expenses associated with debt repayments and | Net income | \$ | 14,830 | \$ | 10,562 | \$ | 27,230 | \$ | 29,565 | |
| Income tax expense | Interest expense | | 21,214 | | 24,292 | | 43,303 | | 49,684 | |
| EBITDA 71,835 71,126 145,512 154,12 Expenses associated with debt repayments and refinancing transactions 226 6,805 226 6,8 Loss (gain) on sale of real estate assets, net 25 (1,060) 25 (3,3 Shareholder litigation expense - 1,900 - 1,5 ADJUSTED EBITDA \$ 72,086 \$ 78,771 \$ 145,763 \$ 159,5 Adjusted EBITDA \$ 72,086 \$ 78,771 \$ 145,763 \$ 159,5 EBITDA from unrestricted subsidiaries (2,445) (2,511) (4,925) (5,0 RESTRICTED ADJUSTED EBITDA \$ 72,086 \$ 78,771 \$ 145,763 \$ 159,5 BITDA TO AFFO RECONCILIATION: - | Depreciation and amortization | | 31,615 | | 32,259 | | 62,657 | | 64,287 | |
| Expenses associated with debt repayments and refinancing transactions Loss (gain) on sale of real estate assets, net Loss (gain) on sale of real estate assets and sale assets Loss (gain) on sale of real estate assets Loss | Income tax expense | | 4,176 | | 4,013 | | 12,322 | | 10,623 | |
| Loss (gain) on sale of real estate assets, net 25 (1,060) 25 (3,35) Shareholder litigation expense - 1,900 - 1,500 ADJUSTED EBITDA 5 72,086 5 78,771 5 145,763 5 159,500 Adjusted EBITDA 5 72,086 5 78,771 5 145,763 5 159,500 EBITDA from unrestricted subsidiaries (2,445) (2,511) (4,925) (5,600) RESTRICTED ADJUSTED EBITDA 5 69,641 5 76,260 5 140,838 5 154,400 Adjusted EBITDA 5 72,086 5 78,771 5 145,763 5 159,500 Adjusted EBITDA 5 72,086 5 78,771 5 145,763 5 159,500 Adjusted EBITDA 5 72,086 5 78,771 5 145,763 5 159,500 Adjusted EBITDA 5 72,086 5 78,771 5 145,763 5 159,500 Adjusted EBITDA 5 72,086 5 78,771 5 145,763 5 159,500 Adjusted EBITDA 5 72,086 5 78,771 5 145,763 5 159,500 Adjusted EBITDA 5 72,086 5 78,771 5 145,763 5 159,500 Adjusted EBITDA 5 72,086 5 78,771 5 145,763 5 159,500 Adjusted EBITDA 5 72,086 5 78,771 5 145,763 5 159,500 Adjusted EBITDA 5 72,086 5 78,771 5 145,763 5 159,500 Adjusted EBITDA 5 72,086 5 78,771 5 145,763 5 159,500 Adjusted EBITDA 5 72,086 5 78,771 5 145,763 5 159,500 Adjusted EBITDA 5 72,086 5 78,771 5 145,763 5 159,500 Adjusted EBITDA 5 72,086 5 78,771 5 145,763 5 159,500 Adjusted EBITDA 5 72,086 5 78,771 5 145,763 5 159,500 Adjusted EBITDA 5 72,086 5 78,771 5 145,763 5 159,500 Adjusted EBITDA 5 72,086 5 78,771 5 145,763 5 159,500 Adjusted EBITDA 5 72,086 5 78,771 5 145,763 5 159,500 Adjusted EBITDA 5 72,086 5 78,771 5 145,763 5 159,500 Adjusted EBITDA 5 72,086 5 78,771 5 145,763 5 159,500 Adjusted EBITDA 5 78,771 5 145,763 5 159,500 Adjusted EBITDA 5 78,771 5 145,763 5 159, | EBITDA | | 71,835 | | 71,126 | | 145,512 | | 154,159 | |
| Shareholder litigation expense 1,900 - 1,55 ADJUSTED EBITDA | Expenses associated with debt repayments and refinancing transactions | | 226 | | 6,805 | | 226 | | 6,805 | |
| ADJUSTED EBITDA \$ 72,086 \$ 78,771 \$ 145,763 \$ 159,5 Adjusted EBITDA \$ 72,086 \$ 78,771 \$ 145,763 \$ 159,5 EBITDA from unrestricted subsidiaries (2,445) (2,511) (4,925) (5,0 RESTRICTED ADJUSTED EBITDA \$ 76,260 \$ 140,838 \$ 154,4 BITDA TO AFFO RECONCILIATION: distinct anacc capital expenditures on real estate assets (9,452) (6,351) (12,575) (9,60) despreciation and amortization of non-real estate assets (7,417) (7,758) (14,288) (15,60) therest expense (2,1214) (24,292) (43,303) (49,60) therest expense (1,176) (4,013) (12,322) (10,60) there is expense (benefit) associated with change in corporate tax structure (1,378) - 930 | Loss (gain) on sale of real estate assets, net | | 25 | | (1,060) | | 25 | | (3,321 | |
| Adjusted EBITDA \$ 72,086 \$ 78,771 \$ 145,763 \$ 159,5 | Shareholder litigation expense | | - | | 1,900 | | | | 1,900 | |
| EBITDA from unrestricted subsidiaries (2,445) (2,511) (4,925) (5,000) RESTRICTED ADJUSTED EBITDA (3,925) (3,925) Restricted subsidiaries (3,925) (3,925) Restricted EBITDA (3,925) (3,925) Restricted EBITDA (3,925 | ADJUSTED EBITDA | \$ | 72,086 | \$ | 78,771 | \$ | 145,763 | \$ | 159,543 | |
| EBITDA from unrestricted subsidiaries (2,445) (2,511) (4,925) (5,000) RESTRICTED ADJUSTED EBITDA (3,925) (3,925) Restricted subsidiaries (3,925) (3,925) Restricted EBITDA (3,925) (3,925) Restricted EBITDA (3,925 | Adjusted EBITDA | \$ | 72,086 | \$ | 78,771 | \$ | 145,763 | \$ | 159,543 | |
| RESTRICTED ADJUSTED EBITDA \$ 76,260 \$ 140,838 \$ 154,4 | · | | | | * | | | | (5,069 | |
| dijusted EBITDA \$ 72,086 | | \$ | | \$ | | \$ | | \$ | 154,474 | |
| dijusted EBITDA \$ 72,086 | | | | | | | | | | |
| Maintenance capital expenditures on real estate assets (9,452) (6,351) (12,575) (9,60) Depreciation and amortization of non-real estate assets (7,417) (7,758) (14,288) (15,60) Interest expense (21,214) (24,292) (43,303) (49,60) Income tax expense (4,176) (4,013) (12,322) (10,60) Income tax expense (benefit) associated with change in corporate tax structure (1,378) - 930 - | | \$ | 72.086 | \$ | 78.771 | \$ | 145.763 | S | 159,543 | |
| Depreciation and amortization of non-real estate assets (7,417) (7,758) (14,288) (15,60) Interest expense (21,214) (24,292) (43,303) (49,60) Income tax expense (4,176) (4,013) (12,322) (10,60) Income tax expense (benefit) associated with change in corporate tax structure (1,378) - 930 - | · | * | | - | * | - | | - | (9,638 | |
| therest expense $(21,214)$ $(24,292)$ $(43,303)$ $(49,60)$ $(40,176)$ $(40,1$ | | | | | , , | | | | (15,620 | |
| ncome tax expense (4,176) (4,013) (12,322) (10,60 ncome tax expense (benefit) associated with change in corporate tax structure (1,378) - 930 | | | , | | , , | | | | (49,684 | |
| ncome tax expense (benefit) associated with change in corporate tax structure (1,378) - 930 | | | | | | | | | (10,62) | |
| | · · · · · · · · · · · · · · · · · · · | | | | - | | | | - | |
| | ncome tax benefit for special items | | (75) | | (2,041) | | (75) | | (1,416 | |

5,273

1,133

1,185

35,965

\$

4,453

1,434

39,827

(376)

\$

10,157

2,331

2,375

78,993

\$

9,720

3,164

(748)

84,698

Stock-based compensation

Amortization of debt costs

Other non-cash revenue and expenses

Adjusted Funds From Operations

SELECTED FINANCIAL INFORMATION

| | Jι | ine 30, 2023 | Ma | rch 31, 2023 | Dece | mber 31, 2022 | Septe | ember 30, 2022 | Ju | ine 30, 2022 |
|--|----------------|--|----------------|--|----------------|---|----------------|--|----------------|---|
| BALANCE SHEET: Property and equipment Accumulated depreciation and amortization | \$ | 3,912,719 (1,771,005) | \$ | 3,897,035 (1,743,783) | \$ | 3,892,381 (1,716,283) | \$ | 3,864,440 (1,688,390) | \$ | 3,868,551 (1,671,088) |
| Property and equipment, net | \$ | 2,141,714 | \$ | 2,153,252 | \$ | 2,176,098 | \$ | 2,176,050 | \$ | 2,197,463 |
| Assets held for sale | \$ | - | \$ | 6,936 | \$ | 6,936 | \$ | 6,659 | \$ | 61,587 |
| Total assets | \$ | 3,027,781 | \$ | 3,055,402 | \$ | 3,244,769 | \$ | 3,270,926 | \$ | 3,276,530 |
| Maintenance & technology capital expenditures for the quarter ended | \$ | 16,180 | \$ | 6,223 | \$ | 24,926 | \$ | 13,594 | \$ | 11,049 |
| Growth capital expenditures for the quarter ended | \$ | 275 | \$ | - | \$ | 6,371 | \$ | 4,460 | \$ | 7,429 |
| Total debt | \$ | 1,084,250 | \$ | 1,118,356 | \$ | 1,264,522 | \$ | 1,307,109 | \$ | 1,346,515 |
| Equity book value | \$ | 1,439,136 | \$ | 1,419,732 | \$ | 1,432,408 | \$ | 1,402,175 | \$ | 1,368,940 |
| LIQUIDITY: Cash and cash equivalents | \$ | 41,840 | \$ | 51,463 | \$ | 149,401 | \$ | 185,328 | \$ | 115,611 |
| Availability under revolving credit facility | \$ | 232,634 | \$ | 222,574 | \$ | 233,236 | \$ | 233,236 | \$ | 233,236 |
| CAPITALIZATION: Common shares outstanding Common share price at end of period Market value of common equity at end of period Total equity market capitalization Total market capitalization (market value of equity plus debt) | \$ \$ \$ | 113,605 9.41 1,069,023 1,069,023 2,153,273 | \$ \$ \$ | 113,685 9.20 1,045,902 1,045,902 2,164,258 | \$ \$ \$ | 114,988 11.56 1,329,261 1,329,261 2,593,783 | \$ \$ \$ | 114,981 8.84 1,016,432 1,016,432 2,323,541 | \$ \$ \$ | 118,620 11.11 1,317,868 1,317,868 2,664,383 |
| EBITDA | \$ | 71,835 | \$ | 73,677 | \$ | 86,954 | \$ | 147,946 | \$ | 71,126 |
| ADJUSTED EBITDA | \$ | 72,086 | \$ | 73,677 | \$ | 87,743 | \$ | 68,414 | \$ | 78,771 |
| NORMALIZED FUNDS FROM OPERATIONS | \$ | 37,826 | \$ | 38,879 | \$ | 49,113 | \$ | 33,903 | \$ | 40,667 |
| Normalized funds from operations per diluted share | \$ | 0.33 | \$ | 0.34 | \$ | 0.42 | \$ | 0.29 | \$ | 0.34 |
| ADJUSTED FUNDS FROM OPERATIONS | \$ | 35,965 | \$ | 43,028 | \$ | 43,825 | \$ | 29,935 | \$ | 39,827 |
| Adjusted funds from operations per diluted share | \$ | 0.32 | \$ | 0.37 | \$ | 0.38 | \$ | 0.25 | \$ | 0.33 |

| | F | or the Three Mon 2023 | ths Ended . | June 30, 2022 | | For the Six Months Ended June 30, 2023 | | | | |
|---|----------|--------------------------------------|-------------|-------------------------|----|--|----|----------------------|--|--|
| NET OPERATING INCOME: | | | | | | | | | | |
| Revenue | | | | | | | | | | |
| Safety | \$ | 421,743 | \$ | 416,354 | \$ | 839,393 | \$ | 830,602 | | |
| Community | | 28,364 | | 25,775 | | 54,778 | | 49,89 | | |
| Properties | | 13,574 | | 14,526 | | 27,411 | | 29,11 | | |
| Other | | 1_ | | 42 | | 102 | | 7 | | |
| Total revenues | | 463,682 | | 456,697 | | 921,684 | | 909,68 | | |
| Operating Expenses | | | | | | | | | | |
| Safety | | 335,726 | | 324,261 | | 664,124 | | 645,28 | | |
| Community | | 22,905 | | 21,282 | | 45,620 | | 41,50 | | |
| Properties | | 3,324 | | 3,377 | | 6,685 | | 6,65 | | |
| Other | | 53 | | 80 | | 116 | | 17 | | |
| Total operating expenses | | 362,008 | | 349,000 | | 716,545 | | 693,62 | | |
| Net Operating Income | | | | | | | | | | |
| Safety | | 86,017 | | 92,093 | | 175,269 | | 185,32 | | |
| Community | | 5,459 | | 4,493 | | 9,158 | | 8,38 | | |
| Properties | | 10,250 | | 11,149 | | 20,726 | | 22,45 | | |
| Other | | (52) | | (38) | | (14) | | (10 | | |
| Total net operating income | \$ | 101,674 | \$ | 107,697 | \$ | 205,139 | \$ | 216,05 | | |
| SAFETY AND COMMUNITY FACILITIES: Number of days per period | | 91 | | 91 | | 181 | | 181 | | |
| Average available beds | | 71,068 | | 73,266 | | 71,068 | | 73,42 | | |
| A | | 70.3% | | 69.5% | · | 70.2% | | 70.0 | | |
| Average compensated occupancy | | | | | | | | | | |
| | | 4,543,279 | | 4,631,237 | | 9,029,221 | | 9,308,62 | | |
| Total compensated man-days | \$ | | \$ | 4,631,237 93.51 | \$ | 9,029,221 | \$ | | | |
| Total compensated man-days Revenue per compensated man-day Operating expenses per compensated man-day: | \$ | 4,543,279 | \$ | | \$ | | \$ | 9,308,62 92.6 | | |
| Total compensated man-days Revenue per compensated man-day Operating expenses per compensated man-day: | \$ | 4,543,279 | \$ | | \$ | | \$ | <u> </u> | | |
| Total compensated man-days Revenue per compensated man-day Operating expenses per compensated man-day: Fixed expense | \$ | 4,543,279 96.99 54.79 | \$ | 93.51 | \$ | 96.93 | \$ | 92.6 50.8 | | |
| Total compensated man-days Revenue per compensated man-day Operating expenses per compensated man-day: | \$ | 4,543,279 96.99 | \$ | 93.51 50.94 | \$ | 96.93 55.00 | \$ | 92.6 | | |
| Total compensated man-days Revenue per compensated man-day Operating expenses per compensated man-day: Fixed expense Variable expense | \$ \$ | 4,543,279 96.99 54.79 22.18 | \$ | 93.51 50.94 21.81 | \$ | 96.93 55.00 21.66 | \$ | 92.6 50.8 21.1 | | |

| | Fo | or the Three Mon 2023 | iths Ended | June 30, 2022 | | For the Six Months Ended June 30, 2023 2022 | | | | |
|--|----|--------------------------|------------|------------------|----|--|----|-----------|--|--|
| CORECIVIC SAFETY FACILITIES: | | | | | | | | | | |
| Facility revenue | \$ | 421,743 | \$ | 416,354 | \$ | 839,393 | \$ | 830,602 | | |
| Operating expenses: | | | | | | | | | | |
| Fixed expense | | 238,155 | | 226,282 | | 475,091 | | 454,317 | | |
| Variable expense | | 97,571 | | 97,979 | | 189,033 | | 190,965 | | |
| Total | | 335,726 | | 324,261 | | 664,124 | | 645,282 | | |
| Facility net operating income | \$ | 86,017 | \$ | 92,093 | \$ | 175,269 | \$ | 185,320 | | |
| Average available beds | | 66,399 | | 68,397 | | 66,399 | | 68,553 | | |
| Average compensated occupancy | | 70.8% | | 70.2% | | 70.8% | | 71.0% | | |
| Total compensated man-days | | 4,276,408 | | 4,368,354 | | 8,512,608 | | 8,804,593 | | |
| Revenue per compensated man-day Operating expenses per compensated man-day: | \$ | 98.62 | \$ | 95.31 | \$ | 98.61 | \$ | 94.34 | | |
| Fixed | | 55.69 | | 51.80 | | 55.81 | | 51.60 | | |
| Variable | | 22.82 | | 22.43 | | 22.21 | | 21.69 | | |
| Total | | 78.51 | | 74.23 | | 78.02 | | 73.29 | | |
| Operating income per compensated man-day | \$ | 20.11 | \$ | 21.08 | \$ | 20.59 | \$ | 21.05 | | |
| Operating margin | | 20.4% | | 22.1% | | 20.9% | | 22.3% | | |
| CORECIVIC COMMUNITY FACILITIES: | | | | | | | | | | |
| Facility revenue (1) | \$ | 18,887 | \$ | 16,717 | \$ | 35,789 | \$ | 32,216 | | |
| Operating expenses: (1) | | | | | | | | | | |
| Fixed expense | | 10,782 | | 9,639 | | 21,553 | | 19,170 | | |
| Variable expense | | 3,215 | | 3,033 | | 6,556 | | 5,514 | | |
| Total | • | 13,997 | • | 12,672 | • | 28,109 | • | 24,684 | | |
| Facility net operating income | 2 | 4,890 | \$ | 4,045 | \$ | 7,680 | \$ | 7,532 | | |
| Average available beds | | 4,669 | | 4,869 | | 4,669 | | 4,869 | | |
| Average compensated occupancy | | 62.8% | | 59.3% | | 61.1% | | 57.2% | | |
| Total compensated man-days | | 266,871 | | 262,883 | | 516,613 | | 504,035 | | |
| Revenue per compensated man-day Operating expenses per compensated man-day: | \$ | 70.77 | \$ | 63.59 | \$ | 69.28 | \$ | 63.92 | | |
| Fixed expense | | 40.40 | | 36.67 | | 41.72 | | 38.03 | | |
| Variable expense | | 12.05 | | 11.54 | | 12.69 | | 10.94 | | |
| Total | | 52.45 | | 48.21 | | 54.41 | | 48.97 | | |
| Operating income per compensated man-day | \$ | 18.32 | \$ | 15.38 | \$ | 14.87 | \$ | 14.95 | | |
| Operating margin | | 25.9% | | 24.2% | | 21.5% | | 23.4% | | |

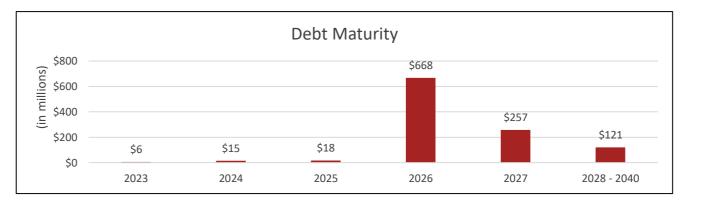
⁽¹⁾ Our CoreCivic Community segment includes the operating results of residential reentry centers we operate during each period, along with the operating results of our non-residential correctional alternative services. However, the facility revenue and operating expenses in this table, and the corresponding per compensated man-day amounts, of CoreCivic Community include only those related to the operation of the residential reentry centers. For the three months ended June 30, 2023 and 2022, our alternative services generated revenue of \$9.5 million and \$9.1 million, respectively, and incurred operating expenses of \$8.9 million and \$8.6 million, respectively. For the six months ended June 30, 2023 and 2022, our alternative services generated revenue of \$19.0 million and \$17.7 million, respectively, and incurred operating expenses of \$17.5 million and \$16.8 million, respectively.

ANALYSIS OF OUTSTANDING DEBT

(Unaudited and amounts in thousands)

| | Outstanding Balance 12/31/2022 | Outstanding Balance 6/30/2023 | Stated Interest Rate | Effective Interest Rate 1) | Maturity Date | Callable/ Redeemable |
|--|--------------------------------------|-------------------------------------|----------------------------|----------------------------------|------------------|--|
| Fixed Rate: | | | | | | |
| Senior Unsecured Notes Issued 2013 | \$ 153,754 | \$ - | 4.625% | - | - | The 4.625% Senior Notes were redeemed on February 1, 2023 at a redemption price equal to 100% of the principal amount of the outstanding 4.625% Senior Notes, which amounted to \$153.8 million, plus accrued and unpaid interest to, but not including, the redemption date. |
| Senior Unsecured Notes Issued 2017 | 250,000 | 250,000 | 4.75% | 4.91% | October 2027 | Prior to July 15, 2027, redeemable at a "make-whole" redemption price, plus accrued and unpaid interest; thereafter the notes are redeemable at 100% of the aggregate principal amount plus accrued and unpaid interest. |
| Senior Unsecured Notes Issued 2021 | 614,113 | 593,113 | 8.25% | 8.65% | April 2026 | Prior to April 15, 2024, redeemable at a "make-whole" redemption price, plus accrued and unpaid interest. Thereafter the notes are redeemable at 104.125% of the aggregate principal amount beginning on April 15, 2024 and 100% of the aggregate principal amount beginning on April 15, 2025, plus, in both cases, accrued and unpaid interest. During 2022, \$60.9 million of the notes were repurchased in privately negotiated transactions. In addition, \$21.0 million of the notes were repurchased during the second quarter of 2023 in a privately negotiated transaction. |
| Non-Recourse Mortgage Note - Kansas | 150,405 | 148,012 | 4.43% | 4.75% | January 2040 | Redeemable in all or part at any time upon written notice of not less than 30 days and not more than 60 days prior to the date fixed for such prepayment, with a "make-whole" amount, together with interest accrued to, but not including, the redemption date. |
| Total Fixed Rate Debt | 1,168,272 | 991,125 | | | | |
| Floating Rate: Revolving Credit Facility | | | | _ 2), 3) | May 2026 | |
| Term Loan A | 96,250 | 93,125 | 8.39% | 8.82% 2) | May 2026 | |
| Total Floating Rate Debt | 96,250 | 93,125 | 0.3770 | 0.0270 | 111uj 2020 | |
| Grand Total Debt | \$ 1,264,522 | \$ 1,084,250 | 7.10% | 7.52% | 5.01 | 4) |

| Debt Maturity Schedule at June 30, 2023: Year | Total Debt Maturing | % of Debt Maturing | % of Debt Maturing |
|--|------------------------|--------------------|-----------------------|
| 2023 | 6,253 | 0.58% | 0.58% |
| 2024 | 14,722 | 1.36% | 1.93% |
| 2025 | 17,698 | 1.63% | 3.57% |
| 2026 | 667,563 | 61.57% | 65.14% |
| 2027 | 256,855 | 23.69% | 88.83% |
| Thereafter | 121,159 | 11.17% | 100.00% |
| | \$ 1,084,250 | 100.00% | |



¹⁾ Includes amortization of debt issuance costs.

On May 12, 2022, CoreCivic entered into a Third Amended and Restated Credit Agreement in an aggregate principal amount of \$350.0 million, consisting of a \$100.0 million term loan ("Term Loan A") and a \$250.0 revolving credit facility. The Company also has \$17.4 million of letters of credit outstanding under a sub-facility reducing the available capacity under the revolving credit facility to \$232.6 million as of June 30, 2023. Based on the Company's total leverage ratio during the six months ended June 30, 2023, the revolving credit facility and Term Loan A bore interest at BSBY plus a margin of 3.25%.

³⁾ The stated and effective interest rate on the revolving credit facility exclude interest associated with the outstanding letters of credit and the unused fees.

⁴⁾ Represents the weighted average debt maturity in years.

SELECTED OPERATING RATIOS AND OTHER FINANCIAL DATA

| | For the Th | ree Mont June 30, | hs Ended | For | the Six M June | | ıded |
|---|------------|----------------------|----------|------|-------------------|----|---------|
| | 2023 | | 2022 | 2023 | | | 2022 |
| COVERAGE RATIOS: | | | | | | | |
| Interest coverage ratio (Adjusted EBITDA/Interest incurred) (x)** | 3. | 8x | 3.6x | | 3.7x | | 3.5x |
| Fixed charge coverage ratio (Adjusted EBITDA/(Interest incurred + Scheduled prin pmts)) (x)** | 3. | 4x | 3.4x | | 3.5x | | 3.0x |
| Secured debt coverage ratio ((Secured debt - cash)/Annualized Adjusted EBITDA) (x)** | 0. | 2x | -(0.1)x | | 0.2x | | -(0.1)x |
| Total debt coverage ratio ((Total debt - cash)/Annualized Adjusted EBITDA) (x)** | 3. | 2x | 3.5x | | 3.2x | | 3.5x |
| Accounts receivable turnover (Annualized revenues/Accounts receivable) (x) | 7. | 1x | 6.7x | | 7.0x | | 6.6x |
| DEBT/EQUITY RATIOS: | | | | | | | |
| Total debt (Total debt - cash)/Total market capitalization | 48.4 | % | 46.2% | | 48.4% | | 46.2% |
| Total debt(Total debt - cash)/Equity market capitalization | 97.5 | 5% | 93.4% | | 97.5% | | 93.4% |
| Total debt (Total debt - cash)/Book equity capitalization | 72.4 | % | 89.9% | | 72.4% | | 89.9% |
| Total debt (Total debt - cash)/Gross book value of real estate assets | 24.4 | 1% | 28.6% | | 24.4% | | 28.6% |
| RETURN ON INVESTMENT RATIOS: | | | | | | | |
| Annualized return on operating real estate investments | | | | | | | |
| (Annualized Adjusted EBITDA/Average operating real estate investments (undepreciated book value)*) | 6.8 | 3% | 7.3% | | 6.8% | | 7.4% |
| Annualized return on total assets | | | | | | | |
| (Annualized Adjusted EBITDA/Average total assets (undepreciated book value)*) | 5.8 | 3% | 6.0% | | 5.8% | | 6.1% |
| OVERHEAD RATIOS: | | | | | | | |
| Annualized general & administrative expenses (excl. non-recurring costs)/Average total assets (undepreciated book value)* | 2.6 | 5% | 2.4% | | 2.6% | | 2.4% |
| General & administrative expenses (excluding non-recurring costs)/Total revenues | 7.0 |)% | 6.9% | | 7.1% | | 6.9% |
| INTEREST EXPENSE, NET: | | | | | | | |
| Interest income | \$ (2,94 | , | (2,624) | \$ | (5,884) | \$ | (5,096) |
| Interest incurred | 20,08 | | 23,126 | | 40,972 | | 47,015 |
| Amortization of debt costs | 1,13 | 3 | 1,434 | | 2,331 | | 3,164 |
| Capitalized interest | - 10.24 | 0 6 | (268) | - | 27.410 | • | (495) |
| Interest expense, net | \$ 18,26 | <u>\$</u> | 21,668 | \$ | 37,419 | \$ | 44,588 |
| DEPRECIATION AND AMORTIZATION: | | | | | | | |
| Depreciation and amortization expense on real estate | \$ 24,19 | 8 \$ | 24,501 | \$ | 48,369 | \$ | 48,667 |
| Other depreciation expense | 7,29 | 1 | 7,429 | | 14,034 | | 14,963 |
| Amortization of intangibles | 12 | _ | 329 | | 254 | | 657 |
| Depreciation and amortization | \$ 31,61 | 5 \$ | 32,259 | \$ | 62,657 | \$ | 64,287 |

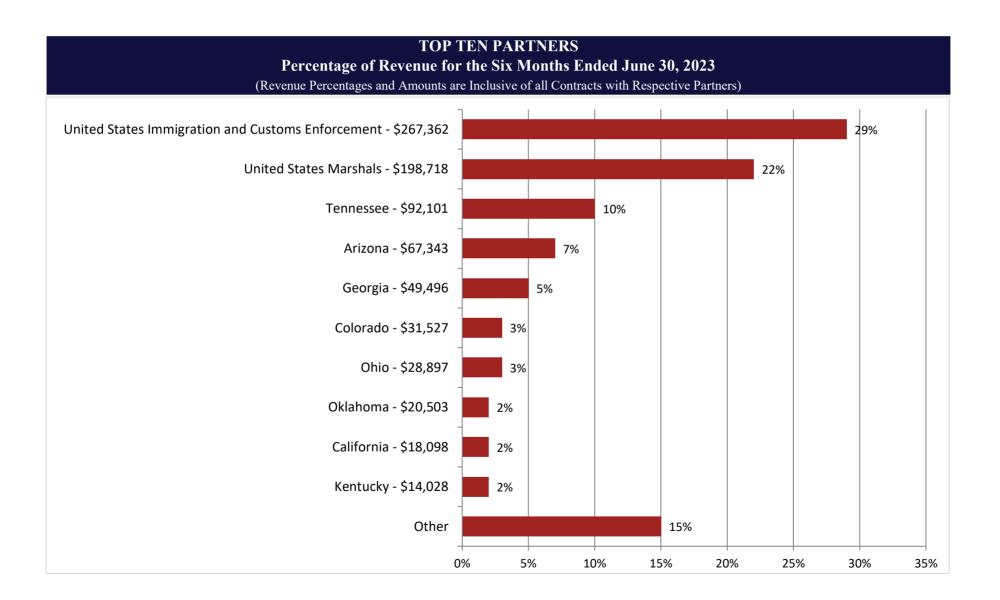
^{*}Calculated as a simple average (beginning of period plus end of period divided by 2)

^{**}Excludes non-recourse debt and related EBITDA of CoreCivic of Kansas, LLC as it is an Unrestricted Subsidiary as defined under the Revolving Credit Facility.

PARTNER INFORMATION

(Unaudited)

| | CONTRACT RETENTION | | | | | | | | | |
|-------------------------------|--------------------|-------|-------|-------|--------|-------|--|--|--|--|
| | 2019 | 2020 | 2021 | 2022 | 2023 | TOTAL | | | | |
| OWNED AND CONTROLLED: | | | | | | | | | | |
| # of Contracts up for Renewal | 43 | 43 | 35 | 21 | 9 | 151 | | | | |
| # of Contracts Retained | 40 | 40 | 33 | 20 | 9 | 142 | | | | |
| Retention Rate | 93.0% | 93.0% | 94.3% | 95.2% | 100.0% | 94.0% | | | | |



| Facility Name | Year Constructed/ Acquired (A) | Primary Customer | Design Capacity (B) | Security Level | Facility Type (C) | Term | Remaining Renewal Options (D) | Compensated Occupancy % for the Quarter ended 6/30/23 |
|--|--------------------------------------|-------------------|------------------------|--------------------|----------------------|------------|-------------------------------------|--|
| CoreCivic Safety Facilities: | | | | | | | | |
| Safety- Owned and Managed: Central Arizona Florence Correctional Complex Florence, Arizona | 1994, 1998, 1999, 2004 | USMS | 4,128 | Multi | Detention | Sep-23 | (1) 5 year | 93.33% |
| Eloy Detention Center Eloy, Arizona | 1995, 1996 | ICE | 1,500 | Medium | Detention | Jun-28 | Indefinite | 77.72% |
| La Palma Correctional Center Eloy, Arizona | 2008 | State of Arizona | 3,060 | Multi | Correctional | Apr-27 | (1) 5 year | 78.66% |
| Red Rock Correctional Center (E) Eloy, Arizona | 2006, 2016 | State of Arizona | 2,024 | Medium | Correctional | Jul-26 | (2) 5 year | 96.32% |
| Saguaro Correctional Facility Eloy, Arizona | 2007 | State of Hawaii | 1,896 | Multi | Correctional | Jul-24 | (2) 1 year | 70.42% |
| Leo Chesney Correctional Center Live Oak, California | 1989 | - | 240 | - | - | - | - | 0.00% |
| Otay Mesa Detention Center San Diego, California | 2015, 2019 | ICE | 1,994 | Minimum/ Medium | Detention | Dec-24 | (2) 5 year | 71.77% |
| Bent County Correctional Facility Las Animas, Colorado | 1992, 1997, 2008 | State of Colorado | 1,420 | Medium | Correctional | Jun-24 | (2) 1 year | 89.40% |
| Crowley County Correctional Facility Olney Springs, Colorado | 2003, 2004 | State of Colorado | 1,794 | Medium | Correctional | Jun-24 | (2) 1 year | 82.37% |
| Huerfano County Correctional Center Walsenburg, Colorado | 1997 | - | 752 | Medium | Correctional | - | - | 0.00% |
| Kit Carson Correctional Center Burlington, Colorado | 1998, 2008 | - | 1,488 | Medium | Correctional | - | - | 0.00% |
| Coffee Correctional Facility (F) Nicholls, Georgia | 1998, 1999, 2010 | State of Georgia | 2,312 | Medium | Correctional | Jun-24 | (10) 1 year | 94.28% |
| Jenkins Correctional Center (F) Millen, Georgia | 2012 | State of Georgia | 1,124 | Medium | Correctional | Jun-24 | (11) 1 year | 93.21% |
| Stewart Detention Center Lumpkin, Georgia | 2004 | ICE | 1,752 | Medium | Detention | Indefinite | - | 91.32% |
| Wheeler Correctional Facility (F) Alamo, Georgia | 1998, 1999, 2010 | State of Georgia | 2,312 | Medium | Correctional | Jun-24 | (10) 1 year | 94.16% |
| Midwest Regional Reception Center Leavenworth, Kansas | 1992, 2000, 2004, 2008 | - | 1,033 | Multi | Detention | - | - | 0.00% |

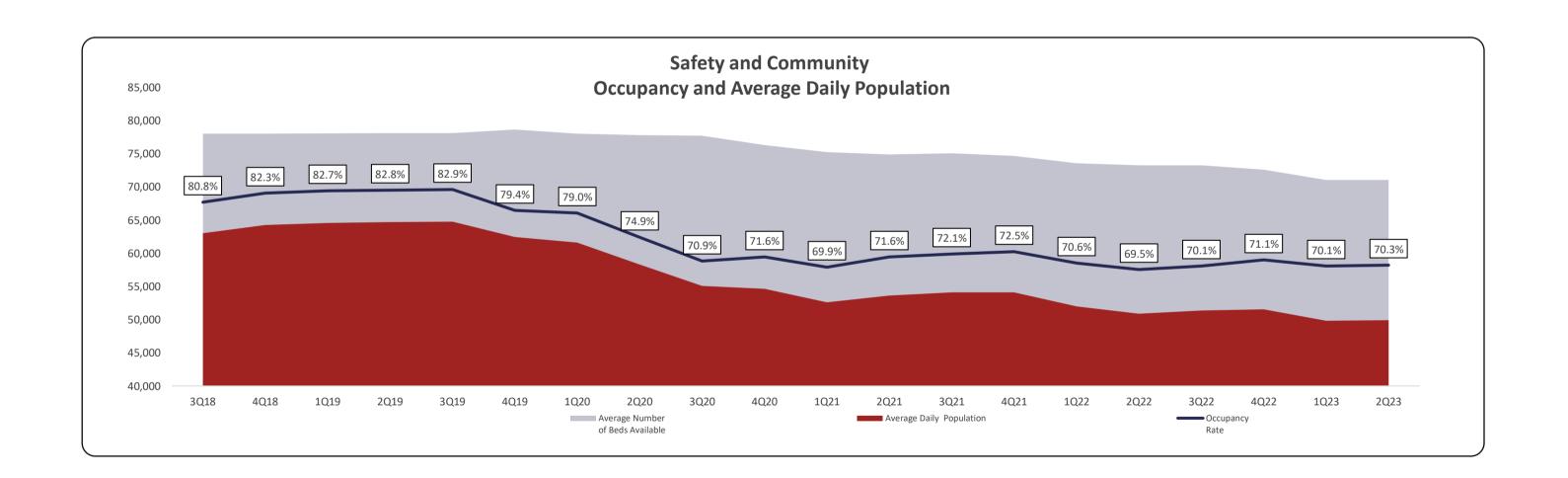
| Facility Name | Year Constructed/ Acquired (A) | Primary Customer | Design Capacity (B) | Security Level | Facility Type (C) | Term | Remaining Renewal Options (D) | Compensated Occupancy % for the Quarter ended 6/30/23 |
|--|--------------------------------------|--------------------------|------------------------|--------------------|----------------------|------------|-------------------------------------|--|
| Lee Adjustment Center Beattyville, Kentucky | 1998 | Commonwealth of Kentucky | 816 | Multi | Correctional | Jun-25 | (3) 2 year | 98.37% |
| Marion Adjustment Center St. Mary, Kentucky | 1998 | - | 826 | Minimum/ Medium | Correctional | - | - | 0.00% |
| Prairie Correctional Facility Appleton, Minnesota | 1991 | - | 1,600 | Medium | Correctional | - | - | 0.00% |
| Adams County Correctional Center Adams County, Mississippi | 2008 | ICE | 2,232 | Medium | Detention | Aug-24 | Indefinite | 49.28% |
| Tallahatchie County Correctional Facility (G) Tutwiler, Mississippi | 2000, 2007, 2008 | USMS | 2,672 | Multi | Correctional | Jun-24 | Indefinite | 26.52% |
| Crossroads Correctional Center (H) Shelby, Montana | 1999 | State of Montana | 664 | Multi | Correctional | Jun-23 | (3) 2 year | 114.53% |
| Nevada Southern Detention Center Pahrump, Nevada | 2010 | USMS | 1,072 | Medium | Detention | Sep-25 | (1) 5 year | 77.28% |
| Elizabeth Detention Center Elizabeth, New Jersey | 1963 | ICE | 300 | Minimum | Detention | Aug-23 | - | 95.00% |
| Cibola County Corrections Center Milan, New Mexico | 1994, 1999 | USMS | 1,129 | Medium | Detention | Indefinite | - | 57.17% |
| Torrance County Detention Facility Estancia, New Mexico | 1990, 1997 | ICE | 910 | Multi | Detention | May-24 | Indefinite | 60.32% |
| Lake Erie Correctional Institution (I) Conneaut, Ohio | 2011 | State of Ohio | 1,798 | Medium | Correctional | Jun-32 | Indefinite | 96.42% |
| Northeast Ohio Correctional Center Youngstown, Ohio | 1997 | State of Ohio | 2,016 | Medium | Correctional | Jun-24 | Indefinite | 84.10% |
| Cimarron Correctional Facility Cushing, Oklahoma | 1997, 2008 | USMS | 1,600 | Multi | Correctional | Sep-23 | Indefinite | 48.72% |
| Davis Correctional Facility (J) Holdenville, Oklahoma | 1996, 2008 | State of Oklahoma | 1,670 | Multi | Correctional | Sep-23 | - | 84.07% |
| Diamondback Correctional Facility Watonga, Oklahoma | 1998, 2000 | - | 2,160 | Multi | Correctional | - | - | 0.00% |
| Trousdale Turner Correctional Center Hartsville, Tennessee | 2015 | State of Tennessee | 2,552 | Multi | Correctional | Jun-26 | - | 95.80% |

| Facility Name | Year Constructed/ Acquired (A) | Primary Customer | Design Capacity (B) | Security Level | Facility Type (C) | Term | Remaining Renewal Options (D) | Compensated Occupancy % for the Quarter ended 6/30/23 |
|--|--------------------------------------|--------------------|------------------------|--------------------|----------------------|------------|-------------------------------------|--|
| West Tennessee Detention Facility Mason, Tennessee | 1990, 1996 | - | 600 | Multi | Detention | - | - | 0.00% |
| Whiteville Correctional Facility (K) Whiteville, Tennessee | 1998 | State of Tennessee | 1,536 | Medium | Correctional | Jun-26 | - | 97.99% |
| Eden Detention Center Eden, Texas | 1995 | USMS | 1,422 | Medium | Detention | Indefinite | - | 86.41% |
| Houston Processing Center Houston, Texas | 1984, 2005 | ICE | 1,000 | Medium | Detention | Aug-23 | (7) 1 year | 75.58% |
| Laredo Processing Center Laredo, Texas | 1985, 1990 | ICE | 258 | Minimum/ Medium | Detention | Sep-23 | Indefinite | 63.03% |
| South Texas Family Residential Center Dilley, Texas | 2014 | ICE | 2,400 | - | Residential | Sep-26 | Indefinite | 100.00% |
| T. Don Hutto Residential Center Taylor, Texas | 1997 | ICE | 512 | Medium | Detention | Jul-23 | (7) 1 year | 90.08% |
| Webb County Detention Center Laredo, Texas | 1998 | ICE | 480 | Medium | Detention | Aug-23 | Indefinite | 60.94% |
| Safety- Managed Only: | | | | | | | | |
| Citrus County Detention Facility Lecanto, Florida | 1992, 2007 | Citrus County, FL | 760 | Multi | Detention | Sep-30 | (2) 5 year | 76.22% |
| Lake City Correctional Facility Lake City, Florida | 1997, 2005 | State of Florida | 893 | Medium | Correctional | Jun-24 | Indefinite | 98.76% |
| Hardeman County Correctional Facility Whiteville, Tennessee | 1997 | State of Tennessee | 2,016 | Medium | Correctional | Jun-25 | (1) 2 year | 97.86% |
| South Central Correctional Center Clifton, Tennessee | 1992, 1994, 1995, 2005 | State of Tennessee | 1,676 | Medium | Correctional | Jun-25 | - | 67.06% |
| Total design capacity for CoreCivic Safety Facilities (| (44 Facilities) | | 66,399 | | | | | 70.8% |

| Facility Name | Year Constructed/ Acquired (A) | Primary Customer | Design Capacity (B) | Security Level | Facility Type (C) | Term | Remaining Renewal Options (D) | Compensated Occupancy % for the Quarter ended 6/30/23 |
|--|--------------------------------------|---------------------|------------------------|----------------|--------------------------|--------|-------------------------------------|---|
| CoreCivic Community Facilities: | | | | | | | | |
| CAI Boston Avenue San Diego, California | 2013 | State of California | 120 | - | Community Corrections | Jun-24 | - | 96.59% |
| CAI Ocean View San Diego, California | 2013 | ВОР | 483 | - | Community Corrections | Aug-23 | (3) 1 year | 66.90% |
| Adams Transitional Center Denver, Colorado | 2017 | Adams County | 102 | - | Community Corrections | Jun-23 | Indefinite | 89.37% |
| Arapahoe Community Treatment Center Englewood, Colorado | 2017 | Arapahoe County | 135 | - | Community Corrections | Jun-23 | - | 61.67% |
| Centennial Community Transition Center Englewood, Colorado | 2016 | Arapahoe County | 107 | - | Community Corrections | Jun-23 | - | 61.68% |
| Columbine Facility Denver, Colorado | 2016 | - | 60 | - | Community Corrections | - | - | 0.00% |
| Commerce Transitional Center Commerce City, Colorado | 2017 | Adams County | 136 | - | Community Corrections | Jun-23 | Indefinite | 58.95% |
| Dahlia Facility Denver, Colorado | 2016 | Denver County | 120 | - | Community Corrections | Jun-24 | - | 65.01% |
| Longmont Community Treatment Center Longmont, Colorado | 2016 | Boulder County | 69 | - | Community Corrections | Jun-23 | (1) 1 year and (1) 6 month | 85.83% |
| South Raleigh Reentry Center Raleigh, North Carolina | 2019 | ВОР | 60 | - | Community Corrections | Sep-23 | (4) 1 year | 152.01% |
| Oklahoma Reentry Opportunity Center Oklahoma City, Oklahoma | 2015 | ВОР | 494 | - | Community Corrections | Jan-24 | (2) 1 year | 19.18% |

| Facility Name | Year Constructed/ Acquired (A) | Primary Customer | Design Capacity (B) | Security Level | Facility Type (C) | Term | Remaining Renewal Options (D) | Compensated Occupancy % for the Quarter ended 6/30/23 |
|--|--------------------------------------|------------------|------------------------|----------------|--------------------------|--------|-------------------------------------|--|
| Tulsa Transitional Center Tulsa, Oklahoma | 2015 | - | 390 | - | Community Corrections | - | - | 0.00% |
| Turley Residential Center Tulsa, Oklahoma | 2015 | ВОР | 289 | - | Community Corrections | Jan-24 | (2) 1 year | 28.28% |
| Austin Residential Reentry Center Del Valle, Texas | 2015 | ВОР | 116 | - | Community Corrections | Aug-23 | (1) 1 year | 94.35% |
| Austin Transitional Center Del Valle, Texas | 2015 | State of Texas | 460 | - | Community Corrections | Aug-23 | - | 75.54% |
| Corpus Christi Transitional Center Corpus Christi, Texas | 2015 | State of Texas | 160 | - | Community Corrections | Aug-23 | (2) 2 year | 86.27% |
| Dallas Transitional Center Hutchins, Texas | 2015 | State of Texas | 300 | - | Community Corrections | Aug-23 | - | 87.61% |
| El Paso Multi-Use Facility El Paso, Texas | 2015 | State of Texas | 360 | - | Community Corrections | Aug-23 | - | 79.08% |
| El Paso Transitional Center El Paso, Texas | 2015 | State of Texas | 224 | - | Community Corrections | Aug-23 | - | 85.94% |
| Fort Worth Transitional Center Fort Worth, Texas | 2015 | State of Texas | 248 | - | Community Corrections | Aug-23 | - | 79.43% |
| Ghent Residential Reentry Center | 2019 | ВОР | 36 | | Community Corrections | Aug-23 | (4) 1 year | 170.85% |
| Norfolk, Virginia James River Residential Reentry Center Newport News, Virginia | 2019 | ВОР | 84 | | Community Corrections | Aug-23 | (4) 1 year | 104.47% |

| Facility Name | Year Constructed/ Acquired (A) | Primary Customer | Design Capacity (B) | Security Level | Facility Type (C) | Term | Remaining Renewal Options (D) | Compensated Occupancy % for the Quarter ended 6/30/23 |
|---|--------------------------------------|------------------|------------------------|----------------|--------------------------|--------|-------------------------------------|--|
| Cheyenne Transitional Center Cheyenne, Wyoming | 2015 | State of Wyoming | 116 | - | Community Corrections | Jun-24 | (2) 1 year and (1) 1 year | 74.86% |
| Total design capacity for CoreCivic Community (23 Facilities) | | | 4,669 | | | | | 62.8% |
| Total Design Capacity for all Facilities as of June 30, 2023 | | | 71,068 | | | | | 70.3% |
| Less Idle Facilities (10 Facilities) | | | (9,149) | | | | | 0.0% |
| Total Facilities, Excluding Idle Facilities | | | 61,919 | | | | | 80.6% |



| Property Name | Year Constructed/ Acquired (A) | Primary Customer | Design Capacity (B) | Square Footage | Property Type (C) | Tenant Lease Expiration | Remaining Renewal Options (D) |
|--|--------------------------------------|--------------------------|------------------------|----------------|--------------------------|-------------------------------|-------------------------------------|
| CoreCivic Properties: California City Correctional Center (L) California City, California | 1999 | State of California | 2,560 | 522,000 | Correctional | Mar-24 | NA |
| Augusta Transitional Center Augusta, Georgia | 2017 | State of Georgia | 230 | 29,000 | Community Corrections | Dec-23 | NA |
| Lansing Correctional Facility Lansing, Kansas | 2020 | State of Kansas | 2,432 | 401,000 | Correctional | Jan-40 | NA |
| Southeast Correctional Complex (M) Wheelwright, Kentucky | 1998 | Commonwealth of Kentucky | 656 | 127,000 | Correctional | Jun-30 | (5) 2 year |
| Northwest New Mexico Correctional Center Grants, New Mexico | 1989, 2000 | State of New Mexico | 596 | 188,000 | Correctional | Oct-24 | (6) 3 year |
| North Fork Correctional Facility (N) Sayre, Oklahoma | 1998, 2007 | State of Oklahoma | 2,400 | 466,000 | Correctional | Jun-23 | Indefinite |
| Total Design Capacity and Square Footage of Leased | Properties (6 Properties) | | 8,874 | 1,733,000 | | | |

- (A) The year constructed/acquired represents the initial date of acquisition or completion of construction of the facility, as well as significant additions to the facility that occurred at a later date.
- (B) Design capacity measures the number of beds, and accordingly, the number of offenders each facility is designed to accommodate. Facilities housing detainees on a short-term basis may exceed the original intended design capacity due to the lower level of services required by detainees in custody for a brief period. From time to time, we may evaluate the design capacity of our facilities based on the customers using the facilities, and the ability to reconfigure space with minimal capital outlays.
- (C) We manage numerous facilities that have more than a single function (i.e., housing both long-term sentenced adult prisoners and pre-trial detainees). The primary functional categories into which facility types are identified were determined by the relative size of offender populations in a particular facility on June 30, 2023. If, for example, a 1,000-bed facility cared for 900 adult offenders with sentences in excess of one year and 100 pre-trial detainees, the primary functional category to which it would be assigned would be that of correctional facilities and not detention facilities. It should be understood that the primary functional category to which multi-user facilities are assigned may change from time to time.
- (D) Remaining renewal options represents the number of renewal options, if applicable, and the remaining term of each option renewal.

- (E) Pursuant to the terms of a contract awarded by the state of Arizona in September 2012, the state of Arizona has an option to purchase the Red Rock facility at any time during the term of the contract, including extension options, based on an amortization schedule starting with the fair market value and decreasing evenly to zero over the twenty year term.
- (F) The facility is subject to a purchase option held by the Georgia Department of Corrections, or GDOC, which grants the GDOC the right to purchase the facility for the lesser of the facility's depreciated book value, as defined, or fair market value at any time during the term of the contract between us and the GDOC.
- (G) The facility is subject to a purchase option held by the Tallahatchie County Correctional Authority which grants Tallahatchie County Correctional Authority the right to purchase the facility at any time during the contract at a price generally equal to the cost of the premises less an allowance for amortization originally over a 20 year period. The amortization period was extended through 2050 in connection with an expansion completed during the fourth quarter of 2007.
- (H) The state of Montana has an option to purchase the facility generally at any time during the term of the contract with us at fair market value, as defined.
- (I) The state of Ohio has the irrevocable right to repurchase the facility before we may resell the facility to a third party, or if we become insolvent or are unable to meet our obligations under the management contract with the state of Ohio, at a price generally equal to the fair market value, as defined in the Real Estate Purchase Agreement.
- (J) On June 14, 2023, we announced that we entered into a lease agreement with the Oklahoma Department of Corrections, or ODC, for the facility, which we currently operate under a management contract with the ODC. The management contract was scheduled to expire on June 30, 2023. However, effective July 1, 2023, we entered into a 90-day contract extension for the management contract, after which time, operations of the facility will transfer from us to the ODC in accordance with the new lease agreement. Upon commencement of the new lease agreement, the facility will be reported in our CoreCivic Properties segment.
- (K) The state of Tennessee has the option to purchase the facility in the event of our bankruptcy, or upon an operational or financial breach, as defined, at a price equal to the book value, as defined.
- (L) On December 6, 2022, we received notice from the California Department of Corrections and Rehabilitation, or CDCR, of its intent to terminate the lease agreement for the facility by March 31, 2024, due to the state's declining inmate population.
- (M) The Commonwealth of Kentucky has an option to purchase the facility at any time during the term of the lease with us at a price equal to the fair market value of the property.
- (N) On April 25, 2023, we announced that we received notice from the ODC of its intent to terminate the lease agreement for the facility upon the lease termination on June 30, 2023.

| | Analyst | Phone Number | Email Address | Report Link |
|----------------------------------|--------------|----------------|--------------------------------|---|
| Equity Research Coverage: | | | | |
| Noble Financial | Joe Gomes | (561) 999-2262 | jgomes@noblecapitalmarkets.com | https://www.channelchek.com/company/CXW |
| Zacks Investment Research, Inc. | M. Marin | (312) 265-9211 | mmarin@zacks.com | https://scr.zacks.com |
| Wedbush | Henry Coffey | (212) 833-1382 | Henry.Coffey@wedbush.com | |
| Debt Research Coverage: | | | | |
| Imperial Capital | Kirk Ludtke | (203) 428-3311 | kludtke@imperialcapital.com | |

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